

Austria	... Oct. 18	Indonesia	... Dec. 2000	Portugal	... Oct. 75
Belarus	... Dec. 6 1983	Iraq	... 1.1.1985	S. Africa	... Dec. 6 00
Belgium	... Oct. 28	Japan	... Y500	Spain	... \$3 4.10
Canada	... Oct. 24	Jordan	... £500	Sweden	... Dec. 100
Cyprus	... March 600	Kuwait	... £500	Switzerland	... Sfr. 6 50
Denmark	... Dec. 7.25	Liberia	... £1.30	Switzerland	... Sfr. 6 50
Egypt	... Oct. 28	Lithuania	... £1.30	Switzerland	... Sfr. 6 50
Finland	... Jan. 5.50	Malta	... £1.25	Taiwan	... NT 325
France	... Feb. 20	Morocco	... Dec. 300	Tunisia	... Dec. 6.20
Germany	... Dec. 20	Peru	... Dec. 300	U.S.S.R.	... Dec. 6.20
Greece	... Dec. 6 00	Portugal	... Dec. 300	U.S.S.R.	... Dec. 6.20
Hong Kong	... Dec. 12	Russia	... Dec. 300	U.S.A.	... Dec. 6.50
Ireland	... Dec. 15	U.S.S.R.	... Dec. 300	U.S.A.	... \$1.50
Italy	... Dec. 15	Philippines	... Dec. 20		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Change in London's securities market gathers pace, Page 12

## NEWS SUMMARY

### GENERAL

**Shultz rejects poll hint as jobless total falls**

U.S. Secretary of State George Shultz yesterday rejected British Foreign Secretary Sir Geoffrey Howe's suggestion that Israel should be encouraged to accept the Palestine Liberation Organisation as a party to Middle East peace talks.

"I do not see it would be appropriate to make any such statement to Israel," he said.

Israeli troops and Christian militia closed the Awali Bridge, the main crossing point into occupied South Lebanon, only hours after more relaxed procedures were to have come into force.

### Report welcomed

The Kissinger Commission report recommending an \$8bn aid programme in Central America and more U.S. military involvement, has received a cautious welcome in the U.S. Congress. Page 4

### Coalition stronger

The position of Denmark's coalition government strengthened on a decline in the country's expected budget deficit. Page 2

### Schoolgirl kidnapped

Kidnappers seized the seven-year-old daughter of St Guglielmo Isordi, one of the owners of leading tour operator Alpitour, at her school in the north Italian city of Cuneo. Police expect a ransom demand.

### Nato chief's denial

General Bernard Rogers, U.S. supreme commander of Nato, denied he had played any part in the removal of General Günter Kiesling, his West German deputy, who was ordered to take early retirement last month after an Intelligence report said his private life might expose him to blackmail. Page 2

### Sri Lanka charges

About 75 people are to be charged with murder in Sri Lanka during the racial violence there last July.

### Peru students riot

Eleven police and 20 students were injured and 220 students arrested when 5,000 students staged a demonstration to demand higher university budgets.

### Union defies court

Sogat, the British general print union, decided not to comply with a court order to stop the blocking of the distribution and printing of 600,000 copies of the BBC broadcasting magazine, Radio Times.

### Donor egg baby born

An Australian woman has given birth to the world's first baby conceived from an egg taken from another woman and fertilised in a test tube by her husband's sperm.

### Soviet UFO riddle

Soviet scientists were puzzled by more than 40 reports of sightings of a bright sphere followed by seven smaller lights which flew at 3,700 miles an hour, half a mile above the Ukraine and southern Russia.

### President re-elected

President Chadli Benjedid of Algeria was re-elected unopposed for a second five-year term. Page 3

### Flights ban call

West Germany's Greens environmentalist group is calling for a ban on night flights at Frankfurt, one of Europe's busiest airports, as part of a coalition package with the Social Democratic Party in the state of Hesse. Page 4

### BUSINESS

**Canberra poll hint as jobless total falls**

BY JOHN WYLES AND IVO DAWNAY IN BRUSSELS

**FARMERS** in Britain, West Germany, the Netherlands and Denmark will be paid lower EEC guaranteed prices for their products this year if governments adopt an austerity farm price package announced by the European Commission last night.

The proposals, which amount very nearly to a price freeze, will be fiercely resisted by farmers' organisations and greatly disliked by member governments.

But in a stern warning to national capitals, the Commission stressed last night that the measures were an essential adjunct to its proposals for reforming the Common Agricultural Policy (CAP). The Commission said that both the price and reform proposals must be adopted by the end of March to slow down the booming production of surplus and keep CAP spending within its 1984 budget limit of 16.5bn European currency units (\$13.1bn). If the "necessary decisions" were not taken then there would have to be "immediate and possibly drastic cuts in the level of market support," the Commission said.

Most member states appear anxious to meet the Commission's timetable but know that the task is a daunting one. This is because of political linkages which mean that agricultural prices and reform cannot be settled without parallel agreements solving Britain's budget problem and raising the ceiling on the EEC's budget revenues.

Potentially, the most controversial element in the Commission's package is its creation of "winners" and "losers" in terms of the prices

paid to farmers in national currencies. These arise from the Commission's attempt, widely supported by those governments which stand to gain, to move towards the elimination of monetary compensatory amounts (MCAs) - the border taxes and subsidies which insulate national prices from currency changes.

The proposed reduction or elimination of positive MCAs would mean an average reduction in prices paid to British farmers of 3.2 per cent, together with price cuts of 5.4 per cent in West Germany, 3.1 per cent in the Netherlands and 0.4 per cent in Denmark.

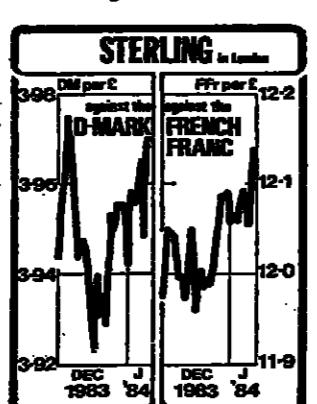
Explaining the need to rein in milk production, Mr Dalsager said that production had increased by nearly 4 per cent last year against a projected rise in demand of barely half a percentage point in 1984.

The public authorities cannot be expected to take charge of all these products for which there is no market," he said. "We cannot continue the CAP on such a basis which is neither economically sound nor financially acceptable."

In an effort to curb dairy costs, the Commission has therefore restructured support by cutting the intervention price for butter by 11.4 per cent while raising it for skimmed milk powder by 10.9 per cent.

It is hoped that this move will cut costs by encouraging dairies to put more butter on to the open market at lower prices and will bring savings through the lower expenses incurred in milk powder storage.

Background, Page 30



STERLING gained 25 points to \$1.3980. It was unchanged at DM 1.97 and SWF 8.1450 and firm at FF 12.135 (FFr 12.115) and Y327.5. Its Bank of England trade-weighted index rose from 81.7 to 81.4. In New York it closed at 51.3015. Page 31

WALL STREET: Dow Jones index closed 1.98 up at 1,279.31. Report, Page 21; Full share prices, Pages 22-24

GOLD rose \$22 to \$3704 in London. In Frankfurt it added \$2 to \$3694. In Zurich it gained \$3 to \$3704. In New York, the Comex January settlement was \$366.9 (\$370.4). Page 30

TOKYO: Nikkei Dow index added 31.65 to a record 10,104.16. Stock Exchange index gained 4.70 to 757.44. Report, Page 21; Leading prices, Page 24

HONG KONG: Hang Seng index rose 14.11 to 978.58. Report, Leading prices, Page 24

LONDON: FT Industrial Ordinary index advanced 6.0 to 796.0. Report, Page 25; Share information service, Pages 26, 27

HONGKONG: Land Company is to raise an estimated HK\$860m (\$110m) by selling part of its holding of around 40 per cent in James Matheson, the Hong Kong trading conglomerate. Page 15

JAPANESE manufacturers increased their share of European semiconductor markets from 7 per cent to 10 per cent, according to a U.S. market research company. Page 14

DUTCH Government has agreed in principle to buy the American Patriot air defence system. The F1 900m (\$22.1m) cost will be more than offset by U.S. purchases of Dutch goods.

CHINESE and U.S. officials signed a bilateral agreement on science and technology and on industrial and technological co-operation as Chinese Premier Zhao Ziyang paid a final visit to the White House before continuing his U.S. tour. Page 4

U.S. COMMERCE Department expects a strong rise in capital spending on new equipment by the country's industry in the coming year. Page 4

The comments of Herr Pöhl, president of the independent central bank, emphasised yesterday that the negative effect of such controls far outweighed any possible benefits.

The comments of Herr Pöhl and the Bonn Government follow proposals for a joint European monetary initiative issued this week by the opposition Social Democrats (SPD).

The sharp criticism of the SPD

## Brussels package would cut prices for some farmers

BY JOHN WYLES AND IVO DAWNAY IN BRUSSELS

Two British lorry drivers "hijacked" by French police last night. The drivers were protesting against British lamb imports and the fall in the price of pork.

Page 14

Overall, the Commission's package would cut around Ecu 350m off the cost of the CAP this year estimated at by the Commission at Ecu 17.4bn.

According to Mr Poul Dalsager, the Agricultural Commissioner, simultaneous adoption of the broader reform proposals - which founded at the Athens summit last month - would yield additional savings of Ecu 550m and thus bring the CAP within its budget ceiling. The impact on food prices, he added, would be negligible.

Explaining the need to rein in milk production, Mr Dalsager said that production had increased by nearly 4 per cent last year against a projected rise in demand of barely half a percentage point in 1984.

The public authorities cannot be expected to take charge of all these products for which there is no market," he said. "We cannot continue the CAP on such a basis which is neither economically sound nor financially acceptable."

In an effort to curb dairy costs, the Commission has therefore restructured support by cutting the intervention price for butter by 11.4 per cent while raising it for skimmed milk powder by 10.9 per cent.

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Background, Page 30

## Paris was told Peugeot needed 10,000 job cuts

BY DAVID HOUSEGO IN PARIS

A CONFIDENTIAL report commissioned by the French Government has found that Automobiles Peugeot, the division incorporating the Peugeot group and Talbot car operations, needed to cut its labour force far more substantially than by the 7,500 job reductions it has proposed.

The report was commissioned in August from M Jean Prada, a member of the Cour des Comptes, the Government's accounting watchdog agency, to discover if the Peugeot job cuts were justified. Its conclusions, submitted to the Government in the autumn, suggested that the private company needed to cut its workforce by about 10,000 or some 2,500 more than in the company's plans.

The Peugeot job cuts can be seen as the centre of a landmark labour dispute in France. Indeed, the issue has become a test case of sorts for the private company's troubled Talbot plant at Poissy, outside Paris.

The Government and the trade unions have accepted, albeit reluctantly, job cuts by Peugeot through early retirement. The redundancies, submitted to the Government in the autumn, suggested that the private company needed to cut its workforce by about 10,000 or some 2,500 more than in the company's plans.

The Peugeot job cuts can be seen as the centre of a landmark labour dispute in France. Indeed, the issue has become a test case of sorts for the private company's troubled Talbot plant at Poissy, outside Paris.

The conclusions of the report on Peugeot are clearly delicate for the Government after the reaction of the trade unions to the Talbot affair.

Moreover, the report does not embrace the Peugeot group's Citroën division. The subsidiary is currently considering modernisation plans for its Paris-based plants, which might eventually involve some 1,500 job cuts.

Hard line on job losses, Page 14

The Government reached an agreement before Christmas whereby Peugeot would reduce the number of straight redundancies in its controversial job reduction plans from 2,900 to 1,800. All the redundancies involve the car group's troubled Talbot plant at Poissy, outside Paris.

The Government is now in two minds whether the confidential report should be published. Among those favouring publication are M Pierre Berégovoy, the Minister for Social Affairs, and M Jack Ralite, the Communist Minister of Employment. Both argue that the report

plan is also being seen as a shot across the bows of the French who, the Germans fear, may produce some similar scheme during their current six-month presidency of the European Community council.

It is recalled that the SPD's ideas are not far distant from the plan for a "two-tier" interest rate system in Europe, floated some two years ago by the French Finance Minister, M Jacques Delors.

This scheme would also have involved some form of capital controls, and was rejected at the time, informally, by the Bonn Government.

The sharp criticism of the SPD

U.S. rules out change in missile deployment schedule

BY ANTHONY ROBINSON  
IN LONDON

THE U.S. is not prepared to make concessions to the Soviet Union at next week's Stockholm Conference on disarmament in Europe (CDE) simply to get them back to the arms control negotiations in Geneva.

But it is entering the talks with a view to achieving practical workable and operational measures to increase confidence and security, Mr George Shultz, the U.S. Secretary of State, said yesterday.

According to Mr Poul Dalsager, the Agricultural Commissioner, simultaneous adoption of the broader reform proposals - which founded at the Athens summit last month - would yield additional savings of Ecu 550m and thus bring the CAP within its budget ceiling.

Explaining the need to rein in milk production, Mr Dalsager said that production had increased by nearly 4 per cent last year against a projected rise in demand of barely half a percentage point in 1984.

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## EUROPEAN NEWS

## French inflation exceeds target

By David Marsh in Paris

FRANCE'S annual inflation rate last year fell to between 9.2 and 9.3 per cent, down from the previous year's 9.7 per cent, but well above the original target of 8 per cent and a long way from the Government's ambitious objective of 5 per cent for this year.

According to preliminary figures from the government statistics institute Insee, consumer prices rose 0.3 per cent in December, the slowest rise of any month in 1983 and down from 0.4 per cent in November.

The Finance Ministry pointed out that the annual rate over the last six months of 1983 fell to 7.7 per cent putting the country on the right road towards this year's 5 per cent target.

However, the objective is clearly threatened by public sector tariff increases planned for the months ahead (designed to hold down the nationalised industries' deficits).

The continued rise in the dollar, which the Government experts believe during 1983 added 1 per centage point to the inflation rate, poses an additional risk to this year's inflation efforts.

### NEW ELECTION IN NEAR FUTURE MUST BE AVOIDED

## Budget test for Danish coalition

By HILARY BARNES IN COPENHAGEN

A SUBSTANTIAL decline in the Danish budget deficit could ease the problems faced by the coalition Government in finding a majority to pass the 1984 Finance Act, following Tuesday's election.

The election left the coalition - of Conservatives, Liberals, Centre Democrats and the Christian People's Party - and its Radical Party supporters just short of a majority and the situation seems to call for an accommodation with the opposition Social Democrats.

The election was caused by the defeat of the Finance Act in December, when the Social Democrats broke with tradition by voting against the Act.

Much of the tension has been taken out of the post-election situation, however, by statements from the Social Democratic leader, Mr Anker Jørgensen, as well as Prime Minister Mr Poul Schlüter and the Radical Leader Mr Niels Helweg Petersen stressing that, however difficult the parliamentary situation, a new election in the near-future must be avoided.

There is, however, still doubt about the total number of supporters on whom the Government can count and it remains possible that with the help of a recount and the votes of the members for Greenland

and the Faroe Islands that the Government will have the support it needs to pass the Finance Act.

The 1983 budget deficit is now expected to be Dkr 35bn (\$3.4bn) (10.8 per cent of the gross domestic product), which is Dkr 4.5bn lower than estimated as recently as November and compares with the deficit of Dkr 89bn which was expected when the 1983 Finance Act was passed 13 months ago.

The improvement is attributable

to improvements in the state of the economy resulting from Government policies, especially a sharp decline in interest rates. A rising level of economic activity has also generated higher than expected revenues from car sales, value added tax and other indirect taxes.

The Finance Ministry has not completed its new estimates for 1984, which will be included in the Finance Bill when it is again presented to the Folketing (parlia-

ment) on January 25, but the deficit is expected to be at least Dkr 36bn lower than estimated in November at Dkr 58.5bn.

Although Finance Minister Mr Hemming Christoffersen is committed to a 1984 deficit which is lower than last year, the budget improvements leave the coalition with some degree of manoeuvre if it is necessary to negotiate a Finance Bill deal with the Social Democrats.

A final clarification of the coalition's parliamentary support has to wait until Sunday, when the recounting of all the votes cast will be completed. A small shift of votes from the Socialist People's Party to the Liberals could give the Liberals an extra seat.

Both members for the Faroe Islands now say they will back the Government, while in Greenland one member is certain to vote with the Social Democrats, but the second has not yet declared his intentions. However, he is thought likely to vote with the Government.

The coalition parties with 76 seats and the Radicals with 10 need four more for an absolute majority. With three North Atlantic members on their side and a bit of luck in the recount the Government could be home and dry.

## EEC road injury awards harmonised

By Paul Cheeseright in Brussels

VICTIMS of traffic accidents in any EEC country will be entitled to compensation based on a minimum level of insurance cover as a directive adopted by the Ten comes into force later this decade.

That includes the victims of accidents caused by uninsured or unidentified drivers. And a minimum level of cover has been set for damage to property caused by motor accidents.

The directive, which has been intermittently debated for three years, was finally agreed by the Council, using a written rather than a debating procedure, on December 30. The terms of the directive have just been published.

Legislation to amend British law will be introduced well in time to be effective before the end of the transitional period to bring the directive into force, the spokesman said. This is January 1, 1989 for most states.

But Italy, Ireland and Greece have until the 1990s to bring the directive into effect.

Hitherto accident victims have been compensated in accordance with the minimum standards of the state in which the accident took place.

## Call to ban night flights from Frankfurt airport

By JOHN DAVIES IN FRANKFURT

FRANKFURT AIRPORT

in West Germany, where plans for

a new runway

sparked violent

protests,

has again become a

centre of political controversy,

this time over night flights.

The issue has emerged during

talks between the Greens,

the environmentalist group,

and the Social

Democratic Party (SPD) in

the state of Hesse. The two have

been trying to agree a policy

package which would allow the Greens to support an SPD

minority administration.

The Greens want all flights

between 10 pm and 6

am; Herr Holger Boerner,

the SPD Premier of Hesse,

offered to seek a progressive

package in night noise.

The Bonn Government, which

had agreed yesterday

that it would not approve a tightening

of existing restrictions on

night flights.

Businessmen believe there is

little threat to commercial

night flights in the immediate

future, but they are concerned

that the Greens, having failed

to stop the new runway, are

trying to make night flights a

sensitive environmental issue.

Frankfurt is one of Europe's

busiest airports with about 320

landings and take-offs a day. The

Greens are mounting their

assault against some night

flights involving US military

aircraft and jets carrying interna-

tional cargo and West German

mail. Existing restrictions

include a ban on landings

between 1 am and 4 am.

Herr Boerner says it is reasonable

to ban night flights from

the new runway, to be opened

in a few months, and to insist

that only relatively quiet aircraft

operate at night. However,

the new runway is not needed

for night flights and nearly all

commercial night flights already

involve quiet aircraft.

He also favours pressing Bonn

to ask the US to end military

flights—and to reduce tests on

the ground—at night.

The most strident criticism of

the Greens has come from Herr

Christian Schwarzenbach, the

Postal Minister, who said that

they were trying to stop flights

essential for speedy delivery of

mail.

Greens MP threatens to

resign in West Germany

BY JAMES BUCHAN IN BONN

A NEW crisis has erupted in

the chaotic parliamentary party

of West Germany's Greens with

the threat of one of its best-

known deputies to resign.

Herr Gert Bastian, a former

tank general and sometime

member of the conservative

Christian Social Union (CSU),

said yesterday that he would sit

as an independent unless the

working atmosphere improved

and something was done about left-wing "infiltration".

The loss of Herr Bastian, a

vigorous opponent of atomic

weapons and Nato strategy,

would seriously discredit the

party in the eyes of its anti-

nuclear voters. Only two other

deputies would need to follow

his example for the Greens to

risk losing their privileges as a

parliamentary party.

Frau Petra Kelly, a close

friend of Herr Bastian and the

only Green with an interna-

tional reputation, said she

supported many of Herr

Bastian's complaints but she

had no intention of resigning.

Herr Bastian yesterday can-

celled a press conference after

failing to reach agreement with

Herr Bastian on guidelines for

activity this year in foreign and

security policy.

In a conversation yesterday

and in a letter to the parlia-

mentary party on January 9,

Herr Bastian bitterly accused

some of his colleagues of anti-

American attitudes and one-

sidedness regarding the Soviet

Union and its satellites.

Other Greens yesterday

accused Herr Bastian of gross

exaggeration in claiming that the

"Z-fraction," a communist

splinter group active, above all,

in Hamburg, was taking over

the parliamentary party.

Shipyards' future agreed

BY OUR FRANKFURT CORRESPONDENT

WEST GERMANY'S depressed

shipbuilding industry has re-

ceived an encouraging boost

with an agreement on the

future of three shipyards in

Bremen and nearby Bremer-

haven.

The latest move comes hard

on the heels of the closure of

the AC Wesser shipyard in

Bremen at the end of last year,

with the loss of more than 2,000

jobs.

About 8,000 workers currently

have jobs in shipbuilding in

Bremen and Bremerhaven. But

more jobs are expected to be

lost as capacity is reduced.

## Kiessling case row grows

BY OUR BONN STAFF

THE AFFAIR of Gen Guenter

Kiessling, the West German

general retired without cere-

mony at the close of last year

on grounds of alleged security

risk, is developing into a serious

embarrassment

## OVERSEAS NEWS

**Hawke hints at early election as recovery continues**

By MICHAEL THOMPSON-NOEL IN SYDNEY

**BULLISH** news on the Australian economy yesterday led Mr Bob Hawke, the Prime Minister, to give a strong hint that he may call an early general election.

He said it was usual to combine an election for the House of Representatives (lower house) with a half-Senate (upper house) election, the latter of which is due by mid-1985.

If Mr Hawke's Labor government sees out a full term, a general election will not be called until early 1986.

His comments followed the announcement in Canberra of encouraging news on the economy, particularly on employment.

Last month, seasonally-adjusted unemployment fell to 9.2 per cent, the lowest jobless rate since January 1983, and a fall of 0.4 of a percentage point on November.

Mr John Dawkins, Minister for Finance, welcomed the figures, but said continued wage restraint was essential if the job recovery was to be maintained.

The government's prices and incomes accord with the Australian Council of Trade Unions

has worked smoothly so far, though many observers question whether key unions, like the metal workers, will continue to give a strong hint that he may call an early general election.

There was more good news on the trade front yesterday. In December, exports rose by 3 per cent, to A\$2bn, while imports fell by 10 per cent, to A\$1.7bn, producing a balance of trade surplus of A\$329m (£211m), the best result since June 1980.

Capital inflow last month totalled A\$1.6bn, while gold and foreign exchange reserves reached a record A\$13.4bn. On December 12, the Australian dollar was floated.

The main factors boosting the economy since Labor won power last March were the breaking of a four-year drought, and the pace of the U.S. recovery.

Retail sales are booming, as are new vehicle registrations (up 6.8 per cent in November). Interest rates have fallen and bank savings and housing approvals are buoyant.

Mr Hawke said yesterday that his objectives in the budget next August were income tax cuts, and reduction of the budget deficit which for 1983-84 is targeted at A\$3.4bn.

**Fernandez named as Philippines bank chief**

By Emilia Tagaza in Manila

**MR JOSE FERNANDEZ** was yesterday named as governor of the Philippines' Central Bank to succeed Mr Jaime Laya, a spokesman for President Ferdinand Marcos announced.

Mr Fernandez, aged 60, is president of the Far East Bank and Trust and has close links with the international financial community, including Japanese and U.S. banks.

The Philippines is seeking to restructure some of its \$25bn foreign debt and many U.S. and Japanese banks are directly involved in the negotiations.

Mr Fernandez's appointment was announced a day after Mr Laya was transferred from the bank and appointed Education Minister.

Members of the international banking community welcomed the appointment, especially those involved in negotiations for debt restructuring.

Mr Marcos said yesterday that his objectives in the budget next August were income tax cuts, and reduction of the budget deficit which for 1983-84 is targeted at A\$3.4bn.

**CRISIS WILL WORSEN, HOWE SAYS****Warning on peace force pull-out**

By LOUIS FABRES IN DAMASCUS

THE WITHDRAWAL of the multinational force from Lebanon will worsen the situation, Sir Geoffrey said.

The British Government supports the rapid reconvening of the Geneva conference for further talks between Lebanese leaders. The Foreign Secretary said that Britain recognised the importance of Syria's role in Damascus.

Sir Geoffrey said that he had disagreed with Mr Khaddam on that time was on the side of the Arabs in their conflict with Israel but argued the Syrians that Britain believed in the "necessity of an Israeli pull-

back from lands occupied since 1967."

Mr Donald Rumsfeld, the U.S. special envoy to the Middle East, was also expected to fly to the Syrian capital last night for talks with Syrian leaders.

Relations between the U.S.

and Damascus have deteriorated rapidly over the last three months.

Renewed clashes in and around Beirut yesterday emphasised the fragility of the present ceasefire. A disengagement plan has failed and Mr Walid Jumblatt said yesterday

that he would not agree to it until the curfew was lifted in Beirut and press censorship abolished.

The situation in Lebanon is to be discussed by foreign ministers from Islamic countries meeting in Morocco to prepare the way for an Islamic conference.

The ministers are also likely to discuss the readmission of Egypt to the Islamic Conference Organisation four years after it was suspended following the Camp David agreement between Egypt and Israel.

**Indonesia increases price of fuel oils**

By Kieran Cooke in Jakarta

**BIG PRICE** increases for fuel oils have been announced by Indonesia's Ministry of Mines and Energy.

The increases, especially for the kerosene commonly used as cooking fuel, are almost certainly to prove unpopular, and the Ministry said yesterday that it regretted the move. But the Minister, Dr Subroto, said in a nationwide television broadcast that the Government had no option but to take such action if funds were to be raised to continue the momentum of the country's development.

The price of automotive and industrial diesel oils was nearly doubled to about 90 U.S. cents a gallon, while the price of kerosene will rise by around 50 per cent.

The price rises, though unpopular, were nevertheless expected to follow last week's introduction of a new austerity budget, which announced the Government's plans to reduce its subsidy on fuel oils.

It has also already announced that, as part of the Government's drive to curb public expenditure, that all food subsidies will be eliminated in the next financial year.

**South African trade sought for Maputo**

By BERNARD SIMON IN JOHANNESBURG

MOZAMBIQUE has launched a campaign to attract a large slice of South Africa's foreign trade through the ailing port of Maputo. The move comes on the eve of talks between the two countries on a wide range of political and economic issues.

An official of CPM, the state-owned transport network, confirmed that the company's sales director visited South Africa recently to promote Maputo to local businessmen. The Mozambican Government has also invited South African traders and journalists to

inspect port facilities at Maputo. Official discussions between the two countries on security issues, economic links, tourism and the Cahora Bassa hydroelectric project begin in Maputo today. Transport will be among the key items to be discussed by the economic affairs committee.

South African traffic through Maputo has tailed off sharply in recent years as a result of inadequate materials handling equipment and a shortage of skilled labour at the port. According to South African

Transport Services (Sats), the number of railway trucks moving across the South Africa-Mozambique border has dropped from 3,547 in December 1980 to 1,284 in December 1982 and only 785 last month. A Sats official said that the throughput for January 1984 will be between 400 and 600 trucks.

Chrome, manganese and ferro-alloy exporters are among those who have diverted shipments to Durban and other South African ports. Nissan, which used to be Maputo's largest user for inward traffic,

moved its business to Durban in 1982. The company still uses Maputo for shipments of vehicle parts to Zimbabwe, but its shipping manager said that conditions in the port are "unbelievably bad."

By contrast, the South African Citrus Exchange expects to route between 7m and 7.5m cartons of export fruit through Maputo this year, almost a quarter of its total shipments and considerably higher than last season's throughput. The capacity of the Exchange's quayside warehouse was doubled during 1983.

**Algerians go to the polls**

By Francis Ghislain

**ALGERIA** went to the polls yesterday to elect a new President. M Chadli Bendjedid is the sole candidate of the ruling Front de Libération Nationale Party and is seeking a second five-year term.

President Chadli is a popular leader and the election will consolidate his power. The policy changes he has initiated since succeeding Houari Boumediene in 1979 seems to conform to the aspirations and hopes of most Algerians.

He has broken up major state monopolies and attempted to decentralise their activities, encouraged the private sector to play a greater role in industry and initiated bold reforms in agriculture.

**Kuwait bombings provoke security moves against foreigners**

By KATHLEEN EVANS IN KUWAIT

KUWAIT is preparing itself for the trials later this month of the 21 people accused of involvement in the six bomb explosions which rocked the country last month. The attacks, directed at U.S. and Kuwaiti Government institutions, left six people dead and 61 wounded.

The attacks are likely to cause a number of long-term changes in Kuwait, particularly for the country's 1m-strong foreign community. Kuwaiti politicians now describe the foreigners as a "burden on the budget and the internal security forces." Some 120,000 Iraqis and 80,000 Iranians live in Kuwait as well as 350,000 Palestinians.

The Government is clearly determined to end its "open door" policy on foreign

workers which is being blamed for the lax security conditions. A committee of government departments headed by the Interior Ministry has been set up to assess the necessity for each foreign employee to local companies.

Gen Youssef Kharaf, under-secretary at the Interior Ministry, says that the aim is to cut the foreign population in half over the next five years or so. It will be difficult, but we have to do it for the country's security," he explained. There are also plans to cut the number of incoming new residents, presently about 40,000 annually.

The 21 people charged with the bombings include 17 Iraqis and three Lebanese and one Kuwaiti army sergeant. All have confessed to the charges,

and say they are members of the Al Daawa party, dedicated to the overthrow of the Iraqi regime and the establishment of a religious rule.

Among the three Lebanese is a relative of Mr Hussein Mousawi, the leader of the Islamic "Amal" forces in Baalbeck, North Lebanon. This group has frequently been mentioned in connection with attacks on U.S. and French forces in Lebanon and was subsequently the target of Israeli and French aerial bombardments. All the suspects held are Shi'ite Moslems.

He also confirmed reports that another Kuwaiti Shi'ite who had been working as a pharmacist in the Health Ministry had been charged with supplying Government medicines to Iran, though the case is unconnected to the bombing conspiracy.

The investigation into the bombings has also led to the deportation of 120 Iranian and

Iraqi nationals, and several dozen more are under investigation. Gen Kharaf denied accusations of torture from the Al Daawa party, and said the suspects were being held in normal prison conditions, and were not in solitary confinement.

Responsibility for the blasts was originally claimed by the shadowy Islamic Jihad group, which masterminded the suicide attack on the U.S. marines in Lebanon. The methods used in the Kuwait and Lebanese attacks were similar—both used domestic gas cylinders to boost the explosive power of the bombs.

The Al Daawa party was formed in 1983 by two sons of the late Imam Mohsin Hakim, once Iraq's most senior religious leader. One son, Mohammed Bakr As Sadr, was executed in 1980 by the Iraqi authori-

ties, and the other, Mehdi Hakim, is currently president of the Council for the Iraqi Revolution, based in Tehran.

The party's radio station has been broadcasting a daily barrage of threats against Kuwait and carrying interviews with Iranians recently deported from Kuwait who maintain they were tortured during interrogation.

The Al Daawa party has even handed over a formal written threat to the Kuwaiti Embassy in Tehran.

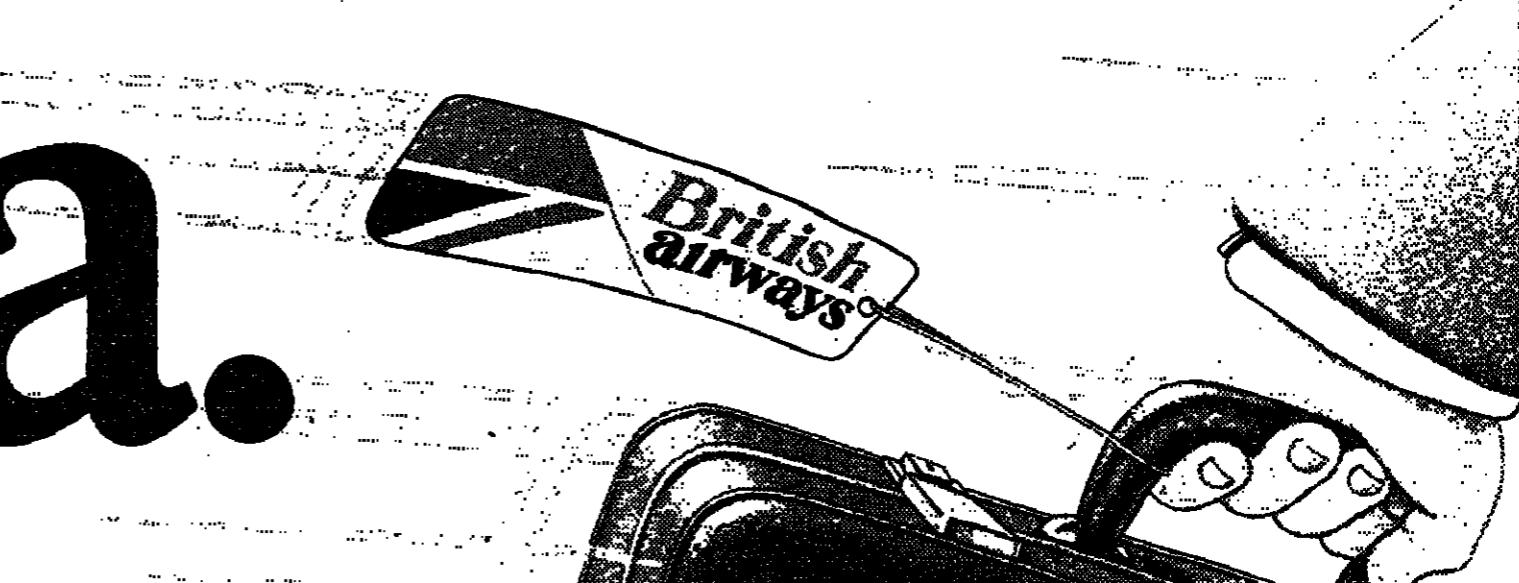
Gen Kharaf says such threats will not deter the Government from putting the suspects on trial. But recent statements from the Kuwaiti Foreign and Interior Ministers indicate that the Government is taking the threats very seriously, and both have warned of the possibility of further attacks. The Al Daawa party says it will attack

Kuwaiti interests at home and overseas if the prisoners are executed, tortured or handed over to the Iraqi Government.

It is doubtful whether or not the measures proposed will solve what is a group problem in the Arab world. Certainly, the Kuwaitis will take a hard look at their foreign community in the next few years. But business circles question whether the goal of cutting the foreign population in half will ever be achieved. "If you do that, then the economy will be cut in half. Foreigners account for a large part of the spending in this town," said one banker.

As other Gulf countries have found, sending residents home is politically sensitive and politically sensitive in the case of Arabs. "It's more an ambition than a target," commented a senior Kuwaiti official.

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## AMERICAN NEWS

## Cautious reception for Kissinger recommendations

BY STEWART FLEMING IN WASHINGTON

THE CONCLUSIONS of the bi-partisan Kissinger Commission on Central America, which is recommending a \$500m U.S. aid programme in the region and stepped-up U.S. military support for El Salvador and Guatemala have received a cautious welcome in Congress.

The release of the report on Wednesday was followed by the news that a U.S. helicopter pilot had been shot by Nicaraguan troops barely 100 yards across the Nicaraguan border in Honduras after making a forced landing.

U.S. officials have not disputed the Nicaraguan claim

that the helicopter strayed into Nicaraguan air space, but officials in Washington have limited their comments so far, saying only that the incident is under investigation.

The shooting of the pilot, who was involved in the joint U.S. / Honduras military manoeuvres, has been prominently reported in the U.S. press and television, emphasising tensions in the region and its significance to the U.S. the main focus of the Kissinger report.

But neither President Reagan nor Congressional leaders have wholeheartedly

endorsed all the major recommendations, though the president acknowledges that the thrust of the report provides strong support for administration policies. Democratic Congressmen have been generally more questioning about the report's recommendations.

Tim Coone in Managua writes: The Nicaraguan Defence Ministry claims that the U.S. helicopter penetrated Nicaraguan air space and overflew a number of villages and Nicaraguan army positions. The helicopter was then fired on, causing it to make a forced landing 200 metres inside Honduran

territory.

As an army spokesman said that over 24 helicopter flights had been noted in the past three days, many of them entering Nicaraguan air space, flying in support of a right wing guerrilla offensive in the Jalapa region of the northern department of Nuevo Segovia and he said that heavy fighting was continuing in the region.

He added that the incident was still being investigated, but questioned why an American helicopter should be flying inside a battle zone inside Nicaragua.

In a U.S. report on the inci-

dent, Colonel Robert O'Brien of the Pentagon said the helicopter was participating in the "Big Pine II" manoeuvres and was apparently on a "routine mission" between San Lorenzo, a port in south-west Honduras, and a place known as Aguaete in south-central Honduras.

However, Aguaete has been known for some time not only as a Honduras military air strip but also as a supply base for U.S.-backed guerrillas of the FDN (Nicaraguan Democratic Forces) fighting inside Nicaragua.

William Chislett, recently in Ayacucho, describes the growing threat from the guerrillas

## Unkindly light on the path to Maoism in Peru

EVERY MORNING Peruvian Indian women sit patiently in lawyers' offices in Ayacucho waiting their turn to ask about the disappearance of members of their families.

More than 1,000 of Ayacucho's 540,000 people were killed last year and according to lawyers, a further 600 people have been registered as disappeared and are feared dead. Several hundred more people who have disappeared have not been registered, they say, because families fear reprisals.

The Panamanian army is fighting a guerrilla campaign against the Maoist Sendero Luminoso (Shining Path) group near Ayacucho, and guardsmen wearing sweat shirts with "subversive" emblazoned across them patrol the main square.

Ayacucho is the capital of the poorest department of Peru, high in the south eastern Andes. The town, whose name literally means "Land of the Dead", has been living in a state of terror since the area was declared a military emergency zone at the end of 1982.

"The army is acting with impunity," says Dr Estrada Morote Best, the Dean of the Ayacucho College of Lawyers, whose son Osman is a leading member of Sendero Luminoso. No official investigation has been made so far into what has happened to the missing people, although mutilated bodies are regularly found. Terse statements from the military, which ruled Peru from 1968 to 1980, appear in the Press recording the deaths of guerrillas and attributing massacres of peasants to rebels "disguised" as troops.

Sendero Luminoso, one of the most fanatical and secretive

guerrilla groups in the world, also has a reputation for brutality. It has killed peasant "traders" and closed down markets in the Andean highlands to try to cut off food supplies to towns.

Peru's fledgling democracy is under threat from this vicious spiral of violence which many informed observers fear could end in another military coup.

Sendero Luminoso announced itself dramatically in 1980, just before the return to civilian government, by hanging dogs from electricity poles in Lima. The animals wore placards which denounced Deng Xiaoping, the Chinese leader, as a "dog" for betraying the Cultural Revolution. Sendero Luminoso is orthodox Maoist and believes that the same semi-feudal conditions prevail in Peru now as in China in the 1930s. Like Mao, it hopes to mobilise the peasantry and assault the cities.

Life expectancy in Ayacucho is 45 years, compared with the national average of 58. The population consumes an average 420 calories a day, half the amount specified by the World Health Organisation as the minimum necessary to sustain a reasonable life.

Sendero Luminoso has nurtured itself in this poverty, which is getting worse because of the country's fierce recession. It has become a channel for the frustration and impotence felt by those who see no future for themselves.

The group was founded in 1970 by Sr Abimael Guzman, a philosophy professor at Ayacucho University who went underground in 1978. His disciples describe him as the

fourth sword of Marxism" after Marx, Lenin and Mao. Sr Guzman, known as "Comandante Gonzales", is held in awe by his followers because he is regarded as having restored to Marxism-Leninism the purity lost in the "revisionist" betrayals of Moscow and Peking. Sendero Luminoso's models are Stalinist Russia, the Chinese Cultural Revolution and the Pol Pot regime in Cambodia. The group takes its name from a statement made by the famous Peruvian Marxist Jose Carlos Mariátegui who said that Marxism-Leninism would open the "shining path

to revolution."

Sendero Luminoso's potential was greatly underestimated when it first started its terrorist activities in 1980. At that time, Peru was celebrating the fall of the military dictatorship and the return to civilian democratic government under President Fernando Belaúnde Terry, who had previously been overthrown in 1968.

There was a "visceral reaction" in the words of Sr Mario Vargas Llosa, Peru's best known novelist, against involving the army and using repressive methods to combat Sendero Luminoso. When Sr

Belaúnde Terry asked the army to put down a guerrilla movement drawn from Lima, the capital, and other towns in the 1960s, it did so with brutal efficiency, throwing Sr Belaúnde Terry out of office at the same time.

The Government wanted to purge the armed forces of its more brutal officers but by the time the army was sent into Ayacucho this campaign had made little progress. Many people now criticise Sr Belaúnde Terry for advocating power to the armed forces and failing to curb their excesses. Instead of winning people's support the army has only alienated potential allies.

Sendero Luminoso despises all political parties. It is particularly contemptuous of the United Left, a fragile coalition of pro-Moscow and pro-Peking Communist parties, Trotskyists and some former guerrillas from the 1960s which it calls "parliamentary cretins."

The group has so far confined most of its activities to Ayacucho, but it is understood that its leaders are agreed last month to open up other fronts.

In its most daring move yet, Sendero Luminoso has left Lima and Huancayo, a large town, without electricity for several hours after it blew up power stations over the new year.

The authorities fear that the group has infiltrated the electricity company since the coup in February 1980, has failed to break a strike in the Surinam Aluminium Company (Paramaribo) processing plant at Paramaribo, about 40km (25 miles) from the capital Paramaribo, despite occupying it with troops. Reuter.

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## UK NEWS

## EEC allows Greece to continue quotas

By Andriana Ierodakou in Athens

THE EUROPEAN Commission has decided to allow Greece to continue to impose quotas over the next 10 months on the imports of cigarettes, bathroom fittings and furniture from EEC countries, the Greek Commerce Ministry announced yesterday.

The Commission allowed Greece to limit the imports of nine product categories from the EEC in 1983, acknowledging the need to protect weak sectors of the local manufacturing industry. This regime expired on January 1.

The Commission's decision came in response to a Greek appeal to be allowed to continue to apply quotas in 1984, for cigarettes, bathroom fittings and furniture only. But the Commission is reported to have advised the Greek authorities that the new 10-month extension is to be the last.

The announcement of the decision came as a relief to importers of these product categories. They have not been allowed to bring any goods into the country since January 1, when the Commerce Ministry arbitrarily froze import licences for cigarettes, bathroom fittings and furniture pending the Commission's decision.

The licence freeze particularly affected cigarettes, a growing market in Greece, where shortages have been reported.

The import licence freeze continued yesterday despite the announcement of the Commission's decision. The Athens Chamber of Commerce and Industry said Commerce Ministry instructions were to continue to withhold licences pending more details on precise import quota figures.

In Brussels, officials said that the import quotas for the first 10 months of 1984 are set at the same or slightly more generous levels relative to those for the first 11 months of last year.

Cigarette imports are set at 750 tonnes, the same figure for the first 11 months of 1983; iron tube at 1,200 tonnes, the same figure for last year; taps, 2,300 tonnes, compared with 2,000 tonnes last year.

For bathroom tiles imports are set at 30,000 tonnes compared to 24,400 tonnes; sinks at 2,000 tonnes compared to 1,920 tonnes.

## Oil licensing terms may force companies into deeper waters

BY IAN HARGREAVES AND DOMINIC LAWSON

OLE COMPANIES may be offered licences in the most desirable sections of the North Sea in the next round of offshore oil licensing only if they agree to take exploration acreage in the deep and largely unexplored waters to the west of the Shetland Islands.

This is one of several ideas being studied by the Department of Energy as it prepares to announce the opening date for bids in the ninth round of licences for offshore exploration.

The department hopes to announce the opening of the ninth licensing round in February or March. One of the main issues still

## U.S. seeks to stem offshore oil leases row with states

BY WILLIAM HALL IN NEW YORK

Interior Secretary, yesterday announced his first moves to resolve the increasingly bitter confrontation between various state governments and Washington over the U.S. Government's massive offshore leasing programme which he inherited from Mr James Watt, his controversial predecessor.

Mr Clark said that his department would concentrate on resolving conflicts with states as early as possible and attempt to lease those areas with the strongest industry interest. It appears likely that the new Interior Secretary is considering scrapping or deferring a number of the sales in the current programme which envisioned 1bn acres offshore being put up for lease. This compares with the 21m acres leased between 1984 and 1982.

The moves proposed by Mr Clark are expected to allow proposed lease sales which have generated strong state opposition as a significant step in his expected re-election campaign, especially if no U.S.-Soviet summit takes place this year.

Although Mr Zhao's visit is generally thought to have been a success, the Chinese Prime Minister has missed an opportunity to underline the Chinese Government's continued opposition to U.S. relations with Taiwan. While voicing his hopes for closer Sino-U.S. relations, Mr Zhao has repeatedly made it clear that Taiwan continues to be a barrier towards an improvement.

It appeared yesterday as if U.S. hopes that the two countries would sign a third agreement to permit the U.S. to sell nuclear technology to China might not be realised. Officials said agreement was near, but could not confirm whether the remaining obstacles would be overcome.

Mr Clark's remarks, made during his first appearance in front of the Outer Continental Shelf Policy Committee since his appointment as Interior Secretary, come only a day after a Supreme Court decision which reduced the ability of individual states to block future lease sales.

The five-to-four ruling over-

## U.S. predicts strong rise in capital spending levels

BY STEWART FLEMING IN WASHINGTON

THE U.S. Commerce Department is expecting a strong rise in capital spending by American industry this year, a forecast which will be welcomed as an indicator of continued strength for the economy.

The department's annual survey of business spending suggests that after a three-year slump, investment will rise by 9.4 per cent in real terms. Mr Ago Ambre, a department economist said that the strongest surge in capital spending since 1980, so far, has been in 1982, which reduced the ability of individual states to block future lease sales.

Capital spending was stronger last year than many had expected in view of the continued high level of interest rates. But corporate profits have been rising strongly, and are expected to continue to do so. Businesses have been investing more heavily in the past in high technology equipment, including computers.

Manufacturers, where a recovery is predicted in the heavy goods sector.

But officials point out that capital spending has been depressed since 1980, so the level of spending will still be less than in 1978.

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The Crown Agents, which procures goods and services for overseas governments, has put forward to the Government a proposal to convert the agency into a publicly-listed company as a way of retaining its assets.

Privatisation of the semi-governmental organisation would be the final stage in a re-organisation programme aimed at returning it to profit, Mr Peter Graham, chairman, said.

The Crown Agents, 150 years old last year, was plunged into a financial crisis when the Sultan of Brunei removed his £3.5m portfolio from the agency's management.

The agents have been pressing for a quick decision on their future to end the uncertainty which threatens to damage their business.

• MINERS' union leaders decided unanimously yesterday to continue their 11-week-old overtime ban despite growing rank-and-file opposition to it. Mr Arthur Scargill, the union's leader, said: "We are winning."

• A BILL which will exempt certain companies from income tax has been published by the Isle of Man government. To qualify, a company must be owned by local residents and have no source of income on the island. There is no exemption for holders of licences under the island's banking act.

• MERCANTILE CREDIT, a division of Barclays Bank, has completed a £10m equipment leasing deal with Roche Products, a subsidiary of Hoffmann-La Roche, the Swiss drugs group. The deal covers equipment for a Roche vitamin factory in Ayrshire, Scotland, the largest of its kind in the world.

• LIFE ASSURANCE companies in the UK enjoyed their best year yet for new business in 1983. Total new premiums advanced by 37 per cent from £3.8bn to £5.4bn. New sums assured - the benefits secured by the premiums - improved by nearly 20 per cent to £84.5bn.

• PLESSEY is to cut its workforce by 840 to 2,000 in the north of England. Production is being run down at plants in Wigan and South Shields in a reorganisation of manufacturing.

## WORLD TRADE NEWS

## UK ministers optimistic over trade liberalisation

BY CHRISTIAN TYLER, TRADE EDITOR

BRITISH MINISTERS hope new impetus can be given to liberalisation of world trade before the leaders of the seven richest nations hold their annual economic summit in London this June.

This optimism is based partly on the supposition that countries will want to prove that their anti-protectionist declaration last year at Williamsburg was sincerely meant.

The best chance of progress is seen in an agreement to accelerate the seven-year programme of tariff cuts decided at the Tokyo Round of negotiations within the General Agreement on Tariffs and Trade (GATT) in 1979.

It is argued that this would be relatively inexpensive but would be an important symbolic step. The EEC has agreed to bring the 1984 cuts forward to 1985 provided 2 per cent growth in the Community is realised this year and provided other

members of the Organisation for Economic Co-operation and Development reciprocate.

Japan has proposed a similar step, but has so far excluded agricultural products. The U.S. Administration which finds both sets of conditions too strict, is none the less putting its own enabling Bill before the Congress.

British officials, alarmed by the protectionist mood of the U.S. industry, are uncertain whether that legislation will be carried.

Although acceleration of the Tokyo Round cuts would be welcomed by GATT, officials there pointed out yesterday that this could become an excuse for not addressing the serious non-tariff issues identified by the ministerial summit of GATT in November, 1982.

For the same reason, reaction to a call by the U.S. and Japan for a fresh negotiating round has been unenthusiastic. Pre-mature commitment to a new

round could undermine the tasks that membership have already asked GATT to report on at the end of this year.

The American and Japanese want GATT to tackle obstacles to trade in services, an idea which has found very little favour among developing nations and many industrialised countries, Britain excepted.

Meanwhile, some IMF officials are said to be debating whether it would be possible to secure trade liberalisation agreements between debtor nations and their creditors in the industrialised world.

A report from Washington yesterday suggests that debtor countries are not enthusiastic, and the IMF itself is wary of such a step.

The Fund has, however, been encouraged to work more closely with GATT to keep trade flowing when financial rescue packages for indebted countries become unavoidable.

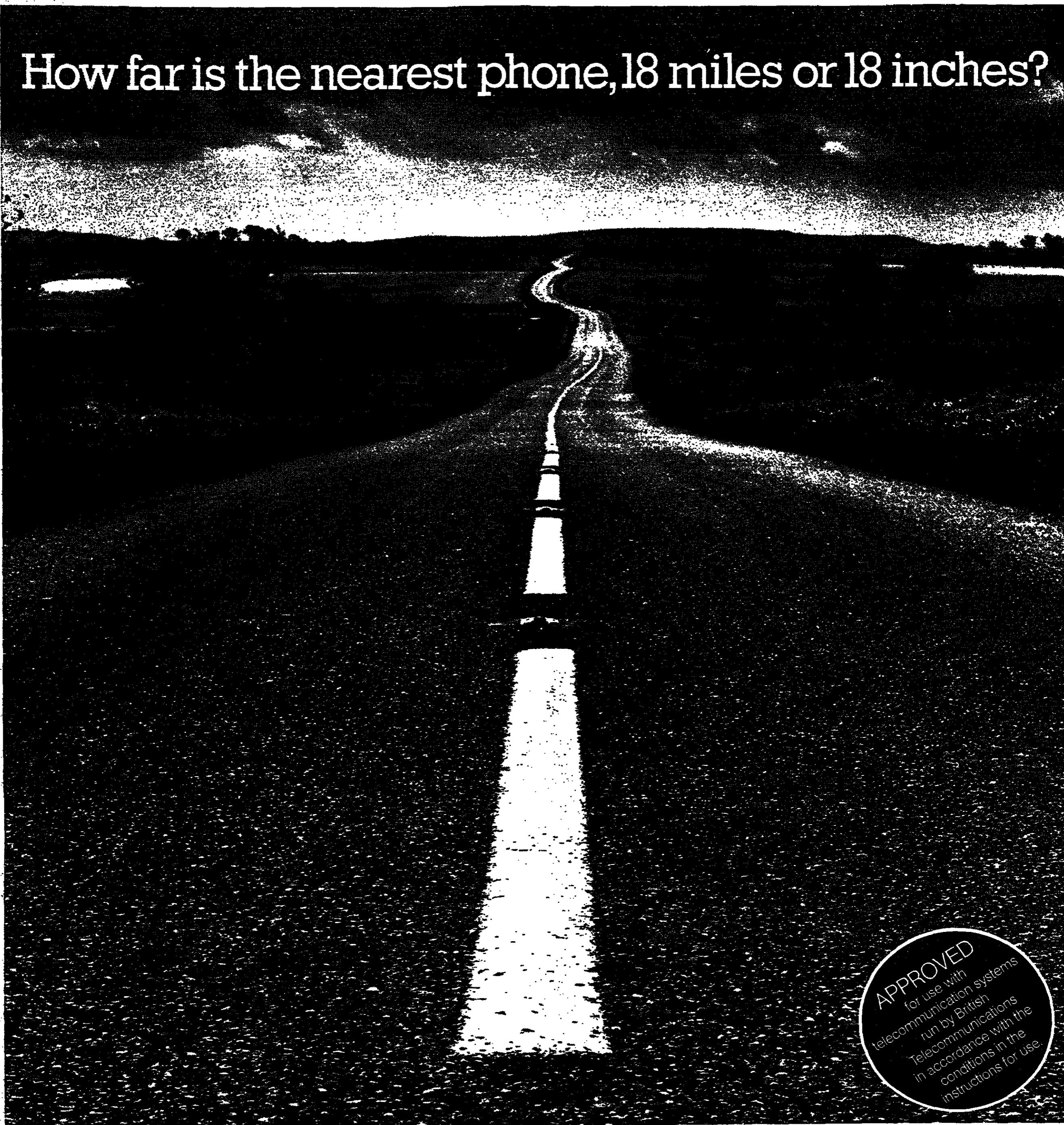
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## TECHNOLOGY

EDITED BY ALAN CANE

APPLE IS PREPARING A GRAND ASSAULT TO REGAIN LEADERSHIP IN PERSONAL COMPUTERS

**'Son of Lisa' pleases the U.S. dealers**

BY LOUISE KEHOE IN SAN MATEO

APPLE COMPUTER plans to introduce a range of new computers later this month, including the long awaited "Macintosh" (see this page, December 22, 1983). It will be among a clutch of new personal computers to be announced on January 23rd.

It is now becoming clear, however, that Macintosh is just one part of a broad assault on the market as Apple strives to regain its leadership position.

In addition, Apple is expected to release new, lower priced versions of "Lisa," the high performance personal computer last February.

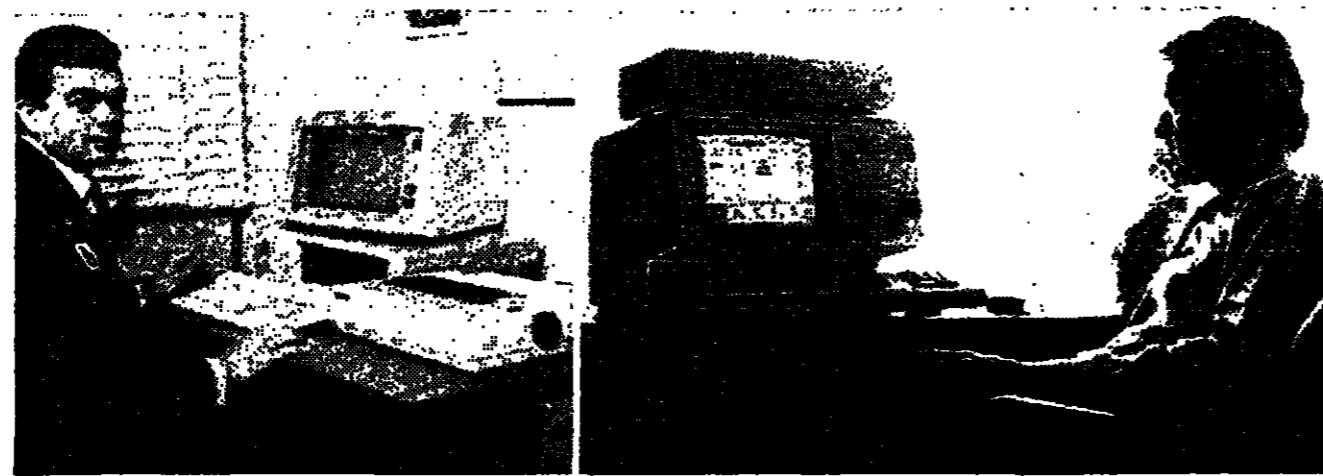
Together, the Lisas and Macintosh will make up a family of somewhat compatible machines spanning a price range of \$2,495 to around \$8,000.

Apple declined to furnish any details of its new product plans or to comment upon their significance. The company has, however, already introduced the new machines to several thousand retailers, software writers and industry analysts.

Most are enthusiastic about Apple's plans. Dealers were reportedly pleased to hear that Apple will invest over \$25m on TV and magazine advertisements to promote its new computers and offer retail dealers substantial profit margins and opportunities to sell add-on equipment to upgrade the machines.

As the lowest priced model in the new range, Macintosh will be a machine aimed at both home and office buyers. It will come with programs for word processing and a "draw" program that enables the user to make pictures on the screen. Independent software producers are expected to announce dozens of other programs for Macintosh, soon after its launch.

The vital statistics of Macintosh include a 68000



Personal rivalry: on the left, the IBM PC; on the right, Apple's Lisa showing the screen technology featured in Macintosh

microprocessor, processing unit, 128K memory, expandable to 512K, two serial ports that allow the computer to communicate with printers, other personal computers and other personal computers, a "mouse" cursor control device, and one or two 3.5 inch disk drives.

The basic model is expected to have just one drive and the retail price in the U.S. will be \$2,495.

Macintosh will not be able to run integrated (simultaneous) multitasking software designed for Lisa since it does not have enough internal memory. Some Lisa software is, however, expected to be modified to fit Macintosh.

Mac's internal operating system will feature "icons" on the screen—little pictures that represent functions such as save, write, delete, copy and so on.

Using the "mouse" cursor control, the user will be able to point to an icon and press a button to instruct the computer to perform a particular function.

As a home computer, the Macintosh is, however, expensive. Commodore and other major home computer manufacturers

are offering very powerful machines for less than \$1,000.

The IBM PC Jr, complete with disc drive, sells for \$1,300. Apple is expected to advertise Macintosh as the "Computer for the rest of us." The question will be how many of "the rest" are going to be willing to pay \$2,495, plus the cost of peripherals to make a working system.

To extend its new computer family, Apple is repositioning Lisa, the machine which Apple introduced with a blaze of publicity last year and then failed to deliver for six months. Lisa has been a great disappointment to Apple, but its slow sales came as no surprise to dealers who said from the first that it was too expensive.

Though Apple reduced Lisa's price to \$8,000 last year and offered a version without the software that makes Lisa a special for a mere \$6,950, Lisa sales have continued to be slow, according to industry analysts.

Now Apple will further reduce the price of Lisa by stripping it of memory and per-

haps other features.

According to dealers, Apple will offer versions with half a megabyte of internal memory, a full megabyte of memory, or a full megabyte internal plus a "hard" disk system.

The Lisa will be able to run Macintosh software, and are upgradeable with extra memory and storage peripherals. Prices are expected to range from \$3,495 to \$5,495.

Providing upgrade paths for personal computer customers is the key to Apple's strategy. It is one that worked well on the Apple II, a machine that is popular among users and dealers. Although Apple does not offer upgrades, a mass of suppliers offer add-on equipment for the Apple II.

As a user becomes acquainted with a low-cost system he will invariably want to improve it with add-ons, providing more memory. The concept is also popular with dealers who see after-sales as a highly profitable part of their business.

who can thus continually monitor his health.

In this way medical staff could keep track of a person's heart rate or the signals sent out by brain waves.

The institute has already done work in this area for the Royal Navy.

Similar hardware can also help in the monitoring of premature babies. Researchers have tested the equipment in incubating units in hospitals.

This person bears a series of beats with a listening device fitted to the ear. This enables him to keep in time with the rest of the musicians.

The institute is exploring possibilities for commercializing the device, which would sell for about £100.

In other work, researchers at the institute, headed by Professor Heinz Wolf, have developed hardware for relaying infrared signals between divers and people on the surface.

The equipment is designed to send data about the diver's physical condition to doctors

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FLAT, RIBBON cable incorporating twisted pairs rather than straight conductors can be supplied by Barlec Richfield of Horsham, in widths from five to 32 pairs.

The construction consists of 16 in length of twisted pair conductors interspersed two inch lengths of the conductive flat variety. Suitable connectors can be deployed using the two inch section.

Performance is better than that of the ordinary flat type claims the company. The direction of the twist is reversed in adjacent pairs to minimize crosstalk by mutual cancellation. A typical cable using 28 gauge conductors has a characteristic impedance of 50 ohms. More on 0443 51582.

## BIOENGINEERING

**Brunel plumbs the depths but keeps strict tempo**

BY PETER MARSH

AN AID for blind musicians and an infrared link for keeping in touch with deep-sea divers are two of the innovations that have emerged from a new bioengineering institute at Brunel University.

The musical aid is based on a radio transmitter for a model aircraft. A conductor taps his foot to send a series of radio pulses to a musician sitting in the orchestra.

This person bears a series of beats with a listening device fitted to the ear. This enables him to keep in time with the rest of the musicians.

With the system, it is no longer necessary to fit to the babies wires that carry monitoring signals. Wires clutter up the incubating unit and interfere with medical treatment.

The institute, which has a staff of 10, aims to do most of its work under contract to outside organisations and thus be independent of the university.

It will sell products through two trading companies, Romulus Technology and RB Aids for the Blind.

## GENETIC ENGINEERING SPURS FUTURE FOODS

**Now—the minicarrot with 'snacking satisfaction'**

BY DAVID FISHLOCK, SCIENCE EDITOR



Top of the tree at DNA Plant Technology: left, Dr David Evans, associate director of research; Mr Richard Lester, chief executive officer, centre, and right, Dr William Sharp, scientific director

AMERICAN SCIENTISTS have been intriguing the City with their ideas for foods of the future, the products of genetic engineering.

One is a packet of miniature raw vegetables—carrots, celery, peppers, among them—designed in the laboratory for what they call "snacking satisfaction."

They claim to have created finger-length vegetables, not only the right size to nibble but with the qualities craved by the nibbler—juiciness, crunchiness, sweetness. They have designed out undesirable traits such as stringiness in the celery, and put in a more consistent shapeliness for greater convenience in packaging.

The beauty of genetically engineered foods, says Dr. William Sharp, scientific director of DNA Plant Technology Corporation, is that the same frame is free to let on for a new development to reach the market. New drugs may need a decade or longer. Dr. Sharp's view is echoed by Dr. John Walker, scientist-turned-banker with 3i Ventures, venture capital arm of Investors in Industry, who has backed two new start-up biotechnology ventures in Britain specialising in foodstuffs.

DNA Plant Technology (DNAP) began life in 1978 as a long-range research laboratory set up by Campbell Soup Company, as part of its central research activity. Dr. Sharp, a former professor of microbiology, says he and his deputy, Dr. David Evans, were seduced by Wall Street in 1981 into breaking away from Campbell to form an entrepreneurial venture backed by a corps of eminent scientific advisers. Among them is Professor Edward Cocking of Nottingham University, one of Britain's most famous inventors of novel plants.

Surprisingly enough, Dr. Sharp broke away from Campbell's blessing, taking most of his staff devoted to long-range research, extensive facilities near Philadelphia, and a big slice of start-up finance. In return, Campbell retained a close interest in a new tomato Sharp and Evans have invented—redder, rounder, but above all more solid than the traditional U.S. product.

Frost kills plants because water in the plant cells freezes and bursts the cell walls. A Californian researcher discovered that a key factor was the presence or absence of a certain microbe which nucleates the growth of ice crystals. Without it, water in plant cells can remain liquid far below its freezing point—"supercool"—without freezing.

AGS set out to turn this discovery into an agricultural tool.

One way would be to use antibiotics to kill off the nucleating bacterium. More subtle, however, is its discovery of ways of altering the genetic make-up of

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## RETAIL PROPERTY FINANCIAL TIMES REPORT

Competition for the shopper's purse keeps retailers in search of innovation — with consequences for the property sector which WILLIAM COCHRANE discusses in this report.

## Up-market moves to win customer's interest

**UP-MARKET**—but not too far—seems to be the way successful retailing is going. There are exceptions to the rule, with relatively new names like Superdrug and "Our Price" records still going for basic price economy, but elsewhere the trend to style and excitement have clear implications for retailing property, its planning, development, design and management.

The food in fashion is being sold fresh, or fast. A 17 per cent volume rise in food sales last year by Marks & Spencer attests to the first; approbation for Capital and Counties' new Ridings centre at Wakefield, and Gilbert Ash's Cameron Toll development two miles south of Edinburgh's city centre—both incorporating the fast food court innovation—signifies the latter trend, among others.

Fashion itself is less high than stylish with names like Now, Next and Soho. Benetton and Top Shop find new ways to reach customers, interested and, incidentally, making the landlords realise that a search for the last penny of rental income might be self-defeating.

Retailing is a vibrant, restless business. Developers and funding institutions should have learnt a lesson from recent years as old formulas came unstuck, general in the case of uncovered centres, particular in the case of Woolworths. The right location, and adaptability within that, is still a good formula to remember.

From Tesco to Presto (Argyl Group) major food retailers seem determined to expand. In property terms, this has to be a two-way business. Last August, the Food and Drink Manufacturing Economic Development Committee forecast a decade of stagnant demand for their industry; there has been a

50 per cent centre reduction in single food retailers since 1968; so the expansionists may have to feed on themselves.

Mike Biddle of agents Goddard and Smith sees more takeovers along Lifford/May Marks or Argyl/Alfred Supper lines.

A second scenario is new sites.

It is particularly difficult in the favoured South East, he says, what with London's Green Belt

and the relatively high value of alternative uses for the land.

"Demand for the right site will always outstrip supply," he maintains.

### ON INVESTMENT

... the demand for conventional shop investment is likely to continue to outstrip the supply of multi-tenanted stock...

Clive Lewis & Partners

His third option is the extension, or refurbishment of existing stores. Tesco has done a few, and is getting a name for much improved style, image and equipment—not to mention the foodstuffs themselves. Sir Jack Cohen's "pile it high, sell it cheap" catchline seems to have gone out of date, and quite quickly.

An International Stores outlet in the town centre of Weymouth, Dorset—25,000 sq ft with a 250-space multi-storey car park, opened in June 1978—reopened after a major refurbishment in July of this year.

David Gransby, development director of Asda, picks out two major trends—a substantial shift in dietary habits and, looking ahead, the "concept of the defensible site." He gives Marks & Spencer due credit for foresight on the shift to fresh foods. On the other, advancing

Wycombe as an example, he says: "The retailer who picks the prime locational pitch in any one catchment area is the one who is going to go to the front."

"Non-food merchandise...

of total spending... the top 10 per cent of households account for almost 40 per cent," says Edward Whitfield, chief executive of Management Horizons, whose in-depth consultancy services have made a sizeable impact in this business.

In fashion as in food, there has been a move up market and shopping centre developers like to talk of "quality fashion representation," as Bredero did in December when Benetton took the last unit in the first phase of "The Maltings," at St Albans.

Location counts. The resounding success of Hammerson's Brent Cross development in north west London attests to that, and more than one property professional is tracing the M25 route with the hope of putting another cross—up to three, according to one suggestion—somewhere along the periphery.

Environmental design also matters a lot, with names like Fitch and Conran prominent. Some developers, like Bredero in Epsom, are encouraging tenants to break the straight lines of shopping malls with fronts which either stand out or sit back from the rest, the particular space where this happens being a "neutral," or rent-free zone.

Edward Whitfield, however, thinks that his concept of priority store investment development, applied with effect to the revitalised Burton group, is a very big contribution.

"It's so simple an idea that you wouldn't believe how many

retailers don't do it," he says.

Basically, he says, it costs the same to refurbish a store in Edinburgh as it does in Yeovil, but what it does to sales and profit is very different. It would be interesting to see the results of these sums were applied to the growing list of shop centre refurbishments around the UK.

With consumer durables we are back to the in-town/out-of-town argument. Alan Jones, an analyst with stockbrokers Phillips and Drew, sees furniture, carpets, do-it-yourself and a lot of electricals exiting from the centre. Meanwhile, Currys compromised with in-town shopping under its own name, and a move out via its Bridgers chain, while Dixons still seems totally committed to the urban ideal.

Dixons is clearly very busy. It added 96 new stores in the five years to 1982-83, making a total of 270, and plans an additional 124 branches by 1988.

Some say its stores are too small—there are examples of customers buying in the shop, and being served from outside, but what there are clearly certain products in the high-margin, comparison shopping category which will continue to do well from the centres.

However, there is less ego, and lower margins involved in the bulkier, more standard electric durables, d.i.y. and the "flat-pack" furniture in which MFI is also expanding fast.

MFI plans to take its trading space up from about 3m sq ft to 4m sq ft by the end of May 1985, and to increase the number of its stores from 120 to 160 in the medium-term. Last December it was negotiating on about 40 sites, involving some relocation of existing outlets.

There are some eyers in the retail warehouse business but the MFI version, apparently, matches a product which has improved in quality

over the years. The company is looking for sites on prominent feeder roads within a mile or so of town centres and capable of providing around 40,000 sq ft of selling space and plenty of car parking.

So it all comes back to location and it happens that the next hurdle to clear were "subsidies" by the general public's approval of the plans. The size of the scheme and its position in an historic town could have made for political problems; but after the Epsom and Ewellborough council decided in favour of Bredero, the scheme went on public exhibition for 10 days or so and the local people, apparently, liked it.

Humphrey Wood, of the Renton Howard Wood Partnership, architects to the Ashley Centre, saw advantages in underdevelopment. The only evidence of the Centre's existence from the road is a gatehouse entrance. The multi-storey (800 space) car park, service areas and levels and a new head office for Petrofina UK are concealed from view and approached via a new road which sweeps behind the High Street at its western end.

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## RETAIL PROPERTY - 2

The burden of proof is shifting to local councils

## Superstores lock horns with authorities

### Planning

**RETAIL** property planning is a business of extreme contrasts. In Glasgow, for a while, the planners had accepted a major city centre scheme with no funding and rejected another with private financing secured.

Around the country, food retailers are fighting to take their superstores out of town, where they are economically viable. In Milton Keynes 1.1m sq ft goes up in what looks like the middle of nowhere and this may be only the foretaste of what is to come.

Glasgow's city centre community had a happy ending, for some, last November when Strathclyde Regional Council granted outline permission to Société des Centres Commerciaux, Standard Life and City of London European Property for a development comprising nearly 360,000 sq ft of retail floorspace as well as civic halls, a conference centre, hotel and associated basement parking.

A previous application, which included 450,000 sq ft of shopping out of a conference centre, was refused, largely, on the grounds of its potential impact on shopping in the city centre and elsewhere. Meanwhile an application for 264,000 sq ft at St Erth, immediately south of the Argyle Street main shopping pitch, had been passed.

Alan Martin, a senior partner of Buchanan Evans, a consortium of Buchanan Street consortium, argued forcibly that the planners' standard approach needed careful adjustment, if it were to be applied to town centres.

A penchant for impact analysis—determining whether a new development, along with what already exists, would provide a surplus of shopping—had started with the assessment of what out-of-town centres like Brent Cross, or the Andalucia and Savacentres, would do to town centre shopping.

However, the planners had begun to apply those principles to new town centre developments, in Glasgow and one or

two other places. "I argued that it should be considered whether the quality of existing shopping was appropriate," says Mr. Martin, "allowing for modern retailing techniques, bigger units and so on." The implications—revitalisation, regeneration—may have had something to do with the consortium's eventual success.

Impact has been the key word in a ten-year war between superstore operators and the planners who oppose them. Out-of-town retail centres, according to Michael J. Breheyen of Reading University in a report from the Unit for Retail Planning Information, pose an apparent threat "to established retail centres, the existing retail hierarchy and to structure plans which protect them."

**ON GENERALISATION** "Food stores are not moving exclusively out of town... think of Presto at Bexleyheath or Waitrose at Epsom. And the 'death' of the department store is a slight exaggeration of the trend; where department stores are closing down they are usually in a bad location, or a difficult shape or size."

Harold Couch,  
Hillier Parker

The supermarketers seem to be winning the argument. "Hypermarket and superstore appeal decisions generally appear to have been going in favour of the appellants," says Mr. Breheyen. "The burden of proof is shifting to the local authorities. It is thus seems likely that areas without hypermarkets or superstores will get them before long."

Of course, not all superstore cases come to appeal. Independent consultant Harvey Cole pointed out in the same report: "It is, of course, sometimes argued that the planning system shrewdly weeds out those proposals which would have had an excessive effect, and so it should

not be applied to town centres."

Paul Orchard-Lish of Healey and Baker, letting agents for the centre, sees the existing 1.1m sq ft gross as a first phase. "We could go more specialist," he says. Mr. Wehrle agrees: "Off that nucleus (!) we could build other things."

**Superstore Appeals—Alternative Impact Assessment Methods**, edited by Bryan Wade, published by the Unit for Retail Planning Information, 26 Queen Victoria Street, Reading RG1 1TG.

Other authorities might

question, these days, whether a six-metre planning grid is the optimum for single-unit shopping, or whether malls should run for as long as a third of a mile, but this is retrospective.

It is interesting, therefore, to look at some of the design features of a new Capital and Counties development, The Ridings at Wakefield in Yorkshire.

To start with, for 250,000 sq ft of retail space the same

architects were able to provide 1,100 car parking spaces on site with a further 3,000, claims C & C, within easy walking distance.

Edison Square's planned parking was 1,350 spaces, it is municipality controlled, and very expensive.

The architects, Chapman

Taylor Partners, had to tie in

new shopping malls with pedestrianisation, a new metro station, central area car parking and motorway

links.

Today the Edison Square

concept is more than half a

generation old, and centre

manager Gordon Allison can

see ways in which it might

have been improved.

"The malls and the internal bridge

link could have been wider,"

he says, "and we could have

had more natural light."

Other authorities might

argue that the food counters

are grouped around a large

landscaped indoor patio at the

base of the centre's main

atrium feature, a glass lift to

the other shopping levels.

The area, with seating for

over 300 people, was designed

by Fitch & Co around an

Edwardian garden theme with

a waterfall, small tables and

umbrellas, lamps and trees.

There is also a bandstand

where live music can be per-

formed.

The sheer extent of the

choice available, linking with

the communal seating, should

be a godsend for parents.

There are some children who

do not like hamburgers, or

fish fingers, or chips. Young

children are specially catered

for in another way by the

provision of fully-equipped

playground facilities and a

specialty-built, profession-

ally-run play centre for chil-

dren aged between 2½ and five

years.

The innovation at The

Ridings is a fast food area,

popular in North America but

new to British shopping centre

catering. Instead of having

just one concessionaire there

is a cluster of 10 individual

and different operators pro-

viding a wide range of foods.

## Dissenting voices in Europe

### Mixed use

"WE BUILD shopping centres out of the concrete of the mind—we don't want change," said guest speaker Alfred Eisenpreis, vice-president of the newspaper Advertising Bureau, New York, in a sometimes lyrical and sometimes hilarious address to launching ICSC delegates in Monte Carlo last year.

But change there would be, he insisted, throwing in a sales forecast of 7.9m home computers for the U.S. market in 1985 compared with 400,000 in 1981.

So it was, perhaps, of the nature of things that Rocke Rasmussen, chairman of Mondex International of Montreal, met fierce resistance to his championing of mixed-use projects.

"The pace of retailing declined throughout the 1970s in North America," he said, "but we are now realising the energies and synergies of mixed use." He described MUPs as functionally physically integrated with uninterrupted pedestrian access—as a complex of conveniences "no longer controlled by snarled-up traffic or nasty weather."

There were now 164 MUPs in the U.S. and 18 in Canada, he said, with two-thirds including hotels and restaurants and residential elements in just over 40 per cent. He saw "vast new retailing opportunities" in the genre.

Later, in talking about greenery being channelled back into urban areas to relieve the monotony of urban development, Ron Gammie of Donaldson coloured his contribution from the floor by interjecting "grave doubts" about multi-use in Europe. Conference chairman, Peter Martin of Grosvenor Estate Commercial Developments, promptly, and "violently" disagreed with Mr. Gammie.

Roger Lucas, Richard Ellis, later elected chairman of the new British Council of Shopping Centres, swung in for the dissidents. "Multi-use is not a universal panacea," he said. "Price-sensitive lines could be sold in buildings which were cheap, flexible, very quick to build and capable of being scrapped. Quality lines could, perhaps, be housed in historic buildings."

Multi-use development, said Lucas, was very difficult, time consuming with "very, very" long lead times, complex buildings and services. "The more complex they are," he said, "the longer they take to develop, the more expensive they become and the more difficult to change."

Mechanical plant in new buildings could be expected to become obsolete or wear out in 25 years, the electrics in 10. "But megastuctures can last 100 years," he said, ominously.

Perhaps sensing Lucas's switch from "projects" to "developments" with an indicated acronym of MUD, Roy Drachman, co-owner of Roy Drachman Realty Company of Tucson, Arizona, tried for balance: "There is mixed use in many places... the jury is still out."

But Mr. Martin was not to be foiled. "Institutional investors don't like mixed use," he grumbled. "That's why Europeans are against the concept." The dialogue, one senses, may have further to go.

## More comfort for shoppers

### Design

WHERE PLANNING stops and design begins is a moot point but, if making shopping enjoyable is the object of the exercise, then the whole process starts a long time before exciting shop fronts and colour schemes come into the equation.

With Capital and Counties' immensely successful Edison Square development in Newcastle (780,000 sq ft on ten acres, completed in 1976), planning and design evolved through some 32 schemes from 1966 to 1972.

The architects, Chapman Taylor Partners, had to tie in new shopping malls with pedestrianisation, a new metro station, central area car parking and motorway

links.

The innovation at The

Ridings is a fast food area,

popular in North America but

new to British shopping centre

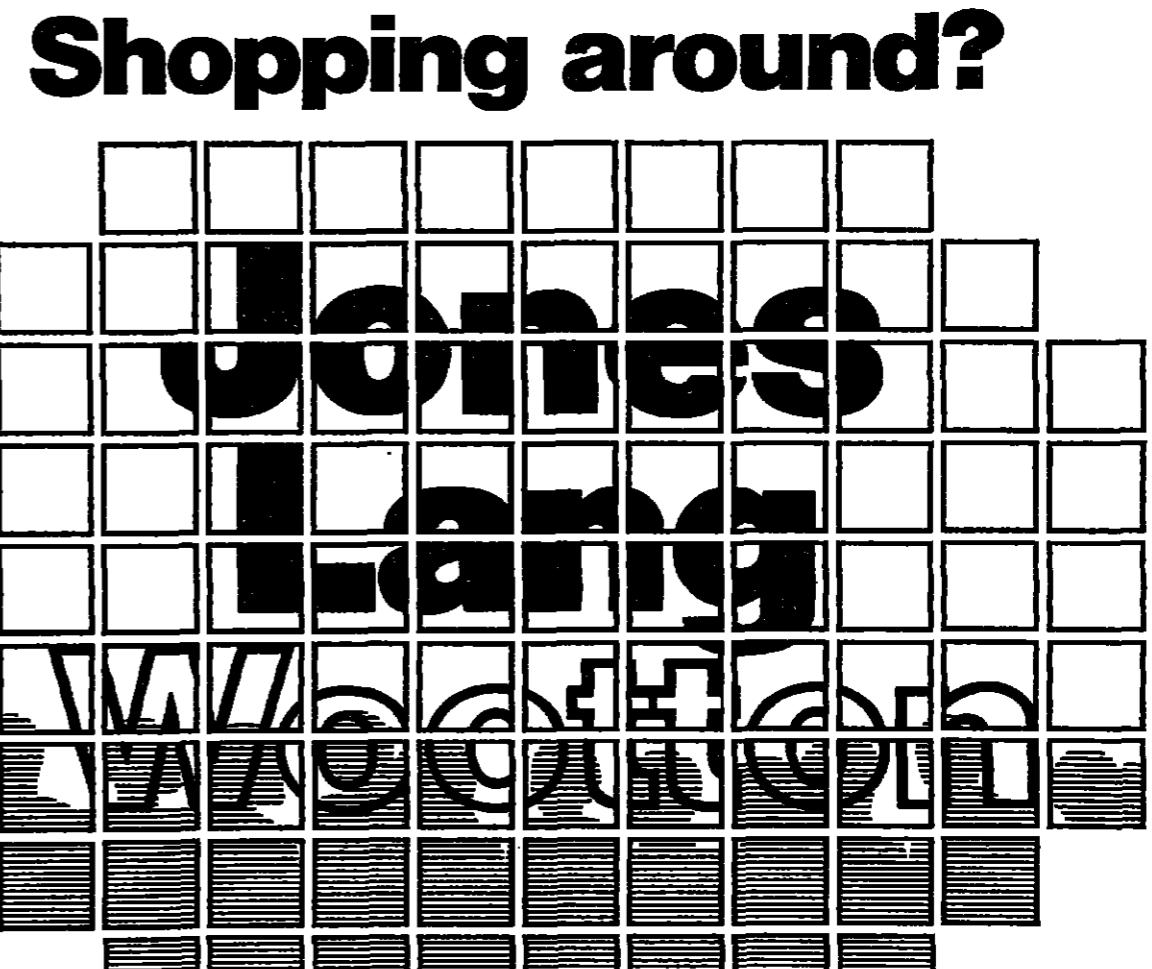
catering. Instead of having

just one concessionaire there

is a cluster of 10 individual

and different operators pro-

viding a wide range of foods.



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- Doncaster..... Frenchgate
- Harlow..... Harvey Centre
- Milton Keynes..... Acorn Walk
- Reading..... Butts Centre
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- \*Solihull..... High Street
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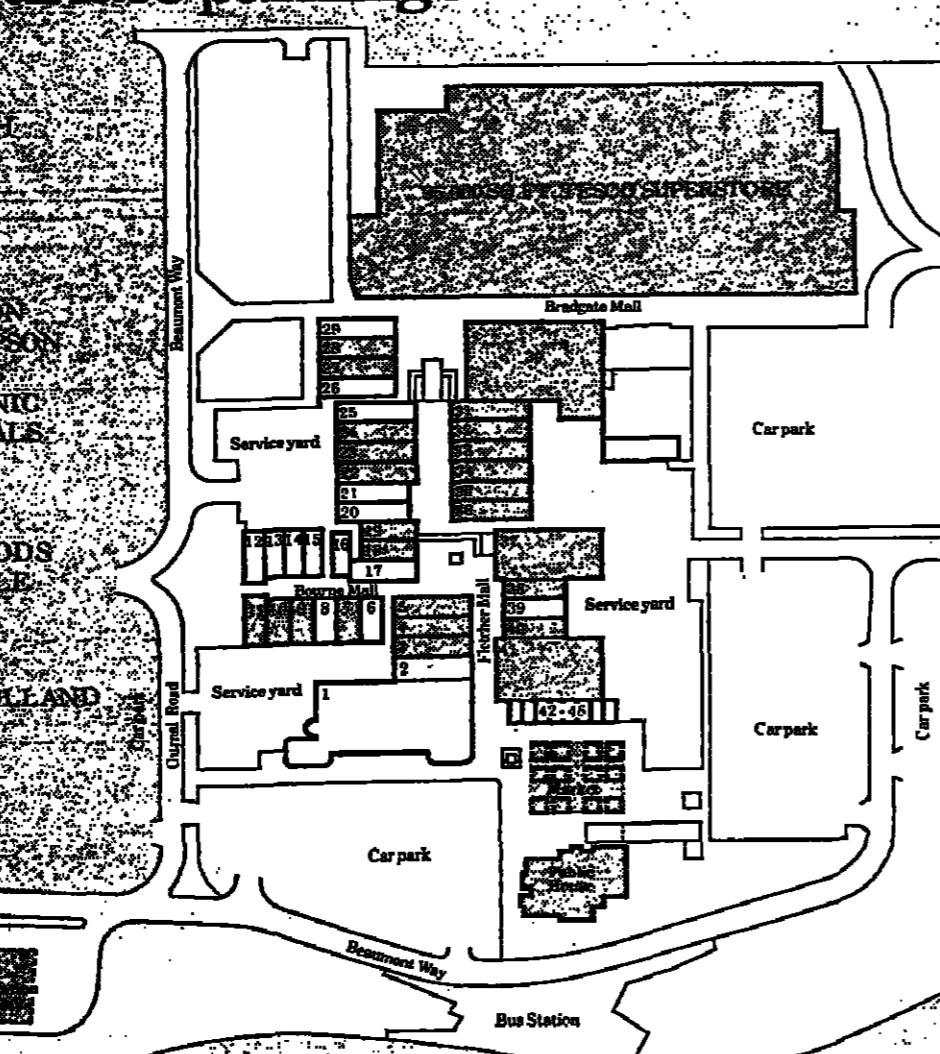
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## RETAIL PROPERTY - 3

## Expert control holds the key to success

### Centre management

"A MANAGER is someone who bridges the gap between the skilled and the unskilled... that bridge is applied common sense." Stephen Horsley is an ex-warrant officer in the Greenjackets and now external services manager for Hammerton's Brent Cross shopping centre in North West London. He has moved battalions around the world in his time; agents Dowdson and Sons, his direct employers, seem to have a predilection for men like this.

In the case of Brent Cross, striking the balance as a result of its own success, the formula has its advantages. One Monday early in December the centre had its 5,500 car parking spaces, chockful, for the first time in eight years with, as Mr Horsley puts it, "between 300 and 500 more cars swanning around looking for space."

Mr Horsley and his boss, centre director Mike Brown (an ex-colonel in the Signals Regiment) have this and other short-term problems to cope with while planning ahead as much as 10 years at a stretch.

In the short term, they do not want to keep their customers too long on a given day—a contrast, this, with Capital and Counties at Wakefield where visitors to the Ridings

centre could be accommodated for breakfast, shopping and maybe lunch as well, with its fast food court a major attraction.

Looking further ahead, Brent Cross is planning to build two more car parks with 2,000 extra spaces between them. Shops are planning more space to cover large areas of air space above it, "extend if they wish," says Mr Horsley.

Next year, the Brent Cross management is planning to renew the floor of its bus station: "It's been used so much that the concrete is cracking," he says.

In his book, Shopping Centre Management, Peter Martin of Grosvenor Estate Commercial Developments suggests what might happen in the absence of effective control:

**ON PROPHETS**  
They told us that this was going to be a white elephant!

Stephen Horsley, Brent Cross

"Even well-run centres occasionally lose tenants but a poorly-run one will see an increasing number of assignments to second-rate traders because the premises are too small or too large, too cheap (in all senses of the word) or too dear (for the trade being done) and so on."

"Similarly," he adds, "let us wait until a notice is received from the building inspector about broken pavings or irate letters from tenants regarding unkempt malls. Local press re-



Above: Ashley Centre, Epsom—design incorporates a listed High St. frontage. Right: Brent Cross—a booming out-of-town centre.

ports will steadily worsen, mentioning not only litter but the undesirables who frequent the centre, and there will be increasingly strident calls from local political figures that something is done."

Mr Martin had already pointed out in his preface that in the mid-1980s, for the first time in the short history of shopping centres, a substantial number of retailer tenants will be able to vacate their premises.

"The American spectre of empty centres overtaken by physical decay, economic obsolescence or straightforward competition could become a reality," he said.

His criteria for effective management are reproduced in the accompanying panel. The duties, however, are not as simple as they might sound.

Looking after the owner becomes more difficult as ownership is split, as it frequently is, between the legal authority as freeholder, a funding institution and the developer. Public relations

might involve settling an unfair insurance claim in one centre and performing like a show-business impresario in another.

Tenants have to be minded differently for different centres. Independent retailers have shortcomings in terms of covenants, but advantages in

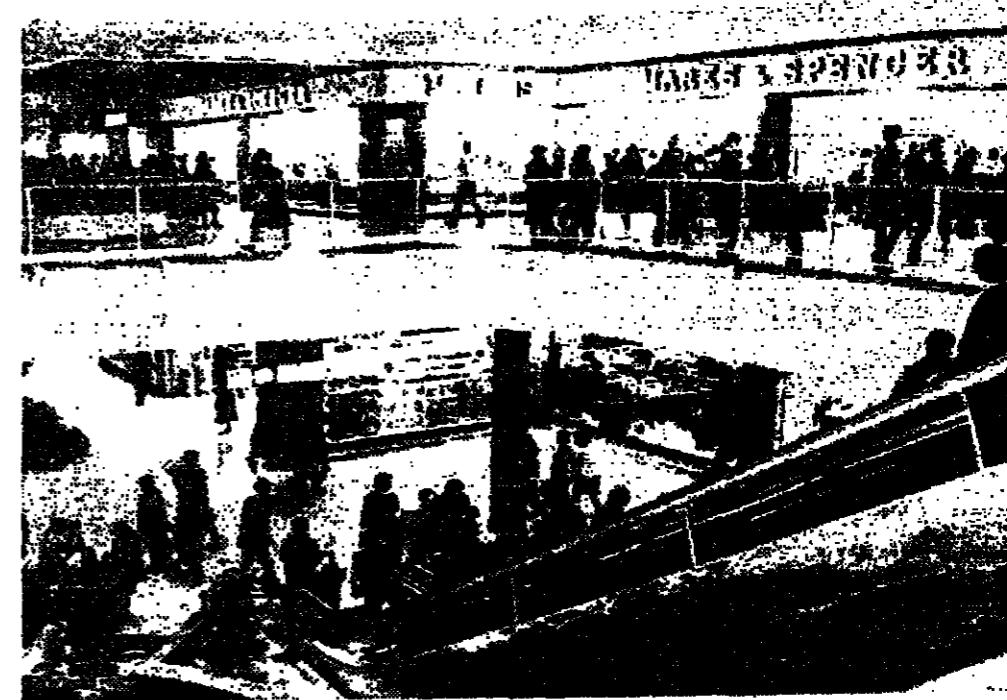
their individuality. Security is not a force in dark uniforms but "a state of benevolent vigilance at all times towards the tenants, staff and contractors by way of well thought out and constantly reassessed routines and resources."

The most effective managers, according to Mr Martin, tend to be those who delegate (not abdicate) the administrative functions first and the human relations functions last.

"Any manager who has even passing acquaintance with superior landlords and tenants," he says, "will know that there is much more unsaid than said; the manager has to discharge his normal day-to-day duties while this extra challenge is being met, tenants will hold out for the best renewals terms they can obtain, with disruptive effect on programme and the manager's nerves alike."

"Overall promotion is more easily deserved than executed," he observes, "and the finalisation of legal agreements can be a career in itself."

However, Mr Martin concludes that the game is worth the candle. "Provided the main objectives are clear, agreed by the parties, stated and restated as many times as necessary, success will be as certain as anything can be in the changing world of property and of shopping centres in particular."



## Merits meet with growing favour

### Refurbishment

THIS YEAR'S European Conference of the International Council of Shopping Centres will be held in Berlin on March 30-April 4, and to be chaired by Mr Leonard Jarrod, senior partner of Hillier Parker May and Rowden, London—will focus on retail refurbishment.

The theme virtually exploded on to the scene at last year's ICSC conference at Monte Carlo. The first major renovation of the UK's early central area shopping scheme—the 213,000 sq ft St George's centre in Preston—was not completed until 1982.

The Preston centre was upgraded and enclosed at a cost of £5m which, in terms of cost per square foot, was about half as expensive as the widely-quoted norm for office refurbishment. Ron Gunnie, of Donaldson and Sons, noted: "It is anticipated that developers will at last recognise the advantage of improving a dated but nevertheless well-located centre."

Since Monte Carlo, it seems that everybody is getting into the act. However, Hillier Parker had already produced an audio visual guide to shop-

ping centre refurbishment looking into financial criteria, associated market research, legal and other considerations.

The Berlin conference should really get into the nuts and bolts of the refurb process, from funding to one of the major practical and political problems facing the property industry today. As the draft programme notes: "How do you marry design quality to financial return?"

This year's approach could be timely. International designers Fitch & Co were early into the game, but Mike Howard of Fitch emphasises that last year, the company barely scratched the surface. "In 1983," he says, "our work was very cosmetic."

He gives the example of the new golden corporate identity which Fitch gave to Wimpey's Times Square development at Sutton. "We put in things like new directional signage and interesting art work," he says, "making the place look more lively; but it was all two-dimensional."

This year Fitch is going three-dimensional with three new projects, one in Scotland, one in the North of England and one west of London. "We aim completely to revitalise them," says Mr Howard. "They are all large city centre schemes, conceived about 20

years ago and all suffering from newer developments elsewhere. "We cannot just give a graphic answer to that."

Nor is it just a matter of

economic growth in Western society, but within that so many

changes that there will be even more opportunities for retailers.

Peter Spriddell,

Marks & Spencer

refurbishments can command higher rents than new build, where planning restricts new development in prime areas like Edinburgh's New Town.

It follows that some of the 1960s centres must have been in the best shopping locations of their time, and could be again—providing the shoppers can get to them. They still risk being confused by town planners and their punitive one-way systems, inadequate and exorbitant car parks.

Newcastle's Eldon Square seems to transact such problems but it is plugged into the Metro underground system and has little in the way of real competition. In the South, local authorities will have to be courted; but since a lot of the shopping centre landlords themselves, they might see some merit in a broader assessment of the retail environment.

### Duties of shopping centre management

(a) Discharging all the obligations, legal and contractual, incurred by the owner when developing or purchasing a centre;

(c) Tenant relations, as governed by the lease and as required for satisfactory trading;

(d) Administration, with particular reference to:

(i) Accounting, the detailed method depending on the owner but the requirements of the lease having to be satisfied;

(ii) Staffing, in particular

whether to recruit personnel or retain experts or independent contractors;

(iii) Maintenance of the building and its equipment;

(iv) Security of the centre, its patrons, tenants and staff;

(e) Insurance of the centre, its patrons, tenants and staff;

(f) Major alterations, refurbishments and the like which,

to an extent, involve all the other aspects.

In addition, management will need to establish a set of priorities . . . and be fully aware of the physical context of any particular centre . . .

Extract from Peter G. Martin's book, Shopping Centre Management, published in London and New York by E. & F. N. Spon.

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Friday January 13 1984

## The West and Poland

**TODAY** the West is holding two more meetings to wrestle with the issue of Poland; one in the Nato Council in Brussels and the other in the Paris club of government creditors. Neither is likely to achieve much. For they illustrate that the hardest thing about sanctions is to know when to lift them.

The diplomatic and economic ostracism which Nato countries imposed on Poland in January 1982 was primarily a gesture of disapproval of the force disbandment of the Solidarity trade union and its hard-won rights. If the alternative is possibly more drastic actions, it is then risky in this nuclear age, then sanctions made some sense. But, as recent history shows, sanctions do not change the stars in their courses or topple governments.

In the past year, General Jaruzelski has formally lifted martial law, let his less important political prisoners go and re-licensed trade unions under tight government leash. This is progress, but not enough to please the West or many Poles. For, the general still holds more than 200 political prisoners, harassed outspoken parish priests, and ignores Mr Lech Walesa.

**Critical dialogue'**

All Nato governments now agree in principle that sanctions should be partially lifted to recognise the partial progress in Poland. No western government, for instance, is rushing to lift the agreed ban on new export credit to Poland, since Poland, no matter how politically liberal it could become, would still be in a financial mess for some years to come. But the US and the West Europeans part company on the long-term scope of changes in the other elements of Nato sanctions.

The West Europeans reached the view last autumn, in their EEC deliberations, that the time had come to open up a "critical dialogue" with the Polish Government. They argue that only with renewed contacts can western influence be made felt in Warsaw, and that in the absence of such contacts for much longer, the traditional western leanings of many Poles, in as well as out of the communist government, will be snuffed out.

The West Europeans also point out that the freeze on rescheduling Poland's official debt has boomeranged. It has excused the Poles paying any interest for the past two years on the \$1bn (£7.8m) debt they owe western governments. The only beneficial side-effect has been to give the Poles a little more cash to impose with UK exports to Poland actually rose last year. But with

Poland now running a hard currency surplus of around \$1bn, governments in western Europe do not want to go on seeing this going all the pockets of their private banks and companies.

**Wrong time**

Just as the Reagan Administration seemed to be seeing the force of these arguments, it was faced by an entirely predictable factor: the 1984 presidential campaign. The Reagan White House knows that there are no votes to be lost by being hard on General Jaruzelski and many to be lost by appearing nice to him, particularly at the wrong time.

Reagan officials have a precise idea of when the wrong time to lift any major part of sanctions would be: just before General Jaruzelski carries out his threat to put on trial for treason the 11 most prominent prisoners from Solidarity and KOR, its precursor.

So the administration is still dragging its feet. This takes several forms. One is the US proposals that western governments only re-negotiate Poland's debt again year by year, starting with the broken agreement of 1981, then 1982 and 1983. West European governments complain this would take far too long, leaving Poland's official creditors far behind the western banks which continue rescheduling Polish debt during martial law, and are now talking about a four year deal covering 1984-87 debt. Another is US refusal at the moment to countenance Poland becoming a member of the International Monetary Fund, which Warsaw applied to join more than two years ago. The US argues that Poland's desire to join the IMF is the one piece of real leverage the West has left.

Is it? Prominent Polish officials, notably from the foreign trade ministry, have recently taken to the Polish press to express their view that Poland should forget about rescheduling its western official debts and joining the IMF and should instead turn its face resolutely to the East. This may be just a Warsaw negotiating ploy. But if there really is a growing mood in the Jaruzelski Government to cancel its IMF application, which it is in the long run in Western interest to do, then the lever may be in Polish, not US, hands.

General Jaruzelski can do one thing now to speed the lifting of sanctions: free or at least stop the planned trials of the 11 prisoners. He has already tried the easy way out, offering them exile. Bravely, the 11 have refused to go abroad. So the general will have to tackle the issue, on which high political stakes now ride, squarely.

**THIS WEEK'S** revelation that stockbrokers Rowe & Pitman had contacts with more than 30 potential outside partners before finally plumping for a deal with Charter Consolidated provides a vivid insight into the scale of the current manoeuvring for position within the London securities market.

Rowe & Pitman is the second of the top ten broking firms to agree an outside investment of 29.9 per cent, the maximum at present permitted by the rules of the Stock Exchange. The first was Hock Givent, probably the largest of all the London brokerage houses, which made the pioneering move some 19 months ago.

The forging of links with outsiders has accelerated markedly since the Stock Exchange struck its deal with the Government last summer, avoiding the scheduled case in the Restrictive Practices Court. There was no longer any reason to wait for a possibly lengthy legal action to settle the future shape of the rules-book, and many negotiations began in earnest.

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The deals struck so far fall into two categories. There is a rush by merchant banks to form links with the jobbing firms whose market making skills will form an essential element of any broad securities market grouping of the future. Since there are no more than about five brokers of any size, the prize will go to those who move quickly. The festing of Wedd, Durlach and Smithers, the major rival of Akroyd & Smithers, is the key issue here.

Secondly, there has been quick action by broking firms which need capital and, perhaps, overseas connections in order to develop their international businesses. This was a factor in Hoare's original decision to link up with a West Coast U.S. bank, while Vickers da Costa and Rowe & Pitman are the two leading British brokers in foreign equities in terms of commissions earned from UK institutions.

Changes in Stock Exchange rules will make it possible this



By Barry Riley and John Moore

in the past two months or so, five large market firms have arranged outside participation. And in a development which many regard as being of equal significance, the American broking giant Prudential-Bache announced a more direct entry to the London market by backing a new firm to be headed by two breakaway principals from another of the top ten brokers, James Capel.

Everywhere, leading executives in London's broking and jobbing (market making) firms are urgently planning their future strategy. "We are doing a lot of work on what options are open to us," is a typical comment from one senior partner of a major firm.

Yet it would be a mistake to think that the dominoes will necessarily all begin to tumble in quick succession. Some firms have proved keen to move quickly. But no two firms have quite the same spread of business, and many will want to maintain a flexible stance for as long as possible.

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spring to set up international dealing (IDe) operations which can be jointly owned with partners outside the Stock Exchange. An ID planned by Rowe & Pitman and Akroyd will have initial capital of £15m while another to be launched by Rothschilds and Smith Bros will absorb £10m. Such sums are wholly outside the capability of traditional Stock Exchange partnerships.

But by no means all firms have ambitions to go down this road. Those focusing mainly on domestic objectives have a breathing space before the abolition of fixed commissions—now thought likely to take place in an overnight "big bang" rather than a protracted phasing out—forces structural changes.

Major users of the stock market, such as the pension funds, unit trusts and other interests had argued that the minimum commission rules should be dismantled on a target date not later than the end of this year or the beginning of 1986. But Sir Nicholas Goodison, chairman of the Stock Exchange, indicated recently that he did not see a target date for the dismantling of the minimum commission rules being set earlier

than the end of June 1985.

"There is a lot to be done about the dealing mechanisms which have to be put in place in the new structure," he said.

The London financial community is in a feverish state as those firms which have not yet formed their alliances for the future seek possible bedfellows.

"Every firm of brokers is talking to all sorts of people. We are having interesting conversations with all kinds of people,"

said one senior partner of a stockbroking firm who prefers not to be identified.

There are severe constraints upon broking firms when they consider the choice of external partners. Not surprisingly, they have so far opted for neutral backers, such as American commercial banks, or in the case of Rowe & Pitman, a big rich client.

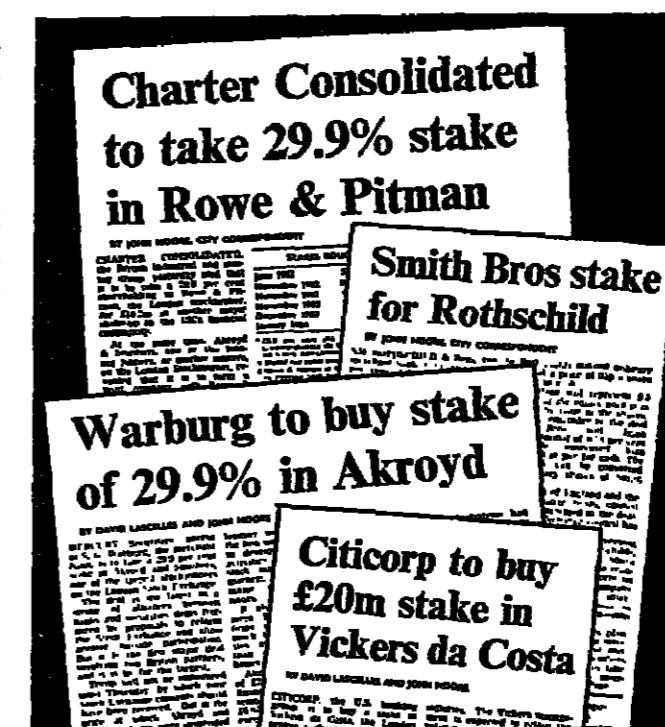
As Mr Peter Wilmet-Sitwell, R & P's senior partner, put it this week: "The people who offered synergy also introduced a conflict of interest."

For example, R & P is prominent in the new issue business, which requires it to work with a variety of merchant banks. Any tie-up with one particular bank—or even a New

rival of Akroyd & Smithers, is the key issue here.

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Changes in Stock Exchange rules will make it possible this



The larger stockbroking firms with corporate finance departments are looking to adopt a more aggressive strategy in an effort to compete with the big American securities houses. At the same time, the London merchant banks, such as S. G. Warburg and N. M. Rothschild, are seeking to transform themselves into U.S. style investment banks to compete with Morgan Stanley, Goldman Sachs and other major U.S. firms.

Ten large firms—out of a total of 214—account for half the business of UK institutions. Another 20 medium-sized stockbroking firms account for a further 40 per cent of institutional business and regard as a priority expansion and improvement of their research effort and the building up of their client base.

The smaller specialist firms hope to survive the upheaval and the more competitive environment through concentrating on their specialities, such as research in depth into one or two sectors of the market, for example oil, gifts and the development of private client business.

The jokers in the pack, as far as the London securities firms are concerned, are the likes of Prudential-Bache and Merrill Lynch, who are poaching staff away from London firms.

Most brokers are agreed that the rule permitting outsiders to own only 29.9 per cent in Stock Exchange firms will shortly crumble. Already a number of deals have provided arrangements for the companies taking the stake to act more shares if the Stock Exchange rules are relaxed.

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## CUBA UNDER CASTRO

## The fears behind the fervour

By Reginald Dale, recently in Havana

IN FRONT of the old U.S. Embassy on Havana's Malecon seafront boulevard, the Cubans have erected a colourful billboard with a simple message addressed to the American "imperialists." A large cartoon, illuminated by dazzling lights at night, depicts an angry Uncle Sam growling across a stretch of water at a Cuban soldier with a Kalashnikov rifle. "Senores Imperialistas," the message reads, "we have absolutely no fear of you."

Castro was reportedly shocked when 125,000 people opted to leave the island in the 1980 Mariel boat exodus to the U.S. and he now tacitly admits that the revolution has made mistakes along the way.

But there is little evidence, despite occasional grumblings, that Castro is seen as anything other than a revered and popular leader, who has brought great benefits to his country, least in delivering it from "Yanqui" domination and exploitation.

Relations between the U.S. and Cuba, antagonistic ever since the point of obsession ever since Fidel Castro seized power 25 years ago, are now at their worst since the 1962 Cuban missile crisis, or in the words of St. Ricardo Alarcón, the Cuban Deputy Foreign Minister, at "their lowest point ever." And there is little prospect of any major improvement as long as

against any outside attempt to interfere in their country.

Twenty-five years of revolution may not have turned Cuba into a Marxist-Leninist Utopia. The state's planning system is riddled with shortages and inefficiencies, and dependent upon the Soviet Union for massive economic support. Dissent is not tolerated and the power of the Party and its leaders is all pervasive.

Castro was reportedly



Fidel Castro and a poster celebrating the 25th anniversary of Cuba's revolution

promised major spending increases in a balanced 1984 budget.

Any analysis of the Cuban economic picture is complicated by the Government's reluctance to disclose full details of its economic relations with the Soviet Union and other fellow Comecon members.

The official figures announced by Castro earlier this month were economic growth of 5 per cent in 1983, mainly 2.8 per cent in 1982 with the expectation of another 5 per cent this year. Since the revolution, he claimed, the Cuban economy had grown at an annual average rate of 4.7 per cent, despite the "brutal Yanqui blockade" — the U.S. trade, travel, and financial embargo — recently further tightened by Mr Reagan.

By the standards of developing countries, however, the Cubans have a great deal to be thankful for. Compared with other Third World countries, at least, they are well fed, well dressed, well cared for medically, and tolerably well educated. Life expectancy has risen from 53 years before the revolution to 73.5 years today (against 72.3 years in the U.S.). Well over 70 per cent of families now have television sets, and many live in rent-free accommodation.

Much of Havana, the overcrowded home of 2m people, is crumbling and decaying. Housing for many is a major problem, but there are none of the signs of abject poverty that are evident in so much of the Third World. As Castro proudly told his audience, there are no beggars, no prostitutes, no gamblers, and no drugs in Cuba.

He also claimed that there

was no unemployment, but Western analysts put the jobless figure at between 200,000 and 300,000, with considerable under-employment as well. And

inefficiencies, bad management and bureaucracy endemic to the Communist system and a chronic over-dependence on sugar which in its various forms accounts for over half the country's economy.

Far from reducing the emphasis on sugar, the Government plans to increase production from the current 7.8m tonnes a year to 11m tonnes by 1990, despite the fact that world prices are now down to U.S. 7 cents a pound against over 28 cents at the 1980 peak.

Sugar can always be sold to the Soviet Union at an artificial price indexed to the cost of Soviet equipment to Cuba (currently over 55 cents a pound) or used to repay debts to Moscow (estimated at \$8bn by one Western source) which starts to fall in due course.

The truth is that without Soviet support, Cuba's economic development, its relatively high standard of living and its social achievements would be unsustainable. The annual "subsidy" from Moscow, in favourable trade terms, is variously estimated at between \$2bn and \$4.5bn, not counting aid grants, soft loans and free arms supplies. And it all has a political price.

Broadly speaking, the unwritten agreement between Havana and Moscow is that Cuba must support the Soviet Union in East-West confrontations, but not necessarily in North-South clashes between developed and

developing nations. That, in Castro's eyes, is a small price to pay for throwing off the U.S. yoke and one that, for a Marxist-Leninist, is easily ideologically justifiable.

But one of the many ironies of the current bitter hostility between Washington and Havana is that Castro is now advising many of his Third World allies to look to the West for development aid, rather than to an impotuous Soviet Union. And, while Washington blames Cuba for "exporting revolution" in Central America, Havana is in fact counselling moderation to the Reagan Administration's arch-enemies, the Sandinistas regime in Nicaragua and the left-wing guerrillas in El Salvador.

As Mr Alarcon explains, Cuba does not believe that Central America has yet achieved the "historical and economic development" necessary for true socialism. He says he would like a negotiated settlement to the conflict which would leave a role for the local bourgeoisie, private enterprise and U.S. corporations for the time being.

Behind this is Castro's apparent belief that others should learn from the Cuban experience and not alienate those of the middle classes who are sympathetic to their cause or provoke a U.S. economic embargo.

In terms of Realpolitik, the Cubans fear that a rebel military

success in El Salvador would only provoke direct U.S. intervention, set back the cause of "revolution" and possibly lead to a military escalation that could end in U.S. action against Cuba itself. At the time of the Grenada invasion, Castro clearly warned the Nicaraguans that they could not expect Cuban troops to help them if they were attacked by the U.S.

Havana is planning to restructure its presence in Nicaragua, to reduce the risk of Cuban casualties in any wider conflict. But it will not withdraw its advisers, teachers and technicians from Nicaragua — indeed it would go to great lengths not to appear to do so as a result of U.S. pressure. Nor does Havana intend to rethink the fundamental basis of its policy of internationalism.

There is one piece of evidence that Castro fell out with Moscow over Grenada, where Havana had been backing the Bishop Government and Moscow the Card faction that overthrew it.

But that is not going to be enough to push Havana into Washington's arms.

Before there can be any wider settlement of their differences, both sides still want impossible preconditions from the other. Cuba wants the U.S. to pull out

of Central America, and allow the countries of the region to pursue their own paths independently. Washington wants Cuba to abandon "internationalism," stop supporting revolutionary movements in Latin America and Africa and sever its links with the Soviet Union. That, Castro said last week, would be asking a price "too high for our honour and our principles."

In the meantime Havana seems to be ready to settle for half a loaf in Central America, confident that in the longer term, its revolutionary creed will triumph over capitalism in the region. But with Mr Reagan last week accusing Castro of betraying his own revolution, and Castro calling Mr Reagan a "nazi-Fascist," the growing across the water looks set to continue unabated.

THE GOVERNMENT can now claim a substantial success in its campaign to prune back the number of civil servants. Its target of cutting numbers to 630,000 civil servants by the March budget seems likely to be achieved ahead of time. This will be a cut of 14 per cent from the number inherited by the Conservatives in 1979, and will reduce the service to its smallest size since the war.

To some extent this seems to reflect long-standing British policies in, for example, health, defence and education. Not surprisingly, the 1.49m health service workers represented a much higher proportion of the total population than in any other country outside Scandinavia. Similarly the 840,000 people employed in defence was the third highest in relation to Britain's size and wealth of any developed country. Only the U.S. and the Netherlands produced higher.

The most striking comparison was for the size of Britain's bureaucracy. The number of people employed in "administration" was 500,000 more than the 280,000 which IMF would have "predicted" on the basis of other countries' bureaucracies.

The education service was employing 720,000 more than the 2.07m people which the IMF would have predicted. The health service employed 750,000 more than the 1.49m people predicted, and defence employed 250,000 more than the predicted number of 840,000.

None of these figures should be taken too literally, since, as the IMF cautions, the broad international comparisons do not take account of the special needs of particular countries. Nevertheless, they do suggest that the 1.02m civil service jobs which have disappeared since 1979 represent a fairly modest cut-back, and that there should be scope for further reductions.

One interesting fact in the study is that Australia and New Zealand also appear to be highly bureaucratised countries. So it may be that in those countries and in Britain a generous Civil Service is a legacy from the glorious days of the Empire. As Britain slipped into the company of poorer nations, it failed to realise that it could not afford to keep so many servants.

Government Employment and Pay: Some International Comparisons By Peter S. Heller and Alan A. Tait, International Monetary Fund Washington D.C., U.S.A.

## Lombard

## An excess of civil servants

By Max Wilkinson

per cent more people in 1980 than it would have predicted on the basis of the worldwide pattern. This was a larger "excess" than in any developed country except Sweden.

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The study showed that in 1980, Britain had nearly three times as many central government administrators in relation to its size and wealth as could be expected from international comparisons.

At some stage, therefore, Civil Service numbers can be expected to revert to a rising trend.

On the basis of size, population and income, the IMF estimated that the UK public sector as a whole employed 500,000 more people than the 400,000 which it had predicted.

## Letters to the Editor

## Confine rate-capping to non-domestic property

From Dr D. King

Sir — As Parliament is about to consider the Government's proposals to limit rates and spending in selected local authorities, it is worth examining the case for these limits given in the White Paper "Rates." As a preliminary point, it may be noted that the overspend in 1983-84 is put at £71m. Had the Government been able to cut rates and local spending by that amount, consumer spending might well have risen by £700m or more, so the net fall in total demand could have been £71m or about 0.025 per cent. It is hard to see why the Government is so excited about that.

It claims that such a fall would facilitate lower interest rates; but in an open economy with high international mobility of capital, it is unlikely that modest changes in local spending and rates would have any noticeable effect on interest rates. It claims that the cut in rate poundages would ease any rise in the Retail Price Index, and so ease inflationary wage demands; but the effect on the index could be almost wholly offset by upwards pressures resulting from higher consumer spending. It claims that its proposed limits would help reduce public borrowing; but matched changes in rates and local spending will not of themselves reduce public borrowing at all. It argues that it has an interest in services of national importance such as the police; but surely that argument points to minimum spending levels, not maximum ones?

## Development of Stansted

From the Planning Director, British Airports Authority

Sir — Mr Lucking (December 31) argued for a relaxation of the limit of 275,000 air transport movements at Heathrow on the grounds that modern aircraft create less disturbance than those in use when the limit was devised. He then goes further and argues that advances in air traffic control techniques will allow aircraft to land with shorter intervals between them

and thus justify the building of a fifth and even a sixth terminal at Heathrow.

Such an increase in the runway aircraft movement rate is completely contrary to the evidence given at the Heathrow public inquiry by the National Air Traffic Service (NATS) which is responsible for Heathrow's air traffic control. Indeed NATS disagreed with BAA's own assessment that a small increase in aircraft movement rates would be possible if the present environmental mode of operation — segregation of landings on one runway and departures on the other, alternating twice a day — were

abandoned. No amount of wishful thinking by Mr Lucking, or anyone else, is going to make the problem of inadequate runway capacity at Heathrow go away.

That is why the BAA has proposed the development of Stansted, so that its existing long runway can play a full part in ensuring that London's airports are adequately equipped to cope with future demand.

The alternative would not only damage the feeder services from regional airports, but international services as well.

Don Turner, Gatwick Airport, Gatwick, West Sussex

From the President, Sevenoaks and District Chamber of Trade

Sir — Shoplifting remains in the news. In Belgium some retailers have organised an independent company, Prevention et Sécurité. Any person caught stealing (the retailer decides) has to complete a questionnaire with full personal details. The retailer then telephones these, together with the value of the stolen goods, to a computer centre. If the shoplifter is known to the Prevention et Sécurité prosecutor,

For shoplifting low value items the first-time thief can sign an undertaking not to steal again and pay a nominal fee towards administration costs. No legal action is taken until the person is caught again when the value of the stolen merchandise is also taken into consideration.

Children have to sign the same pledge and if caught again their parents are notified that the next offence would invite prosecution.

K. Martin Horler, 47a, London Road, Sevenoaks, Kent.

## Cigarettes kill

From the Director, Action on Smoking and Health.

Sir — Dr Geoffrey Myddleton writes from Switzerland (January 6) to say that there is no scientific "certification" in my statement, borrowed from the Royal College of Physicians that cigarette kill about a quarter of their customers.

Those councils which have so far refused to make economies could comfortably achieve a 6 per cent reduction in 1984-85 providing that they start trying to reduce spending when the Rates Bill becomes law, instead of leaving it to the last minute.

(Councillor) Charles A. Williams

Town Hall, Brixton, SW2.

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# FINANCIAL TIMES

Friday January 13 1984

**BELL'S**  
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High hopes for next week's East-West talks in Stockholm

## Star billing for the only show in town

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON



In happier days: Mr Andrei Gromyko and Mr Shultz 15 months ago

IT'S THE only show in town - that's why it's getting star billing. If all the other arms control talks were continuing, much less importance would be attached to Stockholm." So one Nato official summed up attitudes towards the Conference on Disarmament in Europe (CDE), which opens in the Swedish capital.

The CDE's official title is the Conference on Confidence and Security-Building Measures in Europe, and although disarmament is not officially on the conference agenda, high hopes are being invested in it.

After the Soviet walkout from the Geneva Euromissile talks last month, and Moscow's subsequent refusal to agree to dates for the resumption of the Strategic Arms Reduction Talks (Start) and the 10-year-old Vienna negotiations on reducing conventional forces in Europe (CoF), the CDE is virtually the only forum left for East-West dialogue.

All 16 Nato nations are sending their foreign ministers to the 35-nation conference, while the super-powers are using it to begin talking again. Mr George Shultz, the US Secretary of State, will meet his counterpart, Mr Andrei Gromyko, for the first time since their angry and abortive meeting in the wake of the Korean airliner disaster. Other foreign ministers, including Britain's Sir Geoffrey Howe, will also meet the Soviet minister.

What those key leaders say in their official speeches will be closely scrutinised for pointers as to whether both sides will now make an effort to improve East-West relations, generally accepted to be at their lowest ebb for a decade.

It is certainly wrong to believe that the CDE itself will produce concrete results on arms control in

the sense of reducing either conventional or nuclear weapons. The most that can be hoped is that the high-level political talks in the margins of the conference might ease the way to a resumption of the Euromissile talks, or, more likely, of Start and MBFR.

Those are entirely independent and of much greater significance for easing international tension and achieving progress in arms control than the CDE, the origins of which lie in the Helsinki Final Act of 1975, the basic document that set up the Conference on European Security and Co-operation (CSECE).

The Act was signed by 35 countries - all Europe, including neutral or non-aligned states such as Sweden, Switzerland and even Liechtenstein, and the US and Canada. Helsinki, spawned by the detente of the 1970s, gave final multilateral confirmation to the Soviet Union of its post-Second World War hegemony in Eastern Europe, giving the West in return some leverage over its conduct, particularly in human rights.

The Act involved three key accords, known as "baskets." Two covered trade and economic co-operation and very broadly human rights. The CDE has sprung from the third, which deals with relations between states, including certain military aspects of security.

The decision to convene the CDE was the one major achievement of the Madrid CSCE review conference, the second held in eight years to review progress under the Helsinki Act. The first was held in Belgrade and achieved little.

While Madrid, opening in 1980 and ending only in September last year, was often in danger of breaking down, it did finally produce quite a strict mandate for the new CDE, as well as setting November 1986 as the date for a third CSCE review conference in Vienna.

The first phase of the CDE, opening next week and lasting until 1986, is not concerned with reducing military forces or weapons. Its aim is to improve the security climate in Europe by agreeing measures that increase confidence. A second and third phase might involve actual arms reduction, but not until the late 1980s.

In the jargon, the aim is to negotiate confidence and security building measures - CSBMs - which in-

crease "military transparency" and thus lessen the likelihood of surprise attack.

There are already some such measures in the Helsinki Act: chiefly the requirement that states notify 21 days in advance all military manoeuvres that involve more than 25,000 ground troops. There are also some voluntary ones, such as inviting observers to manoeuvres.

When the main speeches are over in Stockholm, both Nato and the Warsaw Pact are expected to table new measures for negotiation. The Nato offer, agreed but still secret, is likely, for example, to propose lowering the threshold at which notification is required and generally making many more measures - such as inviting observers - mandatory.

The CDE's mandate declares that any measures adopted "will be of military significance and politically binding and will be provided with adequate forms of verification which correspond to their content."

These words please the West, which holds, in the words of the Austrian CSCE ambassador, Dr Franz Ceska, "that the likelihood of agreements' being respected by

Communist countries increases with the degree of their precision." For just those reasons, however, that aspect of the mandate may prove one of the most difficult to negotiate.

The geographical area to which the CDE negotiations apply is very much wider than under the Helsinki agreement. The mandate negotiated at Madrid speaks of "the whole of Europe as well as the adjoining sea area and air space." The West believes that means from the Atlantic to the Urals, therefore including European Russia. Under Helsinki, about four-fifths of Europe's Russia is excluded from the application of confidence-building measures.

The CDE may never get as far as

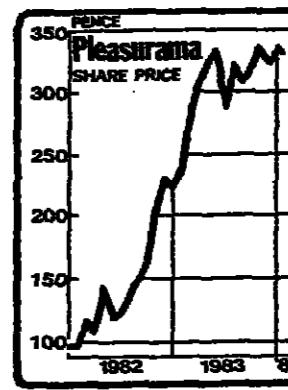
really detailed negotiations. The Western fear is that the Warsaw Pact intends to use the conference as a platform for polemics rather than for serious negotiation. They expect, for example, a repetition of "declaratory" proposals made at the Warsaw Pact's Prague summit last year, which ranged from agreements on no first use of military force to the creation of zones free from nuclear battlefield and chemical weapons.

According to Nato governments,

CDE is not the forum for talks on nuclear matters or on chemical warfare, which is being discussed in the one remaining arms control forum - the United Nations Committee on Disarmament - which, by coincidence, also meets next week, in Geneva.

Decision is by consensus on the substance of the conference itself. Whether the foreign ministers can use Stockholm to improve East-West relations, however, remains to be seen.

## THE LEX COLUMN HK Land swims with the tide



earner than Hanson's brick-making subsidiary. In the same statistical spirit London Brick can even claim to have been growing faster than Hanson as a whole.

It was known that London Brick must have a substantial improvement in 1983 profits up its sleeve, but the estimate of £26m pre-tax - a 70 per cent jump - is comfortably ahead of expectations.

At this stage, London Brick is not saying anything about 1984, although it is working on a profit forecast - which will doubtless surface if Hanson decides to increase its bid. Until then, there is indeed no reason to do more.

Hanson may regard last August's 75p share price as the reference point for its offer, but nobody else does. A price of less than 10 times historic earnings is now 12p below the market, and unlikely to pull in acceptances from anyone who knows how many bricks make four.

### Asstd. Newspapers

The market rating of the Associated Newspapers Holdings took a sharp knock over the debacle of The Mail on Sunday's initial launch. But the rehabilitation of the shares looks well nigh complete after yesterday's 23p jump to 42p, reflecting the 27 per cent increase in the final dividend as well as an advance in pre-tax profits from £11.5m to £16.5m which exceeded the most sanguine expectations.

Lower newsprint costs have to an extent rebounded on the group by reducing the investment income from its stake in Consolidated Beflthrust, which last year cut its dividend. They have further improved the newspaper division's profitability, however, which also appear to have prospered from the stronger demand for provincial advertising.

The resulting swing from newspaper losses of £2.5m to trading profits of £2.8m probably conceals continuing losses on The Mail on Sunday. Impossible to quantify, these ought now to be falling enough to promise further significant gains in 1983-84. With every prospect, too, of increased production for its North Sea oil operation, the group could earn over £20m - but if the shares are acknowledging this with a multiple around 13, on a fully-taxed basis, that leaves little in the current price for the group's 10-12 per cent stake in Reuter.

## European boost for Japanese microchips

By Guy de Jonquieres in London  
JAPANESE manufacturers sharply increased their share of European semiconductor markets last year, according to preliminary estimates by Dataquest, the US market research company.

It puts Japanese manufacturers' European semiconductor revenues at \$340m, 57 per cent higher than in 1982. Their market share rose from 7 per cent to 10 per cent.

Their gain was almost entirely at the expense of US manufacturers, whose share of the European market fell from 53 per cent to 50 per cent, while European companies' share remained stable at about 40 per cent.

The Japanese advance was based heavily on sales of microchips using MOS (metal oxide silicon), the fast-growing integrated-circuit technology, and particularly on memory chips, in which Japan is a world leader.

Measured in dollars, the most commonly used currency in semiconductor trade, European revenues of the 25 leading suppliers

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## STATE BODY COULD BLOCK SALVAGE PLAN

## Asea, Norcem seek Aker stake

BY FAY GJESTER IN OSLO

ASEA, the Swedish heavy electrical equipment manufacturer, and Norcem, the Norwegian cement group, are to acquire major stakes in Aker, the Norwegian ship and platform building group, if Aker's main creditor approves a capital restructuring agreement reached this week between the managing directors of the three companies and representatives of the Fred Olsen interests, which until now have controlled about 75 per cent of Aker.

The deal is provisional on approval by the state-backed Ship Mortgage Institute, which has undertaken to have its Nkr 250m (\$31.5m) claim on Aker if certain conditions are met.

Aker incurred heavy debts following the bankruptcy of the late tanker magnate, Hilmar Reksten, a major customer. Reksten was unable to pay for several large tankers ordered, and Aker still has claims on the Reksten estate.

Fred Olsen executives maintain that the arrangement does meet the

Institute's conditions, despite the fact that it would allow the Olsen interests to retain a 31.7 per cent stake in Aker - 5.7 per cent higher than the conditions envisaged - and to pocket a substantial profit on the sale of 225,000 Aker shares to Asea and Norcem.

Critics of the proposed settlement, among them a prominent politician in the coalition Centre Party, say the concession by the Institute was meant to strengthen Aker not to enable Fred Olsen to sell part of its shareholding at a profit. Since the Institute is partly backed by public funds, they argue, it would be improper to allow private interests to benefit in this way from the debt reduction agreement.

This view is shared by the senior workers' representative at Aker, Mr Svenning Huglen. Mr Huglen welcomes the idea of Norcem and Asea as co-owners of Aker, but believes they should acquire their proposed ownership stakes simply through a special new share issue, not - as is

proposed - by a combination of a new issue and the purchase of the Fred Olsen shares.

The head of the Ship Mortgage Institute, Mr Haakon Nygaard, said yesterday he could not predict whether the Institute would approve the Aker-Norcem-Asea deal.

A board meeting is scheduled for Monday and by that time the board members will have had a chance to study the proposals in detail.

Briefly, the proposed settlement would boost Aker's share capital from Nkr 18.75m to Nkr 30.35m. The issue of 465,000 new shares, par value Nkr 25 each, at an average price of about Nkr 30.35, would bring the group Nkr 141.6m of new equity.

One block of shares, priced at Nkr 33.33 each, would go to Norcem and Asea. These new shares together with the 225,000 old shares which the companies would buy from Fred Olsen, would give them stakes, respectively, of 25 and 20 per cent each. Other special issues

would be reserved for employees and existing shareholders outside the Olsen group.

## Murdoch setback in Warner suit

By William Hall in New York

MR RUPERT MURDOCH, the Australian publisher, yesterday suffered a setback in his attempt to thwart the proposed share swap between Warner Communications and Chris-Craft Industries, when a court ruled against a temporary restraining order on the deal.

The new, slimmed down Aker now comprises only six companies, all involved in oil-related activity. Last year these six made a total profit of around Nkr 50m. Mr Karl Glad, Aker managing director, predicts that this year, and next, they will achieve profits of about Nkr 100m. Most already have well filled order books, while Aker Verdal, the group's main platform building yard, is in the running for several large contracts.

These separate actions were inspired by fears that a combination of Warner and Chris-Craft would make it difficult for Mr Murdoch to raise his stake in Warner.

Mr Murdoch has indicated that he might be aiming for control of the troubled communications company, but because Chris-Craft owns a large chain of television stations, he could fall foul of regulations limiting the joint ownership of broadcasting stations and newspapers in the same area.

In the Delaware chancery court yesterday, however, the judge ruled that the harm to the Murdoch organisation would not be irreparable and that he saw no impediment to amending the transaction later if there were legal requirements to do so.

In a separate development yesterday, the FCC proposed to repeal its broadcast ownership rules - a move which might have implications in the battle for Warner.

## HK Land to cut borrowings through Jardine share sale

BY ROBERT COTTRELL IN HONG KONG

THE HONGKONG Land Company is to raise an estimated HK\$800m (\$110m) by selling part of its 42 per cent stake in Jardine Matheson, the Hong Kong trading conglomerate.

Brokers say the sale of 72m shares at HK\$12.30 - a discount of HK\$1.40 from yesterday's Hong Kong closing price - is a private placement with unnamed institutions in London and Hong Kong. The shares represent about 17 per cent of Jardine's issue capital.

Hongkong Land says it will take a book loss of HK\$1.1bn on the sale, which reduces its holding in Jardine Matheson to about 35 per cent. The placement has been arranged by Jardine Fleming Securities.

HK Land said last night that it plans to hold the remainder of its Jardine stake as a "long-term investment". The cross-holdings were acquired in 1980 to pre-empt a feared takeover of one or both companies. With the collapse of Hong Kong's property boom in 1982, Hongkong Land has come under increasing financial strain, reporting attributable losses of HK\$514m for 1982, and HK\$107m for the half of 1983.

In September Mr Trevor Bedford, HK Land's chief executive, resigned, and was succeeded in October by Mr David Davies. At the same time Mr Simon Kessick, a member of the family which founded Jardine, took over as chairman of both HK Land and Jardine.

## French textile group may cut 3,200 jobs

By DAVID MARSH IN PARIS

JOB CUTS of around 3,200 over the next three years have been proposed by Boussac-Saint Freres, the large French textiles group, in a major restructuring plan.

Planned workforce reductions at Boussac in the past have been notoriously difficult to put into effect and company officials cautioned yesterday that final decisions on the cuts would depend on talks with the Government and unions.

After a meeting between M Rene Mayer, the company's president, and trade union representatives on Wednesday, Boussac officials yesterday met M Laurent Fabius, the Industry Minister, to discuss the workforce cuts.

A crucial matter to be sorted out in coming weeks will be the amount of financial help Boussac will receive from state funds as part of the restructuring moves.

Because of controversy over large-scale lay-offs in the car, coal and steel industries, the Govern-

ment is treading carefully to avoid igniting union passions over the Boussac affair. The company, 51 per cent-owned by the government, was taken into indirect state ownership in 1982 to save it from bankruptcy.

Boussac at present employs around 18,000 people. In addition to cuts of 1,800 over the next three years recommended by Arthur D Little, the international management consultants, the company is also proposing shedding further 1,300 jobs to catch up with redundancy plans announced in the past but not wholly implemented.

Boussac, which has benefited from favourable debt restructuring agreements with nationalised banks to reduce interest charges drastically, is thought to have neared the break-even point last year. In the first half of the year it made a net loss of FF 39m (\$4.53m).

## Milan court opens Ambrosiano hearing

BY JAMES BUXTON IN ROME

A COURT in Milan will today begin hearing actions brought against Nuovo Banco Ambrosiano and the liquidators of the defunct Banco Ambrosiano by more than 90 creditor banks which are seeking to recover about \$450m.

The legal action, divided into 16 separate suits, is going ahead despite repeated indications that an out-of-court settlement of the action, which arose out of the collapse of the late Sig Roberto Calvi's bank in 1983, is close. Such a settlement would not directly involve the Vatican bank, Istituto per le Opere di Religione (IOR).

Sig Vittorio Grimaldi, the lawyer representing the creditor banks, which are led by the UK banks Midland, and National Westminster, said he had received no instructions from his clients to do anything other than press on with the action. The judge handling the case is also anxious for a speedy conclusion.

The 93 creditor banks are suing both Nuovo Banco Ambrosiano, the successor of Banco Ambrosiano, and the liquidators of the old bank for debts incurred by Banco Ambrosiano Holding (BAH) the Luxemb-

## Mixed fortunes for U.S. banking groups

BY OUR FINANCIAL STAFF

WACHOVIA Corporation, which owns Wachovia Bank and Trust, second largest bank in North Carolina and 32nd in the U.S., increased its operating net earnings for last year from \$77.7m or \$4.65 a share, to \$86.6m or \$5.51 a share. After securities transactions the net amount amounted to \$84.4m against \$83.4m in 1982, equal to \$5.26 a share against \$3.33 previously.

Earnings in the final quarter of 1983 were \$21.7m before securities transactions and \$20.2m after, compared with \$18.8m and \$11.6m a year earlier.

Net assets at the end of 1983 totalled \$7.85bn compared with \$6.91bn a year earlier. Deposits amounted to \$5.82bn against \$4.93bn, while loans totalled \$3.94bn against \$3.67bn.

In contrast, Harris Bancorp, parent of Harris Trust and Savings Bank, third largest bank in Chicago and 33rd in the U.S., reported lower earnings for the year and the fourth quarter.

The exact amount which IOR pays to the liquidators could be obscured by the fact that IOR is likely to have to borrow in order to finance at least part of the payment.

The two companies are aiming at a joint venture to produce a new

small car, mainly for the U.S. market. The car will be mostly designed by the Japanese company, but distributed through the GM network.

Chrysler said yesterday that it would have no objection to GM seeking a similar deal with another partner. "Our objection is strictly on the question of the size of the two companies concerned," the company said.

Chrysler added that it would also

applaud a move by Toyota to invest on its own account in U.S. production in the same way as Honda and Nissan. "We believe foreign companies should share in the cost of producing a car in this country as well as the profits," the company said.

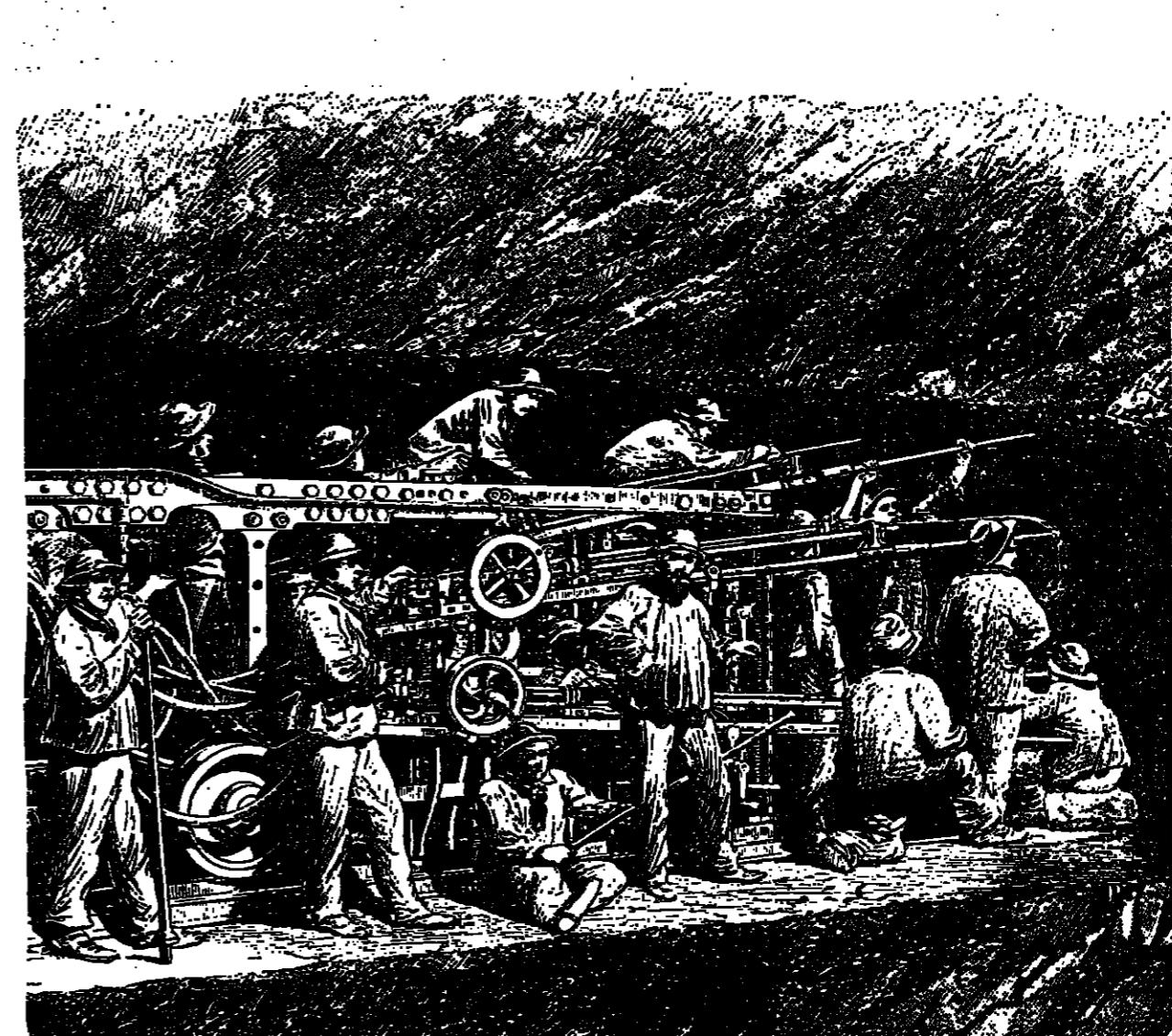
Ford has also objected to the GM-Toyota accord, saying that the FTC's approval was contrary to the law and to the long-term public interest.

While it will retain a majority interest for at least five years, Uddeholm and Fagersta's convertible notes can be redeemed for a total of 17 per cent or more of Avesta's capital. In the meantime, Avesta will make a public share issue to raise Skr 300m or 23 per cent of the total new stock.

The step is important for both Uddeholm and Fagersta in that it largely frees both from involvement in the stainless steel sector and allows them to concentrate on other priority areas.

The deal also represents the major and possibly final step in the restructuring of the Swedish stainless steel industry into specific product areas.

Ball and roller bearing production is concentrated at SKF, where bearing division sales in 1982 were



Sommeiller's compressed air rock drilling machine revolutionised tunnelling techniques and made possible the 7.5 miles Mt. Cenis Tunnel, which was officially opened in 1871. It was the first to break through the Alpine barrier.

No less indispensable was the financial vision of those who arranged the funding of this 11-year project, which cost £3 million.

## FINANCIAL ENGINEERING

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## INTERNATIONAL COMPANIES and FINANCE

## Labor warms to foreign bank entry

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE READINESS of Mr Paul Keating, the Australian Treasurer, to grant licences to foreign banks is certain to provoke bitter resistance from the left wing of the ruling Australian Labor Party.

Mr Keating said in Melbourne on Wednesday that the Martin Committee report on Australia's financial system — which has yet to be published — recommends the issuing of four to six new banking licences.

If granted, most of the licences are expected to go to foreign banks, given Mr Keating's belief that the present system "has not served the best interests of the economy."

No time scale has been set. Australia's four major domestic trading banks have indicated their acceptance of foreign bank entry, so long as

further deregulation of the banking and finance sectors is accomplished first.

Only two foreign banks — the Bank of Paris and the Bank of New Zealand — have full banking licences at present.

The entry of foreign banks was opposed in Labor's 1982 election manifesto. However, Mr Hawke, Prime Minister, and his treasurer have since displayed an unexpected readiness to accept the financial system. They have not been embarrassed by left-wing objections.

Mr Hawke said yesterday the matter would be discussed by the party, but added: "I wouldn't think the Labor Party was greatly indebted to the existing private banks. Looking at the experience of the Coalition, Chifley and Whitlam Governments, I don't think the private banks were entirely

unassociated with the demise of those governments."

Rubbing salt in the wound, Mr Hawke said: "I don't think the Labor Party conceals any great ideological or philosophical commitment to maintaining the secure position of those particular banks."

Mr Keating claimed on Wednesday that "a strong foreign bank would mount much more pressing competition upon our domestic banks than a new Australian licensee."

A leading domestic candidate for a banking licence is Elders-IXL.

Among foreign candidates, Labor would have to balance the competing claims of banks in Asia (particularly Japan), North America and Europe.

Australia's four main trading banks are Westpac Banking Corporation, National Commer-

## Hong Kong court defers Tan fraud case

By Robert Cotterell in Hong Kong

A HONG KONG magistrate's court yesterday deferred until September 10 a committal hearing of fraud charges brought against Mr George Tan and Mr Bentley Ho, directors of Hong Kong's crashed Carrion Group.

It is not thought likely that foreign banks entering Australia would be compelled to set up expensive branches.

The entry of foreign banks was approved by the former Liberal-National Party Government, which lost power to Labor last March.

Although some factions of Labor's left wing were sharply critical of the Government's decision to float the Australian dollar last month, Mr Hawke's right-of-centre cabinet has successfully squashed all criticisms from the Left, and gone its own way, irrespective of party dogma.

Mr Tan is charged with making a false statement as a company director. Mr Ho faces a similar charge and a further one of false accounting. The charges relate to an announced sale of Carrion's investments of an equity stake in Union Bank of Hong Kong. Both Crown prosecutors indicated, soon after these charges were laid, that others were expected to follow.

The committal hearing was deferred at the request of the prosecution, which is expected to outline the full extent of its case against Mr Tan and Mr Ho at the September committal.

Elders sold General Jones to Petersville without obtaining a 50 per cent of Boans after a purchase of shares from the Boan Corporation.

Boans is the largest retailer in Western Australia. In the six months to September 1, it lost \$292,000. The Boan family still controls 20 per cent of the stock. Parry holds about 3 per cent.

Mr Parry is offering A\$10.75 per share, which outstrips an existing offer of A\$5.00 (US\$4.5m).

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## A hard drive to lift efficiency

HILTON INTERNATIONAL, a Birmingham-based engineering components manufacturer, opened a small company with just 11 people in Leicester last October. It achieved flexibility from its workers of a kind many industrial managers dream about.

"One bloke who ran three machines asked if he could have a fourth; now he's asking for yet another. And they come back at weekends to cut the grass and clean the windows. I don't need to tell you it's a highly profitable operation and full of work," says Alan Carter, the chairman.

He attributes this co-operative attitude in the size of the company — and also to the fact that all of the workers had been faced with failure in the past, and were carefully picked.

Hil-Ton's experience is described in a survey of changing working practices conducted among 40 companies by the magazine Works Management, which circulates to 23,000 managers in industry.

Peter Chambers, its editor, argues that many areas of British industry have improved productivity, but others are still crying out for reform.

"The most wasteful practices still exist," he says. His most extreme examples of change, however, might curdle the blood of union officials who feel that increased efficiency can easily slip over into exploitation.

Some companies have even cut holiday entitlement by 25 per cent, reduced standard times (on which bonus is calculated) by 24 per cent, or eliminated all unpaid leave and pay for overtime. Chambers argues that although these seem excessively tough, they have been justified by management and accepted by employees.

One West Midlands company has tied the productivity bonus — one-third of total earnings — to attendance: an employee loses it if he or she is more than four minutes late. It also now pays the bonus only on saleable finished products.

The discipline has been tough, but the company was able to offer higher rewards because it had fewer employees doing more work. Wage costs per tonne have not increased for four years.

"We don't expect a backlash

— having rooted out the trouble-

makers, we've got the right people. If we ever get busy again, it'll be custom and practice to do the job right," says the senior production manager.

The improvements in efficiency adopted by a range of companies include:

- Tightening discipline and timekeeping, with much less abuse of tea breaks, washing-up time and the like.
- Wiping out all, or most, unnecessary overtime, including the "one-in, all-in" system of having to give overtime to large numbers of workers when only a few are needed.

- Eroding demarcation, horizontally between jobs and vertically between skill levels, and improving work flexibility.
- Rationalising — in many cases, eradicating — special payments for heavy or dirty work.

- Cutting out bonus for exceptional performance by tightening standards, for instance.

## Conflict

• Tightening production and quality targets, often while introducing automation or more productive equipment.

On the negative side, the survey quotes what it calls "confessions" from managers in six companies who have been unable to achieve the improvements they would like.

These show that worker flexibility still lags behind other countries; some employees are given a raw deal themselves over timekeeping; some management are giving away extra holiday or money in order to reach agreement on moves towards "sensible" working practices; and that some are afraid to make changes because of the conflict they think will ensue.

Chambers highlights overtime as "perhaps the most abused work practice in Britain." It is still too often a bonus selected on employees' whim which gives the company unneeded extra output or none at all, he says. Some companies which banned overtime when sales were at their lowest have since returned to old practices.

Works Management: Frank Hall, Horton Kirby, Kent DA4 9SL.

Brian Groom

RAND ARASKOG is a man with a mission. It is almost four years since he became chairman of ITT. In that time he has reshaped the management and operations of the \$22bn-a-year multinational whose products range from advanced digital telephone switches to insurance, car parts, grass-seed and Wonder bread.

Now the 52-year old chief executive has the main building blocks of his management strategy in place and appears ready for the real challenge — turning ITT into the profit generator he believes it could, and should be.

When Araskog took over as chairman of ITT in January 1980 he inherited more than a patchwork quilt of companies built up by the almost legendary Harold Giesen; he inherited a set of problems to match.

The "Geneen Machine" had effectively stalled. ITT, which had grown from a small telephone company into the world's biggest industrial conglomerate with operations in nearly 100 countries, appeared to be floundering.

Weighed down with debt assumed to finance an unparalleled string of acquisitions, profits and virtually all the financial performance ratios had plunged. To cap it all the company had a serious "image problem" caused by the political scandals in the early 1970s.

Araskog, a long-serving ITT line manager, set out, as he says himself, "with confidence" to turn ITT round and prove wrong the critics who wondered if any one man would manage the Giesen empire.

Over the past four years he has:

- Quietly divested more than 50 companies with aggregate sales of over \$2bn and book value of \$1.2bn, generating gains of over \$200m. This cut costs and reduced worldwide employment from 348,000 to around 270,000.

- Totally restructured the company's extensive European consumer electronics and other businesses and split ITT's operations into four clearly defined "stand alone" internal units or "corporations."

- Decentralised decision-making, further streamlined headquarters staff, cutting the numbers in New York from a peak of 4,000 to 1,100 and, in the European headquarters at Brussels, from a peak of 1,800 to 400, and appointed a new team of four young managers to run recently formed internal management corporations, reporting directly to the chairman.

- Boosted R & D spending from \$0.5bn to over \$1bn a year, \$600m of which is inter-

nally funded.

- Cut the debt-to-equity ratio from 45.55 to around 39.81.

- Simplified earnings, revamped the planning process and set the company's first real long-term performance targets.

Araskog says he has had three major goals since assuming leadership of the company.

The first was to concentrate on the areas where ITT has "a significant competitive thrust, where we are a substantial participant in a market place, not a weak one, not a follower but one that was in the forefront."

Where segments of ITT's empire failed the test and "we could not see how to get there" they have been sold off or closed down.

The second objective was to emphasise high technology throughout the corporation. Not only in the telecommunications business where ITT has developed the System 12 digital switch or in consumer electronics where ITT's West German operations have pioneered digital television, but also by automating the group's Hartford insurance activities and introducing the first fully automatic reservation system in the Sheraton hotel chain.

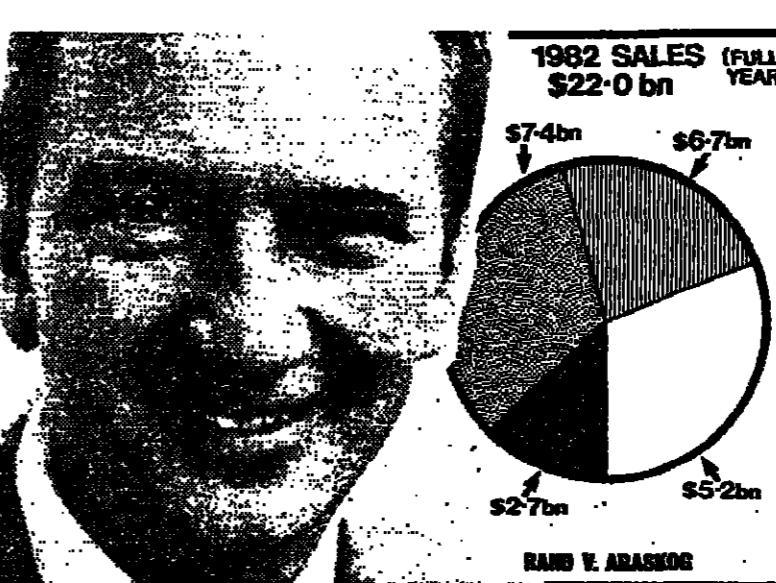
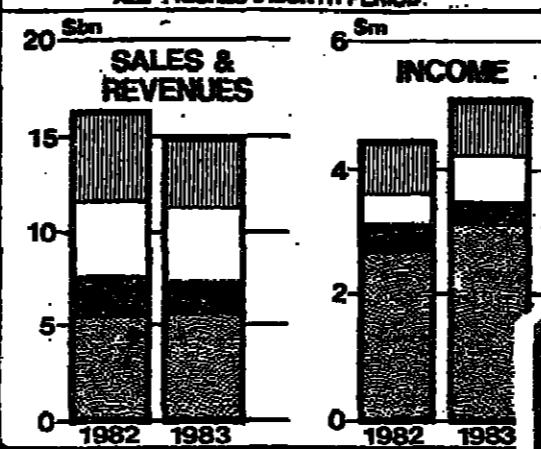
The third major objective was to aim for what Araskog terms "a very high integrity of quality of product." As far as he is concerned that extends past product testing and careful pre-launch planning to what he calls "management integrity."

NATURAL RESOURCES & FOOD PRODUCTS

INDUSTRIAL TECHNOLOGY

TELECOMMUNICATION

ALL FIGURES 9 MONTH PERIOD.



1982 SALES (FULL YEAR) \$22.0 bn

\$7.4bn

\$6.7bn

\$5.2bn

\$5.5bn

Among the products to emerge from this surge in R & D expenditure is digital television from ITT's West German operations, ITT's first desk-top personal computer (announced last month) and the company's flagship product — the System 12 digital telephone switch.

Araskog smiles at accusations that he is "betting the company" on System 12. If it fails "it would be a disaster," he admits. But ITT had little choice if it wanted to remain in the telephone switching business, particularly in Europe.

So far, the company claims firm orders and commitments for over 4 million lines and 1,000 System 12 exchanges in 15 countries.

But Wall Street believes the real test of ITT's new technology will come in the fast-expanding U.S. telecommunications market. In 1983, following the buy-out of American Telephone and Telegraph.

The restructuring which places all telecoms equipment development and manufacturing business together and creates a new "international telecommunications team" integrating work in the U.S. and Europe, is part of ITT's response to the challenge.

However, Araskog believes the key to the internal re-organisation is not the telecoms diversified services.

This division is ITT's fastest-growing group and now accounts for around 37 per cent of group sales and over 60 per cent of earnings. It brings together Hartford Insurance, the expanding financial services group, the Communications, Operations and Information Services Group (which sells everything from telephone and telex services to yellow pages) and electronic databases and the Sheraton hotel chain.

The absence of a major asset sale obscures the extensive restructuring and "down-sizing" particularly in Europe where dozens of companies have been sold or closed down.

Despite the European re-organisation, 40 per cent of ITT's sales, 30 per cent of its assets and more than 50 per cent of its operating income still come from Europe — and it has yet to reflect fully the turnaround.

For full-year per share earnings — after a third quarter rise of 22.5 per cent and a prediction by Araskog of further improvement — are likely to be only 5 per cent down at around \$21.50 a share on sales of \$16.3bn. Compared with \$16.3bn in the same period last year, yet to reflect fully the turnaround.

The quiet but radical restructuring has been matched by a reshaping of the management philosophy and indeed

Araskog also insists on being told immediately about anything which affects the image of the company.

The quiet but radical restructuring has been matched by a reshaping of the management philosophy and indeed

Araskog, in sharp contrast to Geneen, is a convinced decentralist. Decision-making and corresponding responsibility has been pushed down the revamped line management structure.

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## UK COMPANY NEWS

## Associated Newspapers £5m ahead

A SHARP swing back into the black by its newspaper and magazine interests enabled Associated Newspapers Holdings to lift its profits by some £5m over the 12 months ended September 30, 1983.

On £32.25m rise in turnover to £295.37m the group, publisher of the Daily Mail, Sunday Mail and Sunday as well as a string of provincial titles, pushed its pre-tax figures up from £11.47m to £16.46m.

At the trading level, the newspaper and magazine interests returned profits of £2.93m, compared with previous losses of £2.5m.

The group's North Sea oil activities, however, were less profitable. Here, profits fell from £2.97m to £1.8m, although other activities increased their contribution by £1.07m to £3.1m.

Earnings for the year, pre-extraordinary items, advanced from 24p to 44.3p and the dividend of 7.8p (3.8p) lifted the net total by 1.6p to 12p per 25p share.

Pre-tax results were struck

## HIGHLIGHTS

Lex looks at the Hong Kong equity market in the light of rising prices and yesterday's news that Hongkong Land has disposed of its stake in Jardine Matheson. The column then moves on to comment on the state of play in the casino sector where Pleasurama reported some impressive full-year figures yesterday. On the bids scene London Brick sent out its pre-annual document to shareholders with a substantial profits rise forecast. Finally Lex assesses the latest results from Associated Newspapers.

After adding in a similar share of earnings of related companies of £2.65m, against £2.72m, income from other fixed assets investments of £2.98m (£3.51m) and net interest receivable this time of £723,000, compared with previous charges of £468,000. Amounts written off investments of £1.37m were reduced from £2.10m to £1.6m.

Earnings for the year, pre-extraordinary items, advanced from 24p to 44.3p and the dividend of 7.8p (3.8p) lifted the net total by 1.6p to 12p per 25p share.

Pre-tax results were struck

will be on February 24. Associated Newspapers, which raised its half time pre-tax profits from £3.8m to £7m, is also joint-owner of *The Standard*, London's only evening newspaper.

Allowing for the current cost accounting group pre-tax profits for the year came through at £13.5m, compared with £5.3m, and on the same basis earnings per share amounted to 35.5p.

The directors, headed by Lord Rothermere, chairman, say the method of accounting for inflation is currently being reconsidered and that it is likely to be reflected in a future accounting standard.

Accordingly, they have decided that the auditors should not be required to give an audit opinion on the current cost accounts in their report for 1983.

The figures for the year to end-September 1983 were audited at that time and the figures for the year under review have been prepared on a comparable basis. See Lex

Profits after tax emerged at £13.49m (£7.28m) to which minorities added £12,000 (£14,000) and extraordinary credits £1.34m, against £1.8m.

Extraordinary items consisted of profits on the sale of properties and investments, less tax.

At the available level there was a profit of £4.8m (£9.05m) from which dividends of £3.65m (£3.16m). Transfer to reserves totalled £11.16m (£5.93m). The final dividend will be paid to shareholders on the register at January 26. Payment

will be on February 24.

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With earnings per 25p share rising by 1.1p to 1.9p the interim dividend is being lifted from 1p to 1.05p net. For the previous year a total of 2.52p was paid from taxable profits of £1.31m and stated earnings per share of 32.5p.

The figures for the year to end-September 1983 were audited at that time and the figures for the year under review have been prepared on a comparable basis.

See Lex

Turnover of the group—which designs and makes specialised communications systems—for the 28 weeks moved ahead from 27.26m to 29.16m. Pre-tax profits were carried at after interest payable of £9,000 (receivable £9,000) and exceptional relocation costs of £365,000 (nil).

Tax took £166,000 (£21,000) and there were extraordinary debits of £103,000 (nil) for additional closure costs of the Ottawa development unit.

The directors say that Maxim's acquired in March 1982 performed exceptionally well, but its business, as will be visible, earnings from the company's provincial casino division, consisting of 17 casinos, advanced over the previous year.

Leisure activities, comprising

clubs, restaurants, and bars, and a dozen or so hotels, also enjoyed another successful year.

Associated companies' profits from the Ritz Casino and the Casanova Club showed an in-

crease of 14 per cent in the year

and while this was a smaller

advance than in previous years,

the directors say it was a "satisfactory performance".

With regard to changes in the London casino licensing situation.

Associated's profits came to

£4.71m, against £4.2m, and were up to sharply increased

trading profits of £11.33m, or £3.32m.

At the half-way stage, pre-tax

profits climbed from £3m to

£3.22m—the directors pointed

out that results from

Maxim's were not present in

comparative figures.

At September 30 1983 group

cash resources and short-term

investments amounted to £16.8m

the directors are confident

that the company is well placed

to take advantage of future

expansion opportunities.

A professional valuation of

group properties at year-end

showed a surplus of £18.1m.

A conservative revaluation of

interests in associated compa-

nies, which have previously

been shown at original cost plus

share of retained profits, showed

a further surplus of £1.25m.

Tax came to £9.02m (£5.06m)

including £6.25m (£2.86m)

extraordinary debits amounted to £109,000 (£80,000), leaving the attributable balance up from

£4.37m to £7.97m. Dividends will

absorb £1.72m (£978,000).

See Lex

## New look Fitch Lovell shows 43% increase

PROFITS OF revamped food group Fitch Lovell increased by 43 per cent from £15.3m to £21.3m in the 26 weeks to October 23, 1983.

Now without Key Markets, West Gunner, Fitch Lovell Poultry and its Marine Farming operations all sold in the first half, the company achieved its profit on total sales of £249.38m.

Including £36,000 (£72.900) from discontinued operations, taxable profits of the group were £7.63m against £6.02m. For the comparable period last year turnover was £390.23m.

Shareholders are set to receive a higher interim dividend of 2.5p, a 12 per cent increase on last year's 2.17p which was paid by a 5.83p (3.97p).

With more than 550 million from disposals, Mr Geoffrey Hankins, chairman and chief executive, says the group is aiming to "substantially increase" its returns through acquisitions and development of growth

businesses. In November, it expanded its meat processing activities, a strong performer in the first half, by the acquisition of W. A. Turner.

Also, the absorption by Blue Cap of PH Foods, acquired last October, is proceeding well, Mr. Hankins states.

However, some existing activities have not reached the level of profit which we believe can be achieved, and they represent an opportunity for the future. He adds that efforts are being concentrated on the areas that have proved successful, and in which he sees the most potential.

In the first half, frozen food manufacturing and distribution profits were held back by high potato prices but should benefit in the second half. Results in specialist distribution were mixed.

Further progress, contrary to the national statement from the chairman, Geoffrey Hankins, in the annual report, shareholders could be forgiven for expecting

distribution suffered from weak market conditions in the first quarter, it showed a marked improvement in the second three months.

In the year to the end of last April the group achieved profits of £1.6m (£10.33m) on turnover of £804.15m (£739.49m).

Introducing the discontinued businesses, interim profits included an interest receivable of £944,000 (payable £82m), a share of associated companies of £255,000 (£22,000).

Tax for the period took £2,020 (£1.37m), preference dividends £15,000 (same), ordinary dividends will take £1.72m (£1.46m), which will leave a retained profit of 2.57m (£2.182m). Earnings per 20p share are given as 8.27p (6.81p).

## Comment

After the extremely bullish statement from Fitch Lovell's chairman, Geoffrey Hankins, in the annual report, shareholders could be forgiven for expecting

## Samuel Heath

Samuel Heath & Sons reports lower interim pre-tax profits and the directors say the company will be hard pressed to equal the £447,000 outcome of the last full year. This is despite a mild resurgence in some activities since the start of the year.

For the six months to September 30 1983 taxable profits were down at £156,000, against £174,000, on a turnover up to £1.94m from £1.44m. Tax took £85,000 (net £80,000).

The group carries on the business of manufacturing, wholesaling and retailing jewellery. A

subsidiary also trades as an ophthalmic optician.

## Ratners cuts first half losses

BETTER CONTROLS on overheads and margins, together with retail sales responding well to marketing efforts, helped bring about a cut in taxable losses at Ratners (Jewellers) from £1.1m to £73.3m in the first six months to October 6. This compares with profits of £750,000 in the previous six months.

Mr L. M. Ratner, chairman, reports that the more buoyant sales pattern continued through to the all-important Christmas period. During the five weeks to Christmas, a sales gain of 12 per cent was achieved, giving the directors confidence that realistic profits will be reported for the full year.

Turnover for the six months representing net sales to customers outside the group, exclusive of VAT—advanced from £10.51m to £11.49m. Tax took £85,000 (net £82,000).

Ratners' interim dividend is being maintained at 6.7p net for the previous year, a total of 2.5p was paid.

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## UK COMPANY NEWS

## Kenning Motor confident as profits reach target

IN LINE with the forecast made at the time of the rights issue last June, pre-tax profits of the Kenning Motor Group totalled £11.75m for the year to end-September 1983.

This was an improvement of £3.65m on last year's restated figures and was achieved on a turnover of £526.38m, compared with £387.89m.

The profits comprised Europe £6.51m (£11.78m) and Zimbabwe £5.24m (£6.82m).

Trading conditions in the UK are continuing to increase which the directors, headed by chairman Mr H. Ospring, consider should further improve throughout 1984.

They say they are determined to take advantage of this situation and add that, provided the decline profits from Zimbabwe is not more than anticipated, they are hopeful of achieving increased profits for 1984.

Kenning's results are fairly much as expected—profits from Zimbabwe have been dent by currency translation while Europe is staging a strong recovery despite the French subsidiary. This year profits growth will inevitably be sluggish and shareholders must expect some earnings dilution after last summer's one-for-three rights issue. Whereas last year Zimbabwe profits were hit by exchange movements the current year is likely to see a further dip in local trading. Hopefully a further upturn from the UK motor division and car and van hire plus a modest contribution from the U.S. acquisition should tilt the scales to a small profits advance overall.

Two more acquisitions are on the cards and are likely to be finalised within a few weeks. One is in

Kenning's traditional motor business and one will be in the leisure sector. This time Europe is the target area rather than the States. France is the most likely for expansion though

Kenning's management is yet to establish a track record and there they have to start somewhere.

Interest received added £413,000 (£253,000) and associates' share of profits of £2.28m (£2.22m).

Tax accounted for £4.57m, against previous £3.42m, and minorities a same again £2.28m (£2.22m).

Pre-tax profits for the opening six months improved from £2.46m to £4.9m.

Profits from Kenning tyre ser-

vices were considerably above the record set the previous year, but the directors do not anticipate an improvement in the current year.

Although Kenning car hire resulted in higher figures, they did not reach the level anticipated due to a deterioration in used car prices which occurred in September. The division is expected to continue its improvement this year.

Kenning Car Hire (Ireland) achieved the expected improvement and the trading position of Kenning's SA subsidiary was minimally affected by the sudden downturn in the economy in the last quarter of the year and a loss was incurred.

Further acquisitions overseas, in both traditional and leisure fields, are being negotiated although they are not as large as the U.S. acquisition.

Group profits for 1982-83 were strong after deducting an interest of £1.59m (£1.01m), stock financial charges of £5.75m (£5.33m), depreciation of £9.75m (£9.45m), hire of vehicles and equipment £2.23m (£200,000) and exceptional items of £32,000 (£387,000).

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Pre-tax profits for the opening six months improved from £2.46m to £4.9m.

Profits from Kenning tyre ser-

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Although Kenning car hire resulted in higher figures, they did not reach the level anticipated due to a deterioration in used car prices which occurred in September. The division is expected to continue its improvement this year.

Kenning's results are fairly much as expected—profits from Zimbabwe have been dent by currency translation while Europe is staging a strong recovery despite the French subsidiary.

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## WALL STREET

Forecast on  
spending  
gives spur

**MORE** confident mood emerged on Wall Street yesterday although the bond market continued to hang fire as the major investment institutions waited for interest rate prospects to become more clear, writes *Terry Byland* in New York.

The U.S. Commerce Department's forecast of a strong rise in capital spending this year was encouraging for the stock market.

The Dow Jones industrial average ended up 1.99 at 1279.31.

Today will bring official statistics on retail spending, industrial production and prices, providing a significant test of the stock market's views on the strength of the economic recovery and of inflationary pressures.

The bond market will be scanning the batch of statistics for any sign that the economic upswing is slackening, and thus opening the way for an easing in interest rates, or conversely, that inflation is re-igniting, threatening upward pressures on rates later in the year.

The improvement in stocks yesterday indicated an underlying confidence for

the near-term outlook in the stock market. Investors found encouragement in a slackening in short-term interest rates, signalled by a dip in the crucial federal funds rate to 9% per cent.

The first shots in the corporate reporting season for 1983 were fired in the banking sector but there was little change in Chemical Bank of New York which followed Mellon and J. P. Morgan in disclosing higher earnings for last year.

Among the industrials, General Motors eased a further 5% to 75% - still under a slight cloud of doubt after announcing plans to split operations into small and large car units. But other motor stocks held steady, with Ford at 54%.

A gain of 5% to 122% in IBM stimulated market confidence, at 140%, Texas Instruments gained 5%.

LTV, hoping for news shortly on the proposed merger with Republic Steel, gained 5% to 19%. Oil stocks were somewhat less active, but takeover speculation continued to push Gulf Oil ahead and at \$49, it was 5% higher.

There was a heavy fall in Comdisco, which leases IBM equipment, after the board had disclosed that earnings would fall significantly in the first quarter of this year. At 15%, it was 5% lower in heavy trading - at one time the stock was off the active list, over such busy issues as the new AT&T stock.

There was further selling of Baxter Travenol, down by a further 5% to 22%. Stock in MGM-UA entertainment made a delayed start on the news that Mr Kirk Kerkorian had abandoned his plans to buy the outstanding equity, via his privately-held Tracinda.

On the American Stock Exchange,

Dome Petroleum of Canada weakened by 5% to 53% after reports that Japanese utilities may cancel liquid natural gas projects with the company.

Stock in Petro-Lewis dipped 5% to \$118 as the board was reported as admitting to takeover approaches, but warning that it could be some time before any progress was made.

Also on the American Stock Exchange, Dorchester Gas slipped to \$20% on news of lower earnings for last year.

The bond market continued to trade quietly, with investors unwilling to make any move ahead of today's news on retail sales and industrial output.

The key long bond at 101 1/2 lost about 1% to yield 11.33% per cent.

At the shorter end, rates were easier, although retail offtake was slight. The three month bills stood at a discount of 8.80 per cent and the six months at 9.05 per cent, a couple of basis points lower in each case.

Another active feature was Digital Equipment, number two to IBM in computer manufacture, which managed to add 5% to 74% despite a bearish review of prospects in the investment press.

## LONDON

Measure of  
confidence  
is regained

COMPOSURE was regained in London yesterday although the volume of business was small. Leading equities were dull at the opening but through the afternoon investors recovered confidence.

The FT Industrial Ordinary Index surged after-hours to close a net 6 points up at 796.0, recovering most of Wednesday's loss.

Globo stood out among the index constituents with a rise of 35p to 785p following renewed U.S. support, while Thorn EMI gained 12p to 877p awaiting today's interim statement. Associated Newspapers rose 23p to 443p in response to much better than expected annual profits.

Heavy local speculative interest in De Beers registered script prompted a close of 567p, a net gain of 33p. Anglo American Corporation edged up £1 1/2 before ending the day £1 harder at £11.40. Charter Consolidated, the Anglo/De Beers group's UK associate edged up 2p to 25.5p.

South African golds were overshadowed by the activity in De Beers but continued to make progress on currency considerations. Business in golds was said to be routine and quiet but the leaders closed with widespread gains, especially Western Deep, £1 1/2 higher at £34%.

Details, Page 25; Share information, Pages 26-27.

## AUSTRALIA

A MIXED trend emerged in Sydney with metal miners weaker but industrials continuing to advance. The All Ordinaries index was unchanged at 762.

Most interest centred in Mr Rupert Murdoch's News Corporation which added another 50 cents to AS11.90 with foreign buying spurred by the bid for Warner Communications.

## HONG KONG

PROFIT-TAKING, particularly in property issues, pared early gains achieved during a sharply higher opening in Hong Kong. The Hang Seng index, which was 22.53 ahead after the first hour, slid back to close 14.11 higher on the day at 978.58.

Turnover at HK\$476.36m was the highest since July 15. The burst of activity was attributed to the 105m share offering at HK\$2.65 each by the television station HK-TV and was thought to be at least 10, and perhaps 15, times oversubscribed.

Elsewhere, Hongkong Land held unchanged at HK\$3.20. In an effort to reduce its borrowings, it sold 72m of its shares in Jardine Matheson at about HK\$12.30, mostly to British institutions. At the time of the sale, Jardine Matheson was trading near HK\$13.60 but it ended 40 cents up on the day at HK\$13.70.

## SOUTH AFRICA

DE BEERS moved up strongly in a quiet day in Johannesburg with a gain of 48 cents to R9.90, following news that diamond production in southern Namibia would not be increased until stockpiles were "considerably reduced."

Gold shares slipped with the bullion price at the close after a firm but quiet day, finishing narrowly mixed.

Among the heavyweights, Kloof closed R1.25 firmer at R54.50, but Durban Deep dropped 50 cents to R29.50.

## CANADA

TRADING was quiet in Toronto, with prices mixed. Base metals and minerals were holding steady but this was offset by the oil and gas sector.

Montreal showed a similar mixed pattern, with property, metals and media shares making gains while oils and pipelines were lower. There was also evidence of profit-taking among banks.

## TOKYO

Neglected  
issues come  
to the fore

**EXPECTATIONS** of a further advance in Tokyo brought demand yesterday for often neglected issues, such as large-capital electric power utilities, gas concerns, steelmakers and shipbuilders. This new buying sent equity prices still higher, while the bond market began to rally, up 1.1% to 101 1/2.

The Nikkei-Dow market average added 31.85 to another record high of 10,104.16, on volume of 572,40m shares, up from Wednesday's 491,73m. Advances outnumbered declines 412 to 331, with 133 issues unchanged.

Although investors have become increasingly wary of the rapidly rising tempo, they appear determined to continue buying until the market undertakes turns bearish. At present, investors seem confident that the market will not plunge in the near future in view of active stock investment by banking institutions and business corporations.

Attention turned to very large-capital stocks rather than banks, which had drawn buyer interest until Wednesday in anticipation of a drop in interest rates. Electric power and gas stocks gained ground on a broad front, aided by a crude oil price decline.

Tokyo Electric Power firmed Y70 to Y1,290 and Kansai Electric Power Y130 to Y1,200, while other power firms rose by Y45 to Y100. Tokyo Gas moved up Y9 to Y180, and other gas stocks also firmed.

In addition, Ishikawajima-Harima Heavy Industries climbed Y18 to Y187 on heavy buying. Mitsubishi Heavy Industries Y8 to Y270 and Kawasaki Heavy Industries Y9 to Y159. Steelmakers were also bought, with Nippon Steel gaining Y2 to Y178 and Sumitomo Metal Industries Y5 to Y167.

Asahi Denka Kogyo registered a maximum allowable rise of Y80 to Y480 on reports that Japan Agricultural Chemicals, Asahi Denka's affiliate, will soon commercialise an anti-cancer drug.

Paper-pulp and foodstuff issues

firmed, with Oji Paper adding Y22 to Y515, Sapporo Breweries Y14 to Y444 and Kirin Brewery Y10 to Y355. However, blue chip issues remained weak.

The bond market rebounded at long last, as investors seemed confident that bond prices would no longer lose ground, with the yield on 7.5 per cent government bonds, maturing in January 1983, falling below par the previous day.

Trust banks began to issue small-lot buying orders, but institutional investors largely sat on the sidelines, leaving bonds trading mainly in the inter-broker market.

The yield on the 7.5 per cent government issue declined to 7.49 per cent at one stage from Wednesday's 7.515 per cent, but finished at 7.50 per cent.

## SINGAPORE

A LATE rally on increased buying took shares higher again in Singapore and the Straits Times Index added 3.53 to Wednesday's record level to close at 1,040.61.

The market expects that the strong level of volume and the approach of the Chinese New Year, traditionally a bullish period, should keep prices firm.

Properties were not beneficiaries of the former trend, ending lower on the day while banks were mixed to easier.

## EUROPE

Confident  
run-up to  
new peaks

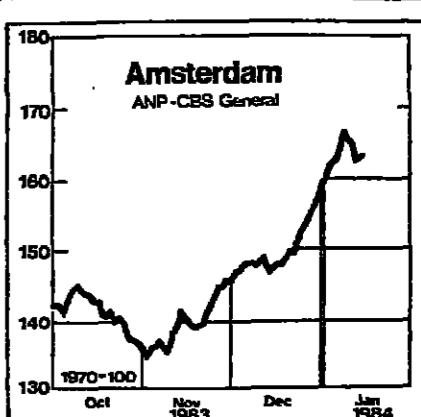
**INVESTORS** in most European centres gave a show of independence with a new round of buying yesterday, despite the easier trend that has prevailed on Wall Street this week.

Some active trading produced further record highs for Belgium, France and Sweden.

Frankfurt proved the exception closing easier as investors - particularly from abroad - took profits in blue chip issues on fears that the Bundesbank's

interest rate rise of 1.5% will soon raise interest rates to combat the continuing strength of the dollar.

However, the Commerzbank index, calculated at midsession, missed much



of the selling and posted a 0.5 rise to 1,050.

One of the largest falls was sustained by car maker Daimler, which shed DM 6 to DM 616. VW was DM 3.50 lower at DM 222 and BMW DM 2 down at DM 422.

In contrast, tire maker Conti Gummi drew strength from favourable comment on profits and dividend prospects, ending DM 1.50 higher at DM 131, after a high of DM 138.50.

RWE rose 50 pf to DM 180.50 on prospects for an unchanged dividend but Veba, the energy concern, fell DM 1.50 ahead of Monday's start of the Federal Government's plan to sell a 13.75 per cent stake to the public.

Elsewhere, Lufthansa shed 50 Pf to DM 158.50 despite comments by its senior vice-president forecasting higher profits for 1983.

Linde also dipped 50 Pf to DM 407.50 after announcing plans to sell the reciprocating and machinery section of its Cologne-based refrigeration and shop equipment division to Atlas Copco of Sweden.

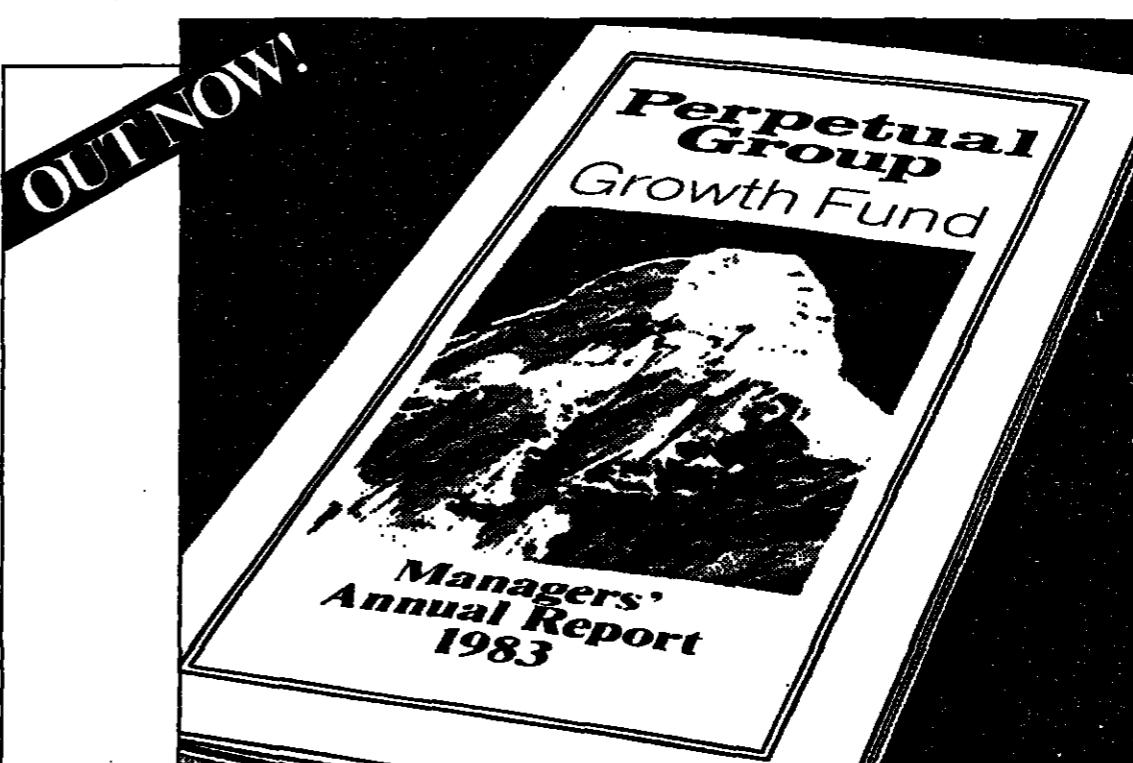
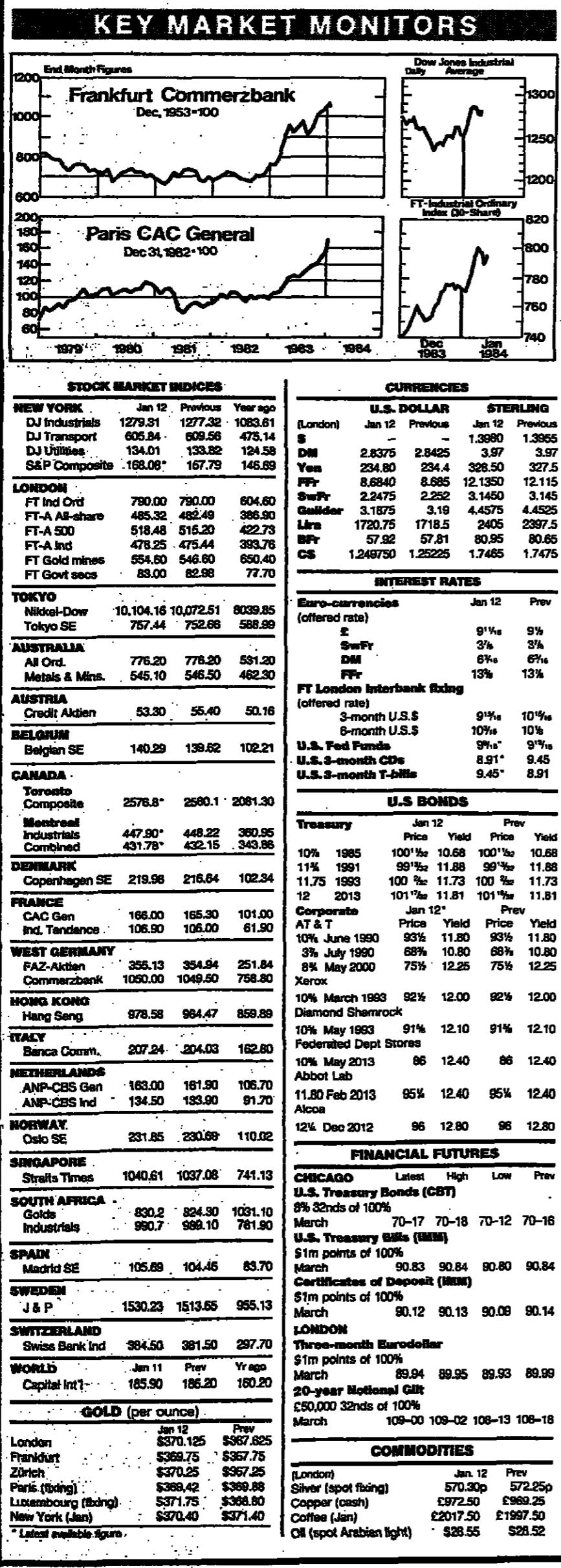
Bonds traded narrowly mixed and the Bundesbank sold DM 34.8m of paper to balance the market, compared with the DM 34m of sales in the previous session.

Amsterdam shrugged off a week of declines and moved higher in reasonably active trading, drawing its renewed strength from optimism about the Dutch economy - the same factor that produced the rally which led to a record close on Thursday last week.

The ANP-CBS General index added 1.1 on the day to stand at 163.0.

KLM led the international sector with a Fl 8 rise to Fl 215 after reporting a higher load factor. Gains were more limited.

Continued on Page 24

The Report on Britain's most successful  
Growth Fund and its Offshore equivalent.

The last year has been another historic year for the Perpetual Group Growth Fund. For the ninth successive year since we launched the Fund the units have risen in price and were up in value at the end of the year by 49%. It has been a year when

the growth in the value of units exceeded 1,000% since launch, and a year when we consolidated the Fund's position as Britain's best performing authorised unit trust for capital growth since its launch on 11 September 1974. **99** *Martyn Arbib Chairman*

Perpetual  
Group

FOR IMMEDIATE RESPONSE

Please send me a copy of the Perpetual Group Offshore Growth Fund Prospectus, together with the United Kingdom Growth Fund Managers' Annual Report.

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NAME: *DE GOLDBECK*  
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Britain's Fast Growing Unit Trust Managers

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its single objective, maximum capital  
growth. Since its launch on 25 January 1983, the offer  
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growth, we will be pleased to send complete  
details of both the Offshore Fund and the United Kingdom Growth Fund.  
Just complete and post the coupon, it could be the shrewdest financial move  
you ever make.

NB: Growth figures are on  
offer to reflect gains and include net re-invested income. The Capital International Index  
has been adjusted to include estimated net re-invested  
income. Investors should accept past performance as a  
useful guide only and not a guarantee of future success.

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 2**

مکتبہ احمد القطبی

## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 24**

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 24

**+ 12** Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

noted. rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s) b-annual rate of dividend plus stock dividend c-liquidating dividend. clc-called. d-newly plus low. e-dividend declared or paid in preceding 12 months g-dividend in Canadian funds, subject to 15% non-residence tax. l-dividend declared after split-up or stock dividend. r-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split. sls-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-newly high v-trading halted. vi-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wi-when issued. wwi-with warrants. x-ex-dividend or ex-rights. xdis-ex-distribution. xw-without warrants. y-ex-dividend and sales in full ex-yield.

## WORLD STOCK MARKETS

## EUROPE

Continued from Page 21

isted in other internationals, despite the strength of the dollar.

Hoogevens added Fl 1.10 to Fl 53.20 and Philips Fl 1 to Fl 49.10.

Strong rises elsewhere included Fl 7 advance by office copier manufacturer Océ-Van der Grinten to 254 while publisher Elsevier added Fl 11 to Fl 525.

Bond prices were flat to lower with the state's new 8.5 per cent issue down 10 basis points to 99.40.

In Brussels, the Belgian Stock Exchange index continued its 10 year record-setting trend, rising 0.67 through Fl 140.20.

The market was again supported by continued demand for Petrofina amid market speculation about dividend levels and a possible stock split. Petrofina added BFr 30 to BFr 6,70 in heavy turnover.

Elsewhere, the market was sluggish. Holding companies were mixed with Groupe Bruxelles Lambert up BFr 15 to BFr 2,525 and Copeba BFr 120 to 3,220. But Société Générale de Belgique

shed BFr 5 to BFr 1,755 and Sofina fell BFr 60 to BFr 5,810.

Electrical holdings were mixed and utilities easier. However, a small rally was seen in chemicals with Solvay and UCB each up BFr 20 to BFr 3,710 and BFr 4,720 and Tessenderlo adding BFr 30 to BFr 2,050.

A broad advance in Paris took shares back to record levels in very active trading. Some closing prices were delayed by up to 20 minutes because of the heavy volume.

The CAC Général index added 0.7 to 168.0 and the Indicateur de l'Économie put on 0.9 to 106.90.

As a reflection of the dollar's record-breaking performance on the foreign exchange market, the Dollar premium was at its highest-ever level of FFr 11.31-34.

Firm demand took Thomson-CSF up FFr 21 to FFr 280 but Creusot-Loire shed FFr 2.70 to FFr 46.

Strong foreign and domestic buying helped Zurich regain the momentum which had been absent earlier in the week, and shares ended mixed to higher.

Most sectors saw gains with banks

and financials leading the way. Dow Banking added SwFr 65 to SwFr 1,145 while Adia advanced SwFr 45 to SwFr 1,880.

Bonds were little changed from overnight levels.

Domestic and foreign demand helped revive Stockholm, where the J&amp;P index added 16.35 to a record 1,020.23.

One of the day's largest gains was recorded by Pharmaceia, up Skr 26 to Skr 378 amid market rumours that the pharmaceutical concern was close to producing a leukaemia treatment.

Shares were higher in Milan in active trading with profit-taking at the end of the bourse month extending the previous session's advance.

Bastogi led most financials higher, adding L13 at L163, while Centrale advanced L110 to L1,720.

Fiat continued its advance, adding L23 at L1,495 while Olivetti - which plans a L30bn savings share offer for its employees - put on L69 to L3,940.

A quiet mood prevailed in Madrid but shares moved higher and the bourse index added 1.23 to 105.69. The advance was led by a strong banking sector.

## CANADA

Continued from Page 21

Stocks were mixed and

utilities easier.

Aerospace

## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

# Quiet equity markets start cautiously but stage impressive after-hours advance

## Account Dealing Dates

## First Declara- Last Account

## Deals tions Dealings Day

## Dec 30 Jan 12 Jan 13 Jan 13

## Jan 16 Jan 28 Jan 27 Feb 6

## Jan 29 Feb 9 Feb 10 Feb 20

## Feb 11-12 deals may take

place from 8.30 on business days earlier.

London stock markets regained composure after Wednesday's widespread setback, but the volume of business was small with investment enterprise inhibited by continuing interest rates, inflation and end- Account influence.

Leading equities were dull at the opening, reflecting Wall Street's overnight fall and further Fresh predictions of dearer UK money. Little profit-taking developed, however, and most blue chips stayed at their earlier levels for the first hour or so of trading.

Later they started to edge higher on intermittent bouts of "new-time" buying. The improvement gathered momentum through the afternoon as investors regained confidence about the equity market, hoping for a scale new peaks in the trading week starting next Monday. Wall Street's newfound strength early yesterday encouraged these hopes.

The Financial Times Industrial Ordinary share index, 11 easier at 10 am, showed a gain of that amount at 3 pm but after-hours surged higher to close a net 8 points higher at 786.9; it thus recovered all of Wednesday's loss. Glaxo stood out among the index constituents with a rise of 35 to 785p following renewed US support, while Thores EMI gained 12 to 877p awaiting to-day's interim statement.

Activity elsewhere centred on situation and speculative stocks, or those companies about to report results. Associated Newspapers were outstanding yesterday, recording a rise of 23 to 435p in response to much-better-than-expected annual profits.

The underlying strength of the equity market was well illustrated by a sizeable placing in the Property sector. Lines of 5m shares in both Laing A and Laing B were successfully placed and were outstanding yesterday, recording a rise of 23 to 435p respectively; Laing A closed unaltered at 138p and Laing B at 244p.

Gilt-edged quotations steadied after Wednesday's higher interest rate scare and subsequent fall which stretched to 12 points. Early trading yesterday was a little sensitive and the two-day increase of the sterling/dollar exchange rate was more than any other factor. But revived light demand soon restored prices to around overnight list levels and, although business remained in key throughout longer-dated stocks eventually managed small net improvements on balance. After the official close, the shorn regained fractional losses to settle unchanged at 234p.

## Hepworth better

A much improved business developed for Loading Stores which closed around the day's best, Gusses A, 625p, and Marks and Spencer, 225p, rose 8 and 6 respectively, while Burton gained 4 more to 213p. Once again, special situations prompted some noteworthy moves, among secondary issues. Hepworth - encountered a lively trade after the official close and rose 10 to 220p; sentiment was given a boost by a broker's favourable circular. For a similar reason Steinberg hardened a couple of pence to 130p, while a recently listed EMI and Fisher & Paykel 16 to 160p. Styler also buoyed by speculative activity, added 15 at 273p, after 275p.

## Glaxo good

Glaxo featured with a rise of

35 to 785p on a revival of U.S.

demand. Inclined easier in the morning, the shares soon recovered a fall of 7 to 213p, after having been down to 211p at one stage.

Thorn EMI, in contrast, traded firmly at 677p, up 12, awaiting today's interim figures. Customized demand lifted Oxford Instruments 13 further to 325p and speculative support prompted a small rise to 328p. Farnall met with late buying interest and put on 12 to 395p. Among USM stocks, Maesmer were good again at 35p, up 6, following a broker's circular.

Trading conditions in the Engineering sector were extremely quiet. Among the occasional movements, Belgrave (Blackheath) revived smartly with a rise of 13 to 134p. Tace also

rose 10 to 220p; sentiment was given a boost by a broker's circular.

For a similar reason Steinberg hardened a couple of pence to 130p, while a recently listed EMI and Fisher & Paykel 16 to 160p. Styler also buoyed by speculative activity, added 15 at 273p, after 275p.

Leading electricals encountered selling initially, but losses ran to around 4% were soon reversed as the market, including miscellaneous individuals, picked up to close with small net gains.

Elsewhere, Thomas French responded smartly to the increased dividend and sharply higher annual profits, rising 25 to 255p. Continued U.S. bid speculation lifted Booker McConnell 4 further to 95p, while Poly Peck, reflecting the optimistic tenor of the chairman's annual statement to shareholders, met a 15p rise.

Overall, the market was 15 up to 285p; Colguy Holdings has increased its stake in the company to 17.38 per cent.

Recent prospects stimulated persistent support of Shipments with British and Canadian with some success, the former down to 510, and London 20 better at 900p.

O. Deferred closed 5 up to 245p, while Ocean Trans-

745p.

Carpets International firm

ed up to 66p following the sale of two businesses to Interface Flooring Systems.

Elsewhere, Harold Ingram

attracted fresh speculative support on take-over hopes and gained 4 more to 36p.

## FINANCIAL TIMES STOCK INDICES

	Jan 18	Jan 11	Jan 10	Jan 9	Jan 6	Jan 5	Year ago
Government Secs	85.00	88.98	85.68	83.77	85.54	85.48	77.70
Fixed Interest	87.04	87.07	87.22	87.25	87.14	86.71	79.88
Industrial Ord.	786.0	790.0	796.8	800.0	794.5	785.8	504.8
Gold Min.	554.5	549.5	525.5	527.5	527.5	524.5	520.4
Ord. Div. Yield	4.45	4.49	4.45	4.48	4.45	4.53	4.95
Earnings, Yld. & full	8.09	9.19	9.09	9.15	9.27	10.07	10.68
P/E Ratio (net)	13.41	13.27	13.86	13.41	13.32	13.18	11.34
Total bargains	25,569	24,050	26,591	26,054	20,804	20,807	20,710
Equity turnover £m	330.70	280.85	312.50	375.54	326.71	253.20	
Equity bargains	25,019	26,276	31,266	25,788	20,683	20,376	
Shares traded (m)	207.7	183.8	198.2	193.8	193.9	147.0	

10 am 788.9 11 am 788.9 Noon 788.8 1 pm 789.5

2 pm 789.7 3 pm 791.1

Basis 100 Govt. Secs 9/1/28 Fixed Int. 1928 Industrial 1/7/35

Gold Mines 12/7/88 SE Acuity 1974

Latest Index 01-246 8026

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10 am 788.9 11 am 788.9 Noon 788.8 1 pm 789.5

2 pm 789.7 3 pm 791.1

Basis 100 Govt. Secs 9/1/28 Fixed Int. 1928 Industrial 1/7/35

Gold Mines 12/7/88 SE Acuity 1974

Latest Index 01-246 8026

\*NI 12.61.

10 am 788.9 11 am 788.9 Noon 788.8 1 pm 789.5

2 pm 789.7 3 pm 791.1

Basis 100 Govt. Secs 9/1/28 Fixed Int. 1928 Industrial 1/7/35

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Basis 100 Govt. Secs 9/1/28 Fixed Int. 1928 Industrial 1/7/35

Gold Mines 12/7/88 SE Acuity 1974

**Espley-Tyas**  
FOR PROPERTY &  
CONSTRUCTION  
We cover the country  
London - Leeds - Birmingham  
021-454 9881

## FT LONDON SHARE INFORMATION SERVICE

### AMERICANS

High	Low	Stock	Price	Yield	Div	Ex-D.	High	Low	Stock	Price	Yield	Div	Ex-D.	High	Low	Stock	Price	Yield	Div	Ex-D.	
354	224	Abbott Lab. II	327.5	-	2.2	2.2	350	186	ABECC 500	202	-	1.9	6.8	135	120	Abaco Chm. Co.	133	-	1.1	3.8	1.1
345	178	Academy	337	-	1.8	1.8	319	114	Academy Corp.	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
340	175	Academy	337	-	1.8	1.8	319	114	Academy Corp.	170	-	1.5	5.3	160	102	Abaco Chm. Co.	165	-	1.1	3.8	0.8
338	172	Academy	337	-	1.8	1.8	319	114	Academy Corp.	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
326	200	Amer Express	234.5	-	2.2	2.2	321	123	Affiliated Plant	19	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
324	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
322	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
319	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
317	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
315	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
313	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
311	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
309	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
307	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
305	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
303	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
301	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
299	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
297	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
295	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
293	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
291	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
289	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
287	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
285	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
283	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
281	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
279	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
277	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
275	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
273	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
271	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
269	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
267	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
265	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
263	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
261	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
259	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
257	145	Amer. Recov. Co.	181	-	1.8	1.8	319	114	Affiliated Plant	202	-	1.9	6.8	135	120	Abaco Chm. Co.	243	7.5	2.0	0.8	1.1
255	145	Amer. Recov. Co.	181	-																	

Financial Times Friday January 13 1984

## INDUSTRIALS—Continued

High	Low	Stock	Price	*%	Wk.	Mo.	Y.M.	P/E
48	47	W.M.C. Group	46	+1.0	2.21	3122.0		
49	48	Jay MMT Construc	45	+1.0	2.21	3122.0		
50	49	M.V. Dart	102	+1.0	2.25	2025		
51	50	Macmillan	125	+1.0	2.27	7.00		
52	51	Macmillan Co.	125	+1.0	2.27	7.00		
53	52	Macmillan (D)	37	+1.0	4.5	1.25		
54	53	Macmillan (D)	37	+1.0	4.2	8.0		
55	54	Macmillan (D)	37	+1.0	4.2	8.0		
56	55	Macmillan (D)	37	+1.0	4.2	8.0		
57	56	Macmillan (D)	37	+1.0	4.2	8.0		
58	57	Macmillan (D)	37	+1.0	4.2	8.0		
59	58	Macmillan (D)	37	+1.0	4.2	8.0		
60	59	Macmillan (D)	37	+1.0	4.2	8.0		
61	60	Macmillan (D)	37	+1.0	4.2	8.0		
62	61	Macmillan (D)	37	+1.0	4.2	8.0		
63	62	Macmillan (D)	37	+1.0	4.2	8.0		
64	63	Macmillan (D)	37	+1.0	4.2	8.0		
65	64	Macmillan (D)	37	+1.0	4.2	8.0		
66	65	Macmillan (D)	37	+1.0	4.2	8.0		
67	66	Macmillan (D)	37	+1.0	4.2	8.0		
68	67	Macmillan (D)	37	+1.0	4.2	8.0		
69	68	Macmillan (D)	37	+1.0	4.2	8.0		
70	69	Macmillan (D)	37	+1.0	4.2	8.0		
71	70	Macmillan (D)	37	+1.0	4.2	8.0		
72	71	Macmillan (D)	37	+1.0	4.2	8.0		
73	72	Macmillan (D)	37	+1.0	4.2	8.0		
74	73	Macmillan (D)	37	+1.0	4.2	8.0		
75	74	Macmillan (D)	37	+1.0	4.2	8.0		
76	75	Macmillan (D)	37	+1.0	4.2	8.0		
77	76	Macmillan (D)	37	+1.0	4.2	8.0		
78	77	Macmillan (D)	37	+1.0	4.2	8.0		
79	78	Macmillan (D)	37	+1.0	4.2	8.0		
80	79	Macmillan (D)	37	+1.0	4.2	8.0		
81	80	Macmillan (D)	37	+1.0	4.2	8.0		
82	81	Macmillan (D)	37	+1.0	4.2	8.0		
83	82	Macmillan (D)	37	+1.0	4.2	8.0		
84	83	Macmillan (D)	37	+1.0	4.2	8.0		
85	84	Macmillan (D)	37	+1.0	4.2	8.0		
86	85	Macmillan (D)	37	+1.0	4.2	8.0		
87	86	Macmillan (D)	37	+1.0	4.2	8.0		
88	87	Macmillan (D)	37	+1.0	4.2	8.0		
89	88	Macmillan (D)	37	+1.0	4.2	8.0		
90	89	Macmillan (D)	37	+1.0	4.2	8.0		
91	90	Macmillan (D)	37	+1.0	4.2	8.0		
92	91	Macmillan (D)	37	+1.0	4.2	8.0		
93	92	Macmillan (D)	37	+1.0	4.2	8.0		
94	93	Macmillan (D)	37	+1.0	4.2	8.0		
95	94	Macmillan (D)	37	+1.0	4.2	8.0		
96	95	Macmillan (D)	37	+1.0	4.2	8.0		
97	96	Macmillan (D)	37	+1.0	4.2	8.0		
98	97	Macmillan (D)	37	+1.0	4.2	8.0		
99	98	Macmillan (D)	37	+1.0	4.2	8.0		
100	99	Macmillan (D)	37	+1.0	4.2	8.0		
101	100	Macmillan (D)	37	+1.0	4.2	8.0		
102	101	Macmillan (D)	37	+1.0	4.2	8.0		
103	102	Macmillan (D)	37	+1.0	4.2	8.0		
104	103	Macmillan (D)	37	+1.0	4.2	8.0		
105	104	Macmillan (D)	37	+1.0	4.2	8.0		
106	105	Macmillan (D)	37	+1.0	4.2	8.0		
107	106	Macmillan (D)	37	+1.0	4.2	8.0		
108	107	Macmillan (D)	37	+1.0	4.2	8.0		
109	108	Macmillan (D)	37	+1.0	4.2	8.0		
110	109	Macmillan (D)	37	+1.0	4.2	8.0		
111	110	Macmillan (D)	37	+1.0	4.2	8.0		
112	111	Macmillan (D)	37	+1.0	4.2	8.0		
113	112	Macmillan (D)	37	+1.0	4.2	8.0		
114	113	Macmillan (D)	37	+1.0	4.2	8.0		
115	114	Macmillan (D)	37	+1.0	4.2	8.0		
116	115	Macmillan (D)	37	+1.0	4.2	8.0		
117	116	Macmillan (D)	37	+1.0	4.2	8.0		
118	117	Macmillan (D)	37	+1.0	4.2	8.0		
119	118	Macmillan (D)	37	+1.0	4.2	8.0		
120	119	Macmillan (D)	37	+1.0	4.2	8.0		
121	120	Macmillan (D)	37	+1.0	4.2	8.0		
122	121	Macmillan (D)	37	+1.0	4.2	8.0		
123	122	Macmillan (D)	37	+1.0	4.2	8.0		
124	123	Macmillan (D)	37	+1.0	4.2	8.0		
125	124	Macmillan (D)	37	+1.0	4.2	8.0		
126	125	Macmillan (D)	37	+1.0	4.2	8.0		
127	126	Macmillan (D)	37	+1.0	4.2	8.0		
128	127	Macmillan (D)	37	+1.0	4.2	8.0		
129	128	Macmillan (D)	37	+1.0	4.2	8.0		
130	129	Macmillan (D)	37	+1.0	4.2	8.0		
131	130	Macmillan (D)	37	+1.0	4.2	8.0		
132	131	Macmillan (D)	37	+1.0	4.2	8.0		
133	132	Macmillan (D)	37	+1.0	4.2	8.0		
134	133	Macmillan (D)	37	+1.0	4.2	8.0		
135	134	Macmillan (D)	37	+1.0	4.2	8.0		
136	135	Macmillan (D)	37	+1.0	4.2	8.0		
137	136	Macmillan (D)	37	+1.0	4.2	8.0		
138	137	Macmillan (D)	37	+1.0	4.2	8.0		
139	138	Macmillan (D)	37	+1.0	4.2	8.0		
140	139	Macmillan (D)	37	+1.0	4.2	8.0		
141	140	Macmillan (D)	37	+1.0	4.2	8.0		
142	141	Macmillan (D)	37	+1.0	4.2	8.0		
143	142	Macmillan (D)	37	+1.0	4.2	8.0		
144	143	Macmillan (D)	37	+1.0	4.2	8.0		
145	144	Macmillan (D)	37	+1.0	4.2	8.0		
146	145	Macmillan (D)	37	+1.0	4.2	8.0		
147	146	Macmillan (D)	37	+1.0	4.2	8.0		
148	147	Macmillan (D)	37	+1.0	4.2	8.0		
149	148	Macmillan (D)	37	+1.0	4.2	8.0		
150	149	Macmillan (D)	37	+1.0	4.2	8.0		
151	150	Macmillan (D)	37	+1.0	4.2	8.0		
152	151	Macmillan (D)	37	+1.0	4.2	8.0		
153	152	Macmillan (D)	37	+1.0	4.2	8.0		
154	153	Macmillan (D)	37	+1.0	4.2	8.0		
155	154	Macmillan (D)	37	+1.0	4.2	8.0	</	

AUTHORISED  
UNIT TRUSTSAbbey Unit. Tst. Mgmt. (a)  
1-3 St Paul's Churchyard EC4P 4DX 02-236 1838H.M. Income  
Gilt & Fixed Int. 115.4 122.3 0.9 1.2  
High Income 155.3 59.7 0.9 1.1  
Capital Growth  
American Growth 106.2 114.2 0.9 1.2  
Asian & Pacific 106.2 114.2 0.9 1.2  
Capital Recovery 106.2 114.2 0.9 1.2  
Community & Env. 106.2 114.2 0.9 1.2  
Japan 120.2 134.2 1.0 1.2  
U.S. Growth 106.2 114.2 0.9 1.2  
Asia Fund 106.2 114.2 0.9 1.2  
U.S. Emerging Cts 106.2 114.2 0.9 1.2  
Equity Prop. 106.2 114.2 0.9 1.2Allison House  
1. Worship St. EC2 01-238 1624

American Tech. Co. 106.5 161.2 1.0 1.2

Pacific Fd 106.2 154.3 0.9 1.2

Specialist Fd 106.2 154.3 0.9 1.2

Energy Fd 106.2 154.3 0.9 1.2

Small Cst Fd 106.2 154.3 0.9 1.2

Allied Unit Trusts Limited (a) (b)  
Allied Hermes Ltd. Hermes, Borehamwood  
Brentwood (0279) 211459 229212

First Trusts 106.2 130.4 0.9 1.2

Gilt &amp; Fixed Int. 106.2 130.4 0.9 1.2

Capital Trusts 106.2 130.4 0.9 1.2

Accum Trust 106.2 130.4 0.9 1.2

Hedge Trusts 106.2 130.4 0.9 1.2

High Income 106.2 130.4 0.9 1.2

Gilt &amp; Fixed Int. 106.2 130.4 0.9 1.2



## COMMODITIES AND AGRICULTURE

## EEC proposes freeze on cereal, wine and dairy product supports

BY IVO DAWNAY IN BRUSSELS

A FREEZE on support prices for dairy products, cereals and wine is proposed by the EEC Commission in its farm price package for 1984-85, announced last night. Altogether, the commission proposes that farm prices should be raised by an average of only 0.8 per cent.

The commission said that the package which now goes to negotiations between farm ministers at the Agricultural Council, could cut spending by 200 million European currency units (551m) if markets remain stable.

The commission is proposing a complete reorganisation of intervention prices in the dairy sector, cutting the intervention rate for butter by 11.4 per cent while increasing rates for skimmed milk powder by 10.9 per cent.

The effect of this is intended to increase butter sales and reduce expensive storage costs while maintaining the total cost of intervention at 1983 levels.

Limited increases have been

allowed for certain products however. Durum wheat, used predominantly in pasta making, has escaped the cereals freeze with a 1 per cent increase on its intervention price. Beef and veal, sheepmeat and pig meat have all been allowed a 1 per cent rise. Sugar would get a 1 per cent increase.

On olive oil, a product important to the Mediterranean producers, the commission is allowing a 2.5 per cent increase, with a similar rise for most protein products.

Rises of up to 3 per cent are proposed for fruit and vegetable products and 3.5 per cent for rice.

On tobacco the 1984 rates vary from minus 2 per cent to plus 3 per cent depending on variety.

The commission is proposing a cut of 1 per cent for colza and rapeseed where these exceed the quota thresholds.

The commission has also moved to reduce Monetary

Compensatory Amounts, the complex system of cross border tariffs and rebates paid to iron out currency imbalances. The effect of the proposals will be to reduce the differentials by as much as.

Overall, the total commission price package will reduce farmers' payments in national currencies in four of the ten member states, giving increases to the remaining six.

Those suffering reductions are West Germany, 3.5 per cent; the Netherlands and the UK, both 1.9 per cent; and Denmark, 0.4 per cent.

Those enjoying increases in prices for their products are Greece, 3.4 per cent; France, 3.1 per cent; Belgium, 2.3 per cent; Ireland, 2.1 per cent; Italy, 0.8 per cent; and Luxembourg, 1.9 per cent.

The total package in ECU's gives an average increase to the community of just 0.8 per cent, which in averaged national currencies declines to just 0.1 per cent.

● EXPORT duty on most grades of Malaysian rubber was lowered to 24 cents per kilo from 25 cents.

● CHINA'S 1983 natural rubber output rose 6.6 per cent to 160,000 tonnes but was 90,000 tonnes below consumption. Synthetic rubber made up the shortfall.

This change of mood began in September when Graham

Shute, an American farm consultant, also considered the hungry but took a Reaganite or Thatcherite attitude. Their salvation was to obtain a loan and to increase its stumping population increase and encouraging very intensive farming. Too much aid would simply encourage

farmers to look on me as Type A, as I regard problems as being best circumvented and not challenged head-on. It can be expensive.

But she was on the right lines when outlining the awful fate of these islands when North Sea oil runs out, with millions on the dole. Farmers and everyone else should think of buying British as a means of national survival, she said. But what about the EEC?

And what about the endemic surpluses? The worst thing would be for the producing countries to compete in trade wars. He foresaw a better farming world in which farmers were free of Government controls and distortions. Supply management, he said, should be internationalised — sort of agricultural OPEC.

He then destroyed the logic of his argument by suggesting that world population would double within the next 40 years and that as long as Government

managers could be kept out of farming all would be well. I did not have the chance to ask where the money was coming from.

At this point the organisers brought on an antidote to the depression. Mrs Margaret Cherrington of the Think

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## 400% PROFITS and SOPHOCLES

On August 9th, 1982, when the DOWS were hovering around 790, BARRON'S magazine mused... "The market seems to be saying it's seen the future and it doesn't work". At the same time BARRON'S and the "Street" were issuing dire warnings, our researchers were lonely bulls, writing, in a report, dated July 28, 1982... "THE DJI'S WILL HIT 1000 BEFORE TOUCHING 750", adding as a postscript... "100,000,000 shares trading days on the N.Y.S.E. will become routine". The epilogue has been written, on August 17th 1982, the DOWS sky rocketed 38 points, on the following day, 133,000,000 shares traded. Bulls roared out of their pastures; our analysts were vindicated; BARRON'S and other pre-August bears blushed.

And now?

Will the bull be slain, or will he romp?

The American dream is contagious, a dream that reflects the "revolution of rising expectations"; a dream that will thrust the DOWS over 2,000, dwarfing most estimates and reinforcing capitalist dogma; offering vista far beyond the visions of those divining fiscal, blue heaven.

Since January 1982, 85% of the equities recommended by F.P.S. have advanced; some special situations have escalated more than 400%. The model portfolio we structured in 1982, gained over 160%; outpacing major stock indices. As a corollary to our contrarian stance, we punctured bloated, high-tech equities; advising the short sale of APPLE at \$56, and COLECO around \$60. Our current report highlights "neglected" shares that could catapult; as a pièce de résistance, F.P.S. reviews two incubating corporations with the duality of assets and romance; shares that could emerge as Wall Street "winners". The market will remain buoyant, recalling the observations of Sophocles' Antigone... "Wonders are many, and none is more wonderful than man; the power that crosses the white sea... making a path under surges that threaten to engulf him. He taught himself to flee the arrows of the frost when 'tis hard lodging under the clear sky; yea; he hath resource for all". For your complimentary copy of this letter; a letter that lists possible fiscal "wonders", please write to, or telephone:



F.P.S. FINANCIAL PLANNING SERVICES BV  
Kalverstraat 112  
1012 PK AMSTERDAM, The Netherlands  
Phone: (020) - 27 51 81 Telex: 18536 (fpsam)

Name:

Address:

Phone:

FT/2

These Notes having been sold, this announcement appears as a matter of record only.

New Issue



## G. J. Coles & Coy. Limited

(Incorporated with limited liability in the State of Victoria, Australia)

A\$35,000,000  
13% Notes due 1988

Orion Royal Bank Limited

Algemene Bank Nederland N.V.  
Amro International Limited  
Banque Bruxelles Lambert S.A.  
Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Commerzbank Aktiengesellschaft  
Deutsche Bank Aktiengesellschaft  
Hambros Bank Limited  
Kreditbank International Group  
LTCB International Limited

Goldman Sachs International Corp.

Mitsui Finance Europe Limited  
Samuel Montagu & Co. Limited  
Morgan Stanley International  
Nomura International Limited  
Salomon Brothers International  
Société Générale de Banque S.A.  
Swiss Bank Corporation International  
Limited  
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January 9, 1984

## EEC returns to the Eurosterling market

BY MARY ANN SIEGHART IN LONDON

THE EUROPEAN Economy Committee is tapping the Eurosterling bond market for the third time in the space of a year with a 10-year, £50m bond led by Hambros Bank, Kleinwort Benson and S.G. Warburg.

The bond carries a coupon of 11% per cent at a price of 99%, giving a yield to maturity of 11.16 per cent. Dealers seemed to think the bond was reasonably priced, though clearly not generous. It traded just outside its 1% per cent selling concession.

The dollar secondary market was very quiet yesterday, with prices easing off by 1/4 point.

The European Investment Bank is raising £100m through a 12-year bond paying an 11% per cent coupon at par. Arranged by Société Générale de Banque, with five so far unnamed co-led managers, about 80 per cent of the deal will be placed in Italy.

Mitsubishi Electric's SwFr 200m convertible private placement has been given the lowest coupon ever seen in the Swiss franc bond market by lead manager UBS. The issue will pay just 2 per cent, well below its indicated yield of 2 1/2 per cent.

Low coupons were also in evidence in the D-Mark sector, where R. J. Reynolds' 10-year, DM 125m bond with a coupon of just 7% per cent met with a rapturous reception. Led by Deutsche Bank, it traded at a 1/4 per cent premium over its par issue price.

Secondary market prices changed little in Switzerland and Germany yesterday. Turnover was

moderate.

Though the coupon, at 7-7/8 per cent, is the same, the conversion

rate was unchanged on day 8, on week 4.

Source: Standard & Poor's

## WEEKLY U.S. BOND YIELDS (%)

Jan 11 Jan 4 1983-1984  
High Low

Composit Corp. AA 12.39 12.47 12.63 10.76

Corporate  
Long-term  
Intermediate 11.56 11.74 11.93 10.18

Intermediate 11.48 11.56 12.03 9.83

Intermediate 10.87 10.91 11.26 9.21

Intermediate 9.71 10.71 10.71 8.21

Intermediate 11.94 12.05 12.35 10.51

Industrials AA 12.21 12.31 12.62 10.72

Utilities AA 12.58 12.63 13.05 10.35

Preferred Stocks 11.47 11.55 11.47 10.59

Source: Standard & Poor's

## INTERNATIONAL CAPITAL MARKETS

### FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for January 12.

U.S. DOLLAR STRAIGHTS	Issued	Std	Offer	Change on day, week	Yield	£ 1.00 81/2 82	Issued	Std	Offer	Change on day, week	Yield	
Aeroflot Corp 11 1/2 90	100	101	101 1/2	-1/2	0	11.18	£1.8 12/1 82 CS	125	97	97 1/2	-1/2	7.88
Aeroflot Corp 11 1/2 95	300	97	97 1/2	-1/2	0	11.88	New Zealand 7 1/2 83	125	103	103 1/2	-1/2	8.72
Aeroflot Corp 11 1/2 99	100	97	97 1/2	-1/2	0	10.95	World Bank 7 1/2 81 CS	125	101	101 1/2	-1/2	7.78
Bank Citi Hyd 10 1/2 88	200	98	98 1/2	-1/2	0	12.17	World Bank 7 1/2 81 CS	125	101	101 1/2	-1/2	7.78
British Air 10 1/2 88	200	98	98 1/2	-1/2	0	11.25	Algerian Bank 8 1/2 83 FI	125	102	102 1/2	-1/2	7.88
Canada 10 1/2 88	500	98	98 1/2	-1/2	0	11.18	£1.8 12/1 82 CS	125	97	97 1/2	-1/2	7.88
CEC 11 1/2 95	200	92	92 1/2	-1/2	0	12.21	London 12/1 82 CS	125	107	107 1/2	-1/2	8.43
Coca Cola 10 1/2 88	100	97	97 1/2	-1/2	0	12.32	Qantas Hydro 12/1 83 CS	125	102	102 1/2	-1/2	7.78
Coca Cola 11 1/2 90	100	98	98 1/2	-1/2	0	12.11	Royal Trust 12/1 82 CS	125	102	102 1/2	-1/2	7.78
Cred Suisse 10 1/2 88	100	98	98 1/2	-1/2	0	10.71	World Bank 7 1/2 81 CS	125	101	101 1/2	-1/2	7.78
Deutsche Bank 11 1/2 83	100	98	98 1/2	-1/2	0	12.78	Swissair 11 1/2 83 CS	125	102	102 1/2	-1/2	8.37
E.C.C. 11 1/2 90	75	99	99 1/2	-1/2	0	12.01	Algerian Bank 8 1/2 83 FI	125	102	102 1/2	-1/2	7.88
E.D.F. 11 1/2 92	100	93	93 1/2	-1/2	0	12.21	Amex Bank 8 1/2 82 FI	125	103	103 1/2	-1/2	7.88
E.I.B. 10 1/2 93	200	91	91 1/2	-1/2	0	12.28	£1.8 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 91	125	94	94 1/2	-1/2	0	12.34	London 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 90	200	97	97 1/2	-1/2	0	12.37	London 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 89	100	98	98 1/2	-1/2	0	12.37	Royal Trust 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 88	100	98	98 1/2	-1/2	0	12.37	World Bank 7 1/2 81 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 87	100	98	98 1/2	-1/2	0	12.37	Swissair 11 1/2 83 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 86	100	98	98 1/2	-1/2	0	12.37	Algerian Bank 8 1/2 83 FI	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 85	100	98	98 1/2	-1/2	0	12.37	£1.8 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 84	100	98	98 1/2	-1/2	0	12.37	London 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 83	100	98	98 1/2	-1/2	0	12.37	Royal Trust 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 82	100	98	98 1/2	-1/2	0	12.37	World Bank 7 1/2 81 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 81	100	98	98 1/2	-1/2	0	12.37	£1.8 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 80	100	98	98 1/2	-1/2	0	12.37	London 12/1 82 CS	125	103	103 1/2	-1/2	7.88
E.I.B. 11 1/2 79	100	98	98 1/2	-1/2	0	12.37	Royal Trust 12/1 82 CS	125	103	103 1/2	-1/2	7.88